

More than ever.

Financial Information Package iA Financial Corporation Inc.

For the Fourth Quarter of 2021

At December 31, 2021





GENERAL INFORMATION

iA Financial Group is one of the largest insurance and wealth management groups in Canada, with operations in the United States. Founded in 1892, it is an important Canadian public company and is listed on the Toronto Stock Exchange under the ticker symbols IAG (common shares) and IAF (preferred shares). iA Financial Group serves over four million clients, employs more than 8,400 people and is backed by a network of some 25,000 advisors.

iA Financial Corporation Inc. ("iA Financial Corporation" or the "Company") became the parent company of Industrial Alliance Insurance and Financial Services Inc. ("iA Insurance") as of January 1, 2019, pursuant to a plan of arrangement. Under the terms of the arrangement, iA Financial Corporation is a "successor issuer". Certain information related to the operations of iA Insurance is presented separately in this document.

Head Office

iA Financial Group 1080 Grande Allée West PO Box 1907. Station Terminus Quebec City, QC G1K 7M3 Telephone: 418-684-5000 Toll-free: 1-800-463-6236 ia.ca

Stock Exchange Listing

The common shares of iA Financial Corporation Inc. are listed on the Toronto Stock Exchange under the stock symbol IAG.

The preferred shares of Industrial Alliance Insurance and Financial Services Inc. are listed on the Toronto Stock Exchange under the stock symbol IAF.

Dividend Reinvestment and Share Purchase Plan

Computershare Trust Company of Canada Telephone: 514-982-7555 Toll-free: 1-877-684-5000 ia@computershare.com

Credit Ratings

iA Financial Corporation Inc. Issuer credit rating S&P: A DBRS: A

Industrial Alliance Insurance and Financial Services Inc. Financial strength rating S&P: AA-DBRS: AA (low) A.M. Best: A+ (Superior)

Shareholder Services

For questions regarding share accounts, dividends, changes of address an ownership and other related matters, contact our transfer agent: Computershare Investor Services Inc. Telephone: 514-982-7555 Toll-free: 1-877-684-5000 ia@computershare.com

Investor Relations

For analysts, portfolio managers and investors requesting financial information, contact our Investor Relations Department: Telephone: 418-684-5000, ext. 105862 Toll-free: 1-800-463-6236, ext. 105862 Fax: 418-684-5192 investors@ia.ca

Next Reporting Dates

2022 First guarter - May 12, 2022 2022 Second guarter - July 28, 2022 2022 Third guarter - November 09, 2022

General information

For information on upcoming earnings releases, investor conferences and disclosure documents consult our website at ia.ca, under About iA, in the Investor Relations section.



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Basis of Presentation

All amounts in this document are presented on an IFRS basis unless otherwise indicated and except for some specific measures (see Non-IFRS Financial Information below).

Amounts are expressed in millions of Canadian dollars unless otherwise indicated.

Certain prior period amounts have been reclassified to conform to the current period's presentation.



NOTICE AND GENERAL INFORMATION

Non-IFRS and Additional Financial Measures

iA Financial Corporation and iA Insurance report their financial results and statements in accordance with International Financial Reporting Standards ("IFRS"). They also publish certain financial measures or ratios that are not based on IFRS ("non-IFRS"). A financial measure is considered a non-IFRS measure for Canadian securities law purposes if it is presented other than in accordance with the generally accepted accounting principles ("GAAP") used for the Company's audited financial statements. The Company uses non-IFRS measures when evaluating its results and measuring its performance. The Company believes that non-IFRS measures provide additional information to better understand its financial results and assess its growth and earnings potential, and that they facilitate comparison of the quarterly and full year results of the Company's ongoing operations. Since non-IFRS measures used by other institutions and should not be viewed as an alternative to measures of financial performance determined in accordance with IFRS. The Company strongly encourages investors to review its financial statements and other publicly filed reports in their entirety and not to rely on any single financial measure. These non-IFRS measures are often accompanied by and reconciled with IFRS financial measures. For certain non-IFRS measures, there are no directly comparable amounts under IFRS.

Regulation 52-112 respecting Non-GAAP and Other Financial Measures Disclosure from the Canadian Securities Administrators ("Regulation 52-112") establishes disclosure requirements that apply, respectively, to each of the following categories of non-IFRS measures used by iA Financial Corporation:

- Non-IFRS financial measures, which depict the historical or expected future financial performance, financial position or cash flow, and with respect to their composition, exclude an amount that is included in, or includes an amount that is excluded from, the composition of the most directly comparable financial measure disclosed in the Company's financial statements.

- Non-IFRS ratios, which are in the form of a ratio, fraction, percentage, or similar representation, have a non-IFRS financial measure as one or more of their components and are not disclosed in the Company's financial statements.

-Supplementary financial measures, which are disclosed on a periodic basis to depict historical or expected future financial performance, financial position, or cash flow and are not disclosed in the Company's financial statements.

-Capital management measures, which are financial measures intended to enable the reader to evaluate the Company's objectives, policies, and processes for managing its capital.

-Segment measures, which combine financial measures for two or more reportable segments of the Company and are not disclosed in the Company's financial statements.

Below is a description of the non-IFRS financial measures, non-IFRS ratios and supplementary financial measures used by the Company. Additional information is provided, along with a description of the reconciliation to the closest IFRS measure, where applicable.

Non-IFRS measures published by iA Financial Corporation include, but are not limited to:

•Return on common shareholders' equity (ROE):

•Category under Regulation 52-112: Supplementary financial measure.

• Definition : ratio, expressed as a percentage, obtained by dividing the consolidated net income available to common shareholders by the average common shareholders' equity for the period.

Purpose : Provides a general measure of the Company's efficiency in using equity.

•Core earnings:

•Category under Regulation 52-112: Non-IFRS financial measures that constitute historical information.

• Definition : Removes from reported earnings (loss) the impacts of the following items that create volatility in the Company's results under IFRS, or that are not representative of its underlying operating performance: management or administration (MERs), (ii) universal life policies, (iii) the level of assets backing long-term liabilities, and (iv) the dynamic hedging program for segregated fund guarantees; b.assumption changes and management actions;

c.charges or proceeds related to acquisition or disposition of a business, including acquisition, integration and restructuring costs;

d.amortization of acquisition-related finite life intangible assets;

e.non-core pension expense, that represents the difference between the asset return (interest income on plan assets) calculated using the expected return on plan assets and the IFRS prescribed pension plan discount rate; and

f.specified items which management believes are not representative of the performance of the Company, including (i) material legal settlements and provisions, (ii) unusual income tax gains and losses, (iii) material impairment charges related to goodwill and intangible assets, and (iv) other specified unusual gains and losses.

Note: This core earnings definition is applicable as of January 1, 2021. However, the core results for prior periods that are presented for comparison purposes have also been calculated according to this definition.

•Purpose : Used to better understand the Company's capacity to generate sustainable earnings.

• Reconciliation: "Net income attributed to common shareholders" is the most directly comparable IFRS measure disclosed in the financial statements of the Company to which the measure relates, and a reconciliation with this measure is presented in this document or in the "Management's Discussion and Analysis" for 2021, which is available at sedar.com.



•Core earnings per common share (core EPS):

•Category under Regulation 52-112: Non-IFRS ratio.

•Definition : Obtained by dividing the core earnings by the diluted weighted average number of common shares.

•Purpose : Used to better understand the Company's capacity to generate sustainable earnings and is an additional indicator for evaluating the Company's financial performance.

• Reconciliation: "Earnings per common share (EPS)" is the most directly comparable IFRS financial measure disclosed in the financial statements of the Company to which the measure relates, and a reconciliation with this measure is presented in this document or in the "Management's Discussion and Analysis" for 2021, which is available at sedar.com.

•Core return on common shareholders' equity (core ROE):

Category under Regulation 52-112: Non-IFRS ratio.

•Definition : A ratio, expressed as a percentage, obtained by dividing the consolidated core earnings by the average common shareholders' equity for the period.

•Purpose : Provides a general measure of the Company's efficiency in using equity, based on core earnings, and an additional indicator for evaluating the Company's financial performance.

•Reconciliation : There is no directly comparable IFRS financial measure that is disclosed in the financial statements of the Company to which the measure relates.

•Components of the sources of earnings (SOE), on a reported and core basis:

•Category under Regulation 52-112: Supplementary financial measures.

• Definition : Presents sources of earnings in compliance with the guideline issued by the Office of the Superintendent of Financial Institutions and developed in cooperation with the Canadian Institute of Actuaries using the following components:

•Operating profit, which is the sum of the following components of the sources of earnings analysis: expected profit on in-force, experience gains and losses, impact of new business and changes in assumptions and management actions.

•Expected profit on in-force, which represents the portion of the consolidated net income on business in force at the start of the reporting period that was expected to be realized based on the achievement of best-estimate assumptions.

•Experience gains or losses, which represent the difference between reported income and the income that would have been reported if all assumptions made at the start of the period had materialized.

Impact of new business, or strain, which represents the point-of-sale impact on net income of writing new business during the period. The expected profit realized in the years after a policy is issued should cover the strain incurred at the time of issue.

•Changes in assumptions and management actions, which is the impact on pre-tax net income resulting from changes in actuarial methods and assumptions or other management actions. Changes in assumptions result from the Company ensuring the adequacy of its provisions given the existing economic and financial environment as well as the Company's own experience in terms of mortality, morbidity, lapse rates, unit costs and other factors. Management actions represent the impact of actions apart from the normal operation of the business, including but not limited to changes in methodology, model refinement and impacts of acquisitions, mergers and divestitures.

Income on capital, which represents the income derived from investments in which the Company's capital is invested, minus any expenses incurred to generate that income. The Company also includes financing
expenses from debentures, amortization of intangible assets related to acquisitions and the results of the iA Auto and Home (iAAH) subsidiary in this item.

Income taxes, which represent the value of amounts payable under the tax laws and include tax payable and deferred income taxes. A life insurer's investment income taxes and premium taxes are not included in these
amounts. Income taxes are considered to be an expense for the purpose of calculating the operating profit.

•Purpose : Provides additional indicators for evaluating the Company's financial performance and an additional tool to help investors better understand the source of shareholder value creation.

•Reconciliation : There is no directly comparable IFRS financial measure for components of the SOE that is disclosed in the financial statements of the Company to which the measure relates.

•Car loan measure – Loan originations:

•Category under Regulation 52-112: Supplementary financial measures.

• Definition : New car loans disbursed during a period.

•Purpose: Used to assess the Company's ability to generate new business in the car loan business unit.

•Reconciliation : It is a component of the "Operating activities affecting cash: Purchases of investments" IFRS measure disclosed in the Company's financial statements.



•Car loan measure – Finance receivables:

Category under Regulation 52-112: Non-IFRS financial measures that constitute historical information.
 Definition : Includes car loans, accrued interest, and fees.
 Purpose : Used to assess the Company's total receivable amounts in the car loan business unit.
 Reconciliation : There is no directly comparable IFRS financial measure disclosed in the financial statements of the Company to which the measure relates.

•Car loan measure – Average credit loss rate on car loans:

•Category under Regulation 52-112: Non-IFRS ratio.

•Definition : Represents the total credit losses divided by the average finance receivables over the same period.

•Purpose : Used to assess the Company's average credit performance in the car loan business unit.

•Reconciliation : There is no directly comparable IFRS financial measure disclosed in the financial statements of the Company to which the measure relates.

•Dividend payout ratio:

•Category under Regulation 52-112: Supplementary financial measure.

Definition : The percentage of net income attributed to common shareholders, on a reported basis, that is distributed to common shareholders in the form of dividends during the period.

•Purpose : Indicates the percentage of the Company's reported revenues shareholders received in the form of dividends.

• Reconciliation : The dividend payout ratio is the ratio of the dividend per common share paid during the period (an IFRS measure) divided by the reported earnings per common share for the period.

•Core dividend payout ratio:

•Category under Regulation 52-112: Non-IFRS ratio.

•Definition : The percentage of net income attributed to common shareholders, on a core earnings basis, that is distributed to common shareholders in the form of dividends during the period.

•Purpose : Indicates the percentage of the Company's core revenues shareholders received in the form of dividends.

• Reconciliation : The core dividend payout ratio is the ratio of the dividend per common share paid during the period (an IFRS measure) divided by the core earnings per common share for the period.

•Organic capital generation:

•Category under Regulation 52-112: Supplementary financial measure.

• Definition : Excess capital generated in the normal course of business, excluding the impact of the macroeconomic environment, where excess capital is the amount of capital over and above the target ratio, calculated under the CARLI guideline.

•Purpose : Provides a measure of the Company's capacity to generate excess capital in the normal course of business.

•Potential capital deployment:

•Category under Regulation 52-112: Supplementary financial measure.

• Definition : Amount of capital the Company can deploy for a transaction, taking into account all limits and constraints of the regulatory capital guideline and the Company's targets, assuming the transaction parameters to be the worst-case scenario.

•Purpose : Provides a measure of the Company's capacity to deploy capital for transactions.



•Total payout ratio (trailing 12 months):

• Category under Regulation 52-112: Supplementary financial measure.

• Definition : The sum of common dividends paid and common shares repurchased (buybacks) over the last twelve months divided by the net income available to common shareholders over the last twelve months.

•Purpose: Indicates the percentage of the Company's reported revenues shareholders received in the form of dividends over a twelve-month period.

•Sensitivity measures:

• Category under Regulation 52-112: Supplementary financial measures.

•Definition : The impact of macroeconomic variations, such as interest rate and equity market variations, on other Company metrics, such as net income or the solvency ratio.

• Purpose : Used to assess the Company's risk exposure to macroeconomic variations.

•Financial leverage measure – Debentures/Capital:

•Category under Regulation 52-112: Supplementary financial measures.

•Definition : Calculated by dividing total debentures by the sum of total debentures plus shareholders' equity.

• Purpose : Provides a measure of the Company's financial leverage.

•Financial leverage measure – Debentures + Preferred Shares issued by a subsidiary/Capital:

•Category under Regulation 52-112: Supplementary financial measures. •Definition: Calculated by dividing the total debentures plus preferred shares issued by a subsidiary by the sum of total debentures plus shareholders' equity.

• Purpose : Provides a measure of the Company's financial leverage.

•Financial leverage measure – Coverage ratio:

•Category under Regulation 52-112: Non-IFRS ratio.

• Definition : Calculated by dividing earnings for the past twelve months (before interest and taxes) by the sum of interest, preferred shares issued by a subsidiary, and dividends and redemption premiums on preferred shares issued by a subsidiary (if applicable).

•Purpose : Provides a measure of the Company's ability to meet liquidity requirements for obligations when they come due.

•Reconciliation : There is no directly comparable IFRS financial measure disclosed in the financial statements of the Company to which the measure relates.

•Capitalization:

•Category under Regulation 52-112: Supplementary financial measures.

•Definition: The sum of the Company's equity, participating policyholders' accounts and debentures.

•Purpose : Provides an additional indicator for evaluating the Company's financial performance.

•Reconciliation : This measure is the sum of several IFRS measures.

•Solvency ratio:

• Category under Regulation 52-112: In accordance with the Capital Adequacy Requirements Guideline – Insurance of Persons (CARLI) revised in January 2021 by the Autorité des marchés financiers ("AMF"), this financial measure is exempt from certain requirements of Regulation 52-112.

•Definition: Calculated by dividing the sum of the available capital, the surplus allowance and the eligible deposits by the base solvency buffer.

• Purpose : Provides a measure of the Company's solvency and allows the regulatory authorities to determine if an insurance company is sufficiently capitalized in relation to the minimum set by the Company's regulator.

•Assets under administration (AUA):

•Category under Regulation 52-112: Supplementary financial measures.

oDefinition: All assets with respect to which the Company acts only as an intermediary between a client and an external fund manager.

•Purpose: Used to assess the Company's ability to generate fees, particularly for investment funds and funds under administration.

°Reconciliation: There is no directly comparable IFRS financial measure disclosed in the financial statements of the Company to which the measure relates.



•Assets under management (AUM):

• Category under Regulation 52-112: Non-IFRS financial measures that constitute historical information.

Definition : All assets with respect to which the Company establishes a contract with a client and makes investment decisions for amounts deposited in this contract.

•Purpose: Used to assess the Company's ability to generate fees, particularly for investment funds and funds under administration.

• Reconciliation : "General fund assets" and "Segregated funds net assets" disclosed in the Company's financial statements are IFRS measures and components of the AUM calculation. A reconciliation is presented in this document or in the "Management's Discussion and Analysis" for 2021, which is available at sedar.com.

•Individual Wealth Management mutual funds deposits, Group Savings and Retirement deposits, US Operations Dealer Services premium equivalents and Group Insurance Employee Plans ASO, Investment contracts and premium equivalents and deposits:

•Category under Regulation 52-112: Supplementary financial measures.

• Definitions :

•Deposits refer to amounts received from clients under an investment contract. Deposits are not reflected in the Company's income statements.

•Premium equivalents refer to amounts related to service contracts or services where the Company is primarily an administrator but could become an insurer if a specific event were to happen. These amounts are not accounted for in "Net premiums".

•Purpose : Premiums, premium equivalents and deposits are one of many measures used to assess the Company's ability to generate income from in-force and new business.

•Individual Insurance minimum and excess premium sales, Individual Wealth Management gross and net mutual fund sales, Group Insurance Employee Plans sales, US Operations Individual Insurance sales, Group Insurance Special Markets sales, Group Insurance Dealer Services P&C sales, Group Savings and Retirement sales of accumulation contracts and insured annuities, US Operations Dealer Services sales and General Insurance sales:

•Category under Regulation 52-112: Supplementary financial measures.

• Definition :

Individual Insurance minimum and excess premium sales are defined as first-year annualized premiums. The net premiums presented in the Consolidated Financial Statements include fund entries on both in-force contracts and new business written during the period and are reduced by premiums ceded to reinsurers.

Individual Wealth Management gross mutual fund sales are defined as deposits and include primary market sales of ETFs.

Individual Wealth Management net mutual fund sales correspond to net fund entries and are defined as Individual Wealth Management gross mutual fund sales less withdrawals and transfers.

Group Insurance Employee Plans sales are defined as first-year annualized premiums, including premium equivalents (Administrative Services Only).

US Operations Individual Insurance sales are defined as first-year annualized premiums.

-Group Insurance Special Markets sales are defined as fund entries on both in-force contracts and new business written during the period.

-Group Insurance Dealer Services P&C sales are defined as direct written premiums (before reinsurance).

-Group Savings and Retirement sales of accumulation contracts and insured annuities include gross premiums (before reinsurance) and premium equivalents, or deposits.

•US Operations Dealer Services sales are defined as direct written premiums (before reinsurance) and premium equivalents.

General Insurance sales are defined as direct written premiums.

•Purpose : Used to assess the Company's ability to generate new business and serve as additional tools to help investors better assess the Company's growth potential.

•Reconciliation : There is no directly comparable IFRS financial measure disclosed in the financial statements of the Company to which the measure relates.

•Group Insurance Dealer Services creditor insurance sales:

Category under Regulation 52-112: Non-IFRS financial measures that constitute historical information.

·Definition : Premiums before reinsurance and cancellations.

• Purpose : Used to assess the Company's ability to generate new business and serve as an additional tool to help investors better assess the Company's growth potential in the Dealer Services division of the Group Insurance sector.

•Reconciliation : There is no directly comparable IFRS financial measure disclosed in the financial statements of the Company to which the measure relates.



HIGHLIGHTS

| | | ths ended Decemb | oer 31 | Twelve months ended December 31 | | | | |
|---|---------|------------------|-----------|---------------------------------|---------|-----------|--|--|
| (In millions of dollars, unless otherwise indicated) | 2021 | 2020 | Variation | 2021 | 2020 | Variation | | |
| PROFITABILITY | | | | | | | | |
| Net income attributed to shareholders | 214 | 177 | 21% | 852 | 633 | 35% | | |
| Dividends on preferred shares issued by a subsidiary | 5 | 5 | - | 22 | 22 | | | |
| Net income attributed to common shareholders | 209 | 172 | 22% | 830 | 611 | 36% | | |
| Earnings per common share | | | | | | | | |
| Basic | \$1.95 | \$1.61 | \$0.34 | \$7.73 | \$5.71 | \$2.02 | | |
| Diluted | \$1.94 | \$1.60 | \$0.34 | \$7.70 | \$5.70 | \$2.00 | | |
| Diluted, core | \$2.01 | \$1.73 | \$0.28 | \$8.31 | \$7.12 | \$1.19 | | |
| Return on common shareholders' equity | | | | | | | | |
| Trailing 12 months | 13.2% | 10.6% | 260 bps | - | - | | | |
| Trailing 12 months, core | 14.2% | 13.3% | 90 bps | - | - | | | |
| Quarter annualized | 12.7% | 11.7% | 100 bps | - | - | | | |
| Quarter annualized, core | 13.1% | 12.6% | 50 bps | - | - | | | |
| BUSINESS GROWTH | | | | | | | | |
| Sales by line of business | | | | | | | | |
| Individual Insurance | 87 | 72 | 21% | 286 | 223 | 28% | | |
| Individual Wealth Management | 2,193 | 1,890 | 16% | 8,775 | 6,418 | 37% | | |
| Group Insurance | 357 | 323 | 11% | 1,459 | 1,313 | 11% | | |
| Employee Plans | 15 | 30 | (50%) | 135 | 136 | (1% | | |
| Dealer Services - Creditor Insurance | 58 | 65 | (11%) | 244 | 261 | (7% | | |
| Dealer Services - P&C | 78 | 67 | 16% | 331 | 271 | 22% | | |
| Non-Prime Loan originations | 130 | 116 | 12% | 534 | 440 | 21% | | |
| Special Markets | 76 | 45 | 69% | 215 | 205 | 5% | | |
| Group Savings and Retirement | 620 | 879 | (29%) | 2,798 | 3,083 | (9% | | |
| US Operations (\$CAN) | | | | | | | | |
| Individual Insurance | 42 | 41 | 2% | 169 | 170 | (1% | | |
| Dealer Services - P&C ¹ | 322 | 323 | - | 1,339 | 964 | 39% | | |
| General Insurance ² | 91 | 86 | 6% | 432 | 395 | 9% | | |
| Net premiums, premium equivalent and deposits by line of business | | | | | | | | |
| Individual Insurance | 461 | 422 | 9% | 1,758 | 1,625 | 8% | | |
| Individual Wealth Management | 2,193 | 1,890 | 16% | 8,775 | 6,418 | 37% | | |
| Group Insurance | 505 | 439 | 15% | 1,883 | 1,744 | 8% | | |
| Group Savings and Retirement | 614 | 872 | (30%) | 2,773 | 3,056 | (9% | | |
| US Operations | | | | | | | | |
| Individual Insurance | 133 | 99 | 34% | 501 | 462 | 8% | | |
| Dealer Services - P&C ¹ | 161 | 120 | 34% | 538 | 434 | 249 | | |
| General Insurance ² | 96 | 89 | 8% | 395 | 340 | 16% | | |
| Total | 4,163 | 3,931 | 6% | 16,623 | 14,079 | 18% | | |
| Assets under management and administration | 221,163 | 197,486 | 12% | 221,163 | 197,486 | 12% | | |

¹Q3/2020 figures were restated to deduct sales for IAS Parent Holdings, Inc. from May 22 to June 30, 2020 (US\$27M) that were previously included.

² Includes iA Auto and Home premiums, other activities that have no link with key segments and some minor consolidation adjustments.



| HIGHLIGHTS | (continued) |
|------------|-------------|
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| (In millions of dollars, unless otherwise indicated) | December 31, 2021 | September 30, 2021 | December 31, 2020 |
|---|-------------------|--------------------|-------------------|
| QUALITY OF INVESTMENTS | | | |
| Impaired investments and provisions (excluding insured loans) | | | |
| Net impaired investments | 17 | 17 | 31 |
| Net impaired investments as a % of investment portfolio | 0.04% | 0.04% | 0.07% |
| Provisions for impaired investments (specific) | 6 | 6 | 14 |
| As a % of gross impaired investments | 23.9% | 23.7% | 31.3% |
| Bonds | | | |
| Rated BB and lower | 0.94% | 1.03% | 0.99% |
| Mortgages | | | |
| Delinquency rate | - | - | |
| Occupancy rate on investment properties | 91.5% | 91.6% | 95.3% |
| SOLVENCY RATIO CARLI | 134% | 131% | 130% |
| BOOK VALUE PER OUTSTANDING COMMON SHARE | \$62.01 | \$60.82 | \$55.52 |



| PROFITABILITY | | | | | | | | | | | | |
|--|------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | 2021 | | | | 2020 | | | 2019 | 2021 | 2020 | 2019 |
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Net income | | | | | | | | | | | | |
| Net income | 224 | 226 | 235 | 174 | 172 | 219 | 195 | 46 | 165 | 859 | 632 | 69 |
| Net income attributed to participating policyholders | 10 | 3 | (1) | (5) | (5) | (4) | 7 | 1 | (11) | 7 | (1) | (10 |
| Net income attributed to shareholders | 214 | 223 | 236 | 179 | 177 | 223 | 188 | 45 | 176 | 852 | 633 | 70 |
| Dividends on preferred shares issued by a subsidiary | 5 | 6 | 5 | 6 | 5 | 6 | 5 | 6 | 5 | 22 | 22 | 2 |
| Net income attributed to common shareholders | 209 | 217 | 231 | 173 | 172 | 217 | 183 | 39 | 171 | 830 | 611 | 68 |
| Earnings per common share | | | | | | | | | | | | |
| Basic | \$1.95 | \$2.01 | \$2.16 | \$1.61 | \$1.61 | \$2.03 | \$1.71 | \$0.37 | \$1.60 | \$7.73 | \$5.71 | \$6.4 |
| Diluted | \$1.94 | \$2.01 | \$2.15 | \$1.61 | \$1.60 | \$2.03 | \$1.71 | \$0.36 | \$1.59 | \$7.70 | \$5.70 | \$6.4 |
| Diluted, core | \$2.01 | \$2.23 | \$2.29 | \$1.79 | \$1.73 | \$2.19 | \$1.71 | \$1.49 | \$1.68 | \$8.31 | \$7.12 | \$6.5 |
| Return on common shareholders' equity ¹ | | | | | | | | | | | | |
| Trailing 12 months | 13.2% | 12.8% | 13.2% | 12.7% | 10.6% | 10.9% | 10.5% | 10.7% | 12.9% | - | - | |
| Trailing 12 months, core | 14.2% | 14.0% | 14.2% | 13.6% | 13.3% | 13.5% | 13.1% | 13.3% | 13.1% | - | - | |
| Quarter annualized | 12.7% | 13.5% | 14.9% | 11.5% | 11.7% | 15.1% | 13.0% | 2.8% | 12.5% | - | - | |
| Quarter annualized, core | 13.1% | 14.9% | 15.8% | 12.8% | 12.6% | 16.2% | 12.9% | 11.6% | 13.1% | | | |
| Net income attributed to common shareholders by | line of business | ; | | | | | | | | | | |
| Individual Insurance | 139 | 107 | 111 | 81 | 97 | 107 | 96 | 34 | 92 | 438 | 334 | 35 |
| Individual Wealth Management | 54 | 62 | 60 | 51 | 36 | 72 | 37 | (24) | 42 | 227 | 121 | 17 |
| Group Insurance | 12 | 26 | 26 | 13 | 9 | 14 | 30 | 8 | 9 | 77 | 61 | 6 |
| Group Savings and Retirement | (21) | 5 | 7 | 8 | 11 | 3 | 12 | 8 | 10 | (1) | 34 | 3 |
| US Operations | 25 | 17 | 27 | 20 | 19 | 21 | 8 | 13 | 18 | 89 | 61 | 5 |
| Total | 209 | 217 | 231 | 173 | 172 | 217 | 183 | 39 | 171 | 830 | 611 | 68 |

¹ In Q4-2019, an adjustment has been made retroactively to January 1, 2018 transferring \$7 from retained earnings to the participating policyholders' accounts



| | | 202 | 1 | | | 2020 | 0 | | 2019 | 2021 | 2020 | 2019 |
|--|------|------|------|------|------|------|------|------|------|--------|--------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Core operating profit (loss) | | | | | | | | | | | | |
| Expected profit on in-force | 258 | 255 | 246 | 217 | 224 | 238 | 190 | 194 | 197 | 976 | 846 | 783 |
| Experience gain (loss) | (6) | 7 | 31 | 1 | (21) | 5 | 13 | (27) | (5) | 33 | (30) | (5) |
| Impact of new business (strain) | (8) | (2) | - | (5) | (6) | (2) | (10) | (10) | - | (15) | (28) | (9) |
| Changes in assumptions and management actions | - | - | - | - | - | - | - | - | - | | | |
| Total | 244 | 260 | 277 | 213 | 197 | 241 | 193 | 157 | 192 | 994 | 788 | 769 |
| Core income on capital | 47 | 57 | 48 | 52 | 44 | 48 | 42 | 45 | 44 | 204 | 179 | 167 |
| Core income (loss) before income taxes | 291 | 317 | 325 | 265 | 241 | 289 | 235 | 202 | 236 | 1,198 | 967 | 936 |
| Core income taxes | (68) | (70) | (73) | (67) | (50) | (50) | (47) | (34) | (51) | (278) | (181) | (212) |
| Core net income (loss) attributed to shareholders | 223 | 247 | 252 | 198 | 191 | 239 | 188 | 168 | 185 | 920 | 786 | 724 |
| Dividends on preferred shares issued by a subsidiary | 6 | 6 | 6 | 6 | 5 | 6 | 5 | 6 | 5 | 24 | 22 | 22 |
| Core net income (loss) attributed to common shareholders | 217 | 241 | 246 | 192 | 186 | 233 | 183 | 162 | 180 | 896 | 764 | 702 |



| | | 202 | 1 | | | 2020 |) | | 2019 | 2021 | 2020 | 2019 |
|--|------|------|------|------|------|------|------|-------|------|--------|--------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Operating profit (loss) | | | | | | | | | | | | |
| Expected profit on in-force ¹ | 247 | 244 | 232 | 204 | 213 | 225 | 177 | 186 | 193 | 927 | 801 | 769 |
| Experience gain (loss) | 11 | 7 | 44 | 7 | (23) | 26 | 43 | (143) | (11) | 69 | (97) | 26 |
| Impact of new business (strain) | (8) | (2) | - | (5) | (6) | (2) | (10) | (10) | - | (15) | (28) | (9 |
| Changes in assumptions and management actions ² | 2 | - | - | - | 6 | - | - | (24) | 2 | 2 | (18) | (7 |
| Total | 252 | 249 | 276 | 206 | 190 | 249 | 210 | 9 | 184 | 983 | 658 | 779 |
| Income on capital | 25 | 37 | 29 | 34 | 21 | 19 | 31 | 34 | 27 | 125 | 105 | 122 |
| Income (loss) before income taxes | 277 | 286 | 305 | 240 | 211 | 268 | 241 | 43 | 211 | 1,108 | 763 | 901 |
| Income taxes | (63) | (63) | (69) | (61) | (34) | (45) | (53) | 2 | (35) | (256) | (130) | (192 |
| Net income (loss) attributed to shareholders | 214 | 223 | 236 | 179 | 177 | 223 | 188 | 45 | 176 | 852 | 633 | 709 |
| Dividends on preferred shares issued by a subsidiary | 5 | 6 | 5 | 6 | 5 | 6 | 5 | 6 | 5 | 22 | 22 | 22 |
| Net income (loss) attributed to common shareholders | 209 | 217 | 231 | 173 | 172 | 217 | 183 | 39 | 171 | 830 | 611 | 687 |
| Core earnings adjustments (post tax) | | | | | | | | | | | | |
| Market-related impacts that differ from management's best estimate assumptions ³ | (8) | - | (10) | (4) | (10) | (13) | (11) | 86 | (14) | (22) | 52 | (41 |
| Assumption changes and management actions | (2) | - | - | - | (4) | - | - | - | (2) | (2) | (4) | (2 |
| Gains or losses on acquisition or disposition of a business, including acquisition, integration and restructuring costs | (3) | 4 | 6 | 4 | 7 | (4) | (2) | - | - | 11 | 1 | (14 |
| Amortization of acquisition-related finite life intangible assets | 15 | 14 | 14 | 13 | 13 | 17 | 8 | 8 | 7 | 56 | 46 | 27 |
| Non-core pension expense | 6 | 6 | 5 | 6 | 5 | 5 | 5 | 5 | 3 | 23 | 20 | 12 |
| Other specified unusual gains and losses | - | - | - | - | 3 | 11 | - | 24 | 15 | - | 38 | 33 |
| | 8 | 24 | 15 | 19 | 14 | 16 | - | 123 | 9 | 66 | 153 | 15 |
| Core earnings | 217 | 241 | 246 | 192 | 186 | 233 | 183 | 162 | 180 | 896 | 764 | 702 |
| Core earnings adjustments (before taxes, where applicable) | | | | | | | | | | | | |
| Market-related impacts that differ from management's best estimate assumptions ³ | (11) | (1) | (14) | (6) | (13) | (18) | (15) | 117 | (19) | (32) | 71 | (57 |
| Assumption changes and management actions | (2) | - | - | - | (6) | - | - | - | (3) | (2) | (6) | (3 |
| Charges or proceeds related to acquisition or disposition of a business, including acquisition, integration and restructuring costs | (3) | 6 | 8 | 4 | 8 | (6) | (8) | 1 | - | 15 | (5) | (14 |
| Amortization of acquisition-related finite life intangible assets | 19 | 19 | 18 | 18 | 17 | 22 | 10 | 11 | 9 | 74 | 60 | 36 |
| Non-core pension expense | 8 | 8 | 7 | 9 | 7 | 7 | 7 | 7 | 4 | 32 | 28 | 16 |
| Other specified unusual gains and losses | - | - | - | - | 8 | 15 | - | 24 | 24 | - | 47 | 42 |

Total
¹ Q2-2020 figure includes acquisition and integration costs.

²Q1-2020 figures include PPI contingent consideration settlement and goodwill impairment.

³ See details by line of business on the following pages.

Note: The figures do not always add up exactly due to rounding differences.

This page presents non-IFRS measures; see the "Non-IFRS and Additional Financial Measures" section at the beginning of this document for relevant information about such measures.

(6)



| | | 202 | 1 | | | 2020 |) | | 2019 | 2021 | 2020 | 2019 |
|--|------|------|------|------|------|------|------|------|------|--------|--------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Operating profit (loss) | | | | | | | | | | | | |
| Expected profit on in-force | 99 | 98 | 95 | 92 | 92 | 94 | 90 | 86 | 88 | 384 | 362 | 350 |
| Experience gain (loss) | 36 | 8 | 18 | (3) | 15 | 18 | 20 | (43) | (6) | 59 | 10 | 20 |
| Impact of new business (strain) | (8) | (3) | 2 | - | (2) | 1 | (8) | (7) | 3 | (9) | (16) | |
| Changes in assumptions and management actions ¹ | 31 | - | - | - | 4 | - | - | (24) | 2 | 31 | (20) | (7 |
| Total | 158 | 103 | 115 | 89 | 109 | 113 | 102 | 12 | 87 | 465 | 336 | 364 |
| Income on capital | 25 | 31 | 24 | 28 | 18 | 18 | 21 | 25 | 20 | 108 | 82 | 93 |
| Income (loss) before income taxes | 183 | 134 | 139 | 117 | 127 | 131 | 123 | 37 | 107 | 573 | 418 | 457 |
| Income taxes | (40) | (23) | (24) | (32) | (26) | (21) | (22) | 2 | (10) | (119) | (67) | (80 |
| Net income (loss) attributed to shareholders | 143 | 111 | 115 | 85 | 101 | 110 | 101 | 39 | 97 | 454 | 351 | 37 |
| Dividends on preferred shares issued by a subsidiary | 4 | 4 | 4 | 4 | 4 | 3 | 5 | 5 | 5 | 16 | 17 | 18 |
| Net income (loss) attributed to common shareholders | 139 | 107 | 111 | 81 | 97 | 107 | 96 | 34 | 92 | 438 | 334 | 359 |
| Core earnings adjustments (post tax) | | | | | | | | | | | | |
| Market-related impacts that differ from management's best estimate assumptions | | | | | | | | | | | | |
| Impact on income from UL policies | (10) | (2) | (9) | (4) | (8) | (6) | (15) | 23 | (5) | (25) | (6) | (19 |
| Macroeconomic impact on level of assets backing LT liabilities | 2 | 2 | 2 | - | (2) | (2) | 1 | - | (3) | 6 | (3) | (5 |
| Total | (8) | - | (7) | (4) | (10) | (8) | (14) | 23 | (8) | (19) | (9) | (24 |
| Assumption changes and management actions | (23) | - | - | - | (3) | - | - | - | (2) | (23) | (3) | (2 |
| Gains or losses on acquisition or disposition of a business, including acquisition, integration and restructuring costs | (9) | - | - | - | - | (5) | - | - | - | (9) | (5) | (14 |
| Amortization of acquisition-related finite life intangible assets | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 8 | 8 | 8 |
| Non-core pension expense | 2 | 2 | 2 | 3 | 2 | 2 | 3 | 2 | 1 | 9 | 9 | Ę |
| Other specified unusual gains and losses | - | - | - | - | 6 | 8 | - | 24 | 12 | - | 38 | 31 |
| Total | (36) | 4 | (3) | 1 | (3) | (1) | (9) | 51 | 5 | (34) | 38 | |
| Core earnings | 103 | 111 | 108 | 82 | 94 | 106 | 87 | 85 | 97 | 404 | 372 | 363 |

¹ Q1-2020 figures include PPI contingent consideration settlement and goodwill impairment.



| | | 2021 | 1 | | | 2020 |) | | 2019 | 2021 | 2020 | 2019 |
|--|------|------|------|------|------|------|------|------|------|--------|--------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Operating profit (loss) | | | | | | | | | | | | |
| Expected profit on in-force | 79 | 80 | 67 | 58 | 65 | 64 | 52 | 57 | 61 | 284 | 238 | 228 |
| Experience gain (loss) | (9) | 2 | 12 | 4 | (15) | 5 | 10 | (86) | (3) | 9 | (86) | 7 |
| Impact of new business (strain) | - | - | - | - | - | - | - | - | - | - | - | |
| Changes in assumptions and management actions | 1 | - | - | - | (1) | - | - | - | (1) | 1 | (1) | (1 |
| Total | 71 | 82 | 79 | 62 | 49 | 69 | 62 | (29) | 57 | 294 | 151 | 234 |
| Income on capital | 3 | 7 | 5 | 7 | 4 | 4 | 4 | 3 | 1 | 22 | 15 | |
| Income (loss) before income taxes | 74 | 89 | 84 | 69 | 53 | 73 | 66 | (26) | 58 | 316 | 166 | 237 |
| Income taxes | (20) | (26) | (23) | (17) | (16) | - | (29) | 3 | (15) | (86) | (42) | (62 |
| Net income (loss) attributed to shareholders | 54 | 63 | 61 | 52 | 37 | 73 | 37 | (23) | 43 | 230 | 124 | 175 |
| Dividends on preferred shares issued by a subsidiary | - | 1 | 1 | 1 | 1 | 1 | - | 1 | 1 | 3 | 3 | 3 |
| Net income (loss) attributed to common shareholders | 54 | 62 | 60 | 51 | 36 | 72 | 37 | (24) | 42 | 227 | 121 | 172 |
| Core earnings adjustments (post tax) | | | | | | | | | | | | |
| Market-related impacts that differ from management's best estimate assumptions | | | | | | | | | | | | |
| Impact on expected management fees | (2) | (1) | (1) | (1) | (2) | (2) | (4) | 2 | (1) | (5) | (6) | (4 |
| Impact of dynamic hedging | 2 | 1 | (2) | 1 | 2 | (3) | 7 | 61 | (5) | 2 | 67 | (13 |
| Total | - | - | (3) | - | - | (5) | 3 | 63 | (6) | (3) | 61 | (17 |
| Assumption changes and management actions | (1) | - | - | - | 1 | - | - | - | 1 | (1) | 1 | 1 |
| Gains or losses on acquisition or disposition of a business, including acquisition, integration and restructuring costs | - | - | - | - | - | (1) | (8) | - | - | - | (9) | |
| Amortization of acquisition-related finite life intangible assets | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 14 | 12 | 12 |
| Non-core pension expense | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 4 | 4 | 3 |
| Other specified unusual gains and losses | - | - | - | - | 2 | 2 | - | - | 1 | - | 4 | 1 |
| Total | 4 | 4 | 2 | 4 | 7 | - | (1) | 67 | - | 14 | 73 | · |
| Core earnings | 58 | 66 | 62 | 55 | 43 | 72 | 36 | 43 | 42 | 241 | 194 | 172 |



| | | 202 | 1 | | | 2020 |) | | 2019 | 2021 | 2020 | 2019 |
|--|------|-----|------|-----|-----|------|-----|------|------|--------|--------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Operating profit (loss) | | | | | | | | | | | | |
| Expected profit on in-force | 29 | 22 | 30 | 17 | 23 | 24 | 23 | 21 | 26 | 98 | 91 | 109 |
| Experience gain (loss) | (10) | 11 | 10 | (1) | (8) | 5 | 9 | (15) | (9) | 10 | (9) | (17) |
| Impact of new business (strain) | - | - | - | - | - | - | - | - | - | - | - | - |
| Changes in assumptions and management actions | (3) | - | - | - | (5) | - | - | - | (7) | (3) | (5) | (7) |
| Total | 16 | 33 | 40 | 16 | 10 | 29 | 32 | 6 | 10 | 105 | 77 | 85 |
| ncome on capital | 1 | 2 | - | 2 | - | - | - | 1 | 1 | 5 | 1 | 5 |
| ncome (loss) before income taxes | 17 | 35 | 40 | 18 | 10 | 29 | 32 | 7 | 11 | 110 | 78 | 90 |
| ncome taxes | (4) | (9) | (14) | (4) | (1) | (14) | (2) | 1 | (2) | (31) | (16) | (23) |
| Net income (loss) attributed to shareholders | 13 | 26 | 26 | 14 | 9 | 15 | 30 | 8 | 9 | 79 | 62 | 67 |
| Dividends on preferred shares issued by a subsidiary | 1 | - | - | 1 | - | 1 | - | - | - | 2 | 1 | 1 |
| Net income (loss) attributed to common shareholders | 12 | 26 | 26 | 13 | 9 | 14 | 30 | 8 | 9 | 77 | 61 | 66 |
| Core earnings adjustments (post tax) | | | | | | | | | | | | |
| Market-related impacts that differ from management's best estimate assumptions | - | - | - | - | - | - | - | - | - | - | - | - |
| Assumption changes and management actions | 2 | - | - | - | 3 | - | - | - | 5 | 2 | 3 | 5 |
| Gains or losses on acquisition or disposition of a business, including acquisition, integration and restructuring costs | - | - | - | - | 1 | - | - | - | - | - | 1 | - |
| Amortization of acquisition-related finite life intangible assets | 2 | 2 | 2 | 2 | 3 | 2 | 2 | 2 | 1 | 8 | 9 | 4 |
| Non-core pension expense | 2 | 2 | 1 | 2 | 2 | 2 | 1 | 1 | 1 | 7 | 6 | 3 |
| Other specified unusual gains and losses | - | - | - | - | 3 | - | - | - | 1 | - | 3 | 1 |
| Total | 6 | 4 | 3 | 4 | 12 | 4 | 3 | 3 | 8 | 17 | 22 | 13 |
| Core earnings | 18 | 30 | 29 | 17 | 21 | 18 | 33 | 11 | 17 | 94 | 83 | 79 |



| | | 202 | 1 | | | 2020 |) | | 2019 | 2021 | 2020 | 2019 |
|--|------|-----|-----|-----|-----|------|----|----|------|--------|--------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Operating profit (loss) | | | | | | | | | | | | |
| Expected profit on in-force | 8 | 9 | 8 | 8 | 6 | 6 | 4 | 6 | 6 | 33 | 22 | 27 |
| Experience gain (loss) | (7) | (5) | (1) | 1 | (4) | 2 | 5 | 2 | 1 | (12) | 5 | 10 |
| Impact of new business (strain) | - | 1 | (1) | - | - | - | - | - | (1) | - | - | (2) |
| Changes in assumptions and management actions | (31) | - | - | - | 12 | - | - | - | 6 | (31) | 12 | 6 |
| Total | (30) | 5 | 6 | 9 | 14 | 8 | 9 | 8 | 12 | (10) | 39 | 41 |
| ncome on capital | 2 | 3 | 4 | 1 | 1 | 2 | 1 | - | - | 10 | 4 | 3 |
| ncome (loss) before income taxes | (28) | 8 | 10 | 10 | 15 | 10 | 10 | 8 | 12 | - | 43 | 44 |
| ncome taxes | 7 | (2) | (3) | (2) | (4) | (6) | 2 | - | (3) | - | (8) | (12) |
| Net income (loss) attributed to shareholders | (21) | 6 | 7 | 8 | 11 | 4 | 12 | 8 | 9 | - | 35 | 32 |
| Dividends on preferred shares issued by a subsidiary | - | 1 | - | - | - | 1 | - | - | (1) | 1 | 1 | |
| Net income (loss) attributed to common shareholders | (21) | 5 | 7 | 8 | 11 | 3 | 12 | 8 | 10 | (1) | 34 | 32 |
| Core earnings adjustments (post tax) | | | | | | | | | | | | |
| Market-related impacts that differ from management's best estimate assumptions | - | - | - | - | - | - | - | - | - | - | - | - |
| Assumption changes and management actions | 23 | - | - | - | (8) | - | - | - | (4) | 23 | (8) | (4) |
| Gains or losses on acquisition or disposition of a business, including acquisition, integration and restructuring costs | - | - | - | - | - | - | - | - | - | - | - | - |
| Amortization of acquisition-related finite life intangible assets | - | - | - | - | - | - | - | - | - | - | - | |
| Non-core pension expense | 1 | 1 | 1 | - | - | - | - | 1 | - | 3 | 1 | 1 |
| Other specified unusual gains and losses | - | - | - | - | 1 | 1 | - | - | 1 | - | 2 | 1 |
| Total | 24 | 1 | 1 | | (7) | 1 | - | 1 | (3) | 26 | (5) | (2) |
| Core earnings | 3 | 6 | 8 | 8 | 4 | 4 | 12 | 9 | 7 | 25 | 29 | 30 |



| | | 202 | 1 | | | 202 | 0 | | 2019 | 2021 | 2020 | 2019 |
|--|-----|-----|-----|-----|------|-----|-----|-----|------|--------|--------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Operating profit (loss) | | | | | | | | | | | | |
| Expected profit on in-force ¹ | 32 | 35 | 32 | 29 | 27 | 37 | 8 | 16 | 12 | 128 | 88 | 55 |
| Experience gain (loss) | 1 | (9) | 5 | 6 | (11) | (4) | (1) | (1) | 6 | 3 | (17) | 6 |
| Impact of new business (strain) | - | - | (1) | (5) | (4) | (3) | (2) | (3) | (2) | (6) | (12) | (8) |
| Changes in assumptions and management actions | 4 | - | - | - | (4) | - | - | - | 2 | 4 | (4) | 2 |
| Total | 37 | 26 | 36 | 30 | 8 | 30 | 5 | 12 | 18 | 129 | 55 | 55 |
| ncome on capital | (6) | (6) | (4) | (4) | (2) | (5) | 5 | 5 | 5 | (20) | 3 | 18 |
| ncome (loss) before income taxes | 31 | 20 | 32 | 26 | 6 | 25 | 10 | 17 | 23 | 109 | 58 | 73 |
| ncome taxes | (6) | (3) | (5) | (6) | 13 | (4) | (2) | (4) | (5) | (20) | 3 | (15) |
| Net income (loss) attributed to shareholders | 25 | 17 | 27 | 20 | 19 | 21 | 8 | 13 | 18 | 89 | 61 | 58 |
| Dividends on preferred shares issued by a subsidiary | - | - | - | - | - | - | - | - | - | - | - | |
| Net income (loss) attributed to common shareholders | 25 | 17 | 27 | 20 | 19 | 21 | 8 | 13 | 18 | 89 | 61 | 58 |
| Core earnings adjustments (post tax) | | | | | | | | | | | | |
| Market-related impacts that differ from management's best estimate assumptions | - | - | - | - | - | - | - | - | - | - | - | - |
| Assumption changes and management actions | (3) | - | - | - | 3 | - | - | - | (2) | (3) | 3 | (2) |
| Gains or losses on acquisition or disposition of a business, including acquisition, integration and restructuring costs | 6 | 4 | 6 | 4 | 6 | 2 | 6 | - | - | 20 | 14 | - |
| Amortization of acquisition-related finite life intangible assets | 7 | 7 | 6 | 6 | 5 | 10 | 1 | 1 | 1 | 26 | 17 | 3 |
| Non-core pension expense | - | - | - | - | - | - | - | - | - | - | - | |
| Other specified unusual gains and losses | - | - | - | - | (9) | - | - | - | - | - | (9) | |
| Total | 10 | 11 | 12 | 10 | 5 | 12 | 7 | 1 | (1) | 43 | 25 | 1 |
| Core earnings | 35 | 28 | 39 | 30 | 24 | 33 | 15 | 14 | 17 | 132 | 86 | 59 |

¹ Q2-2020 figure includes IAS acquisition and integration costs.



| EXPERIENCE AND SPECIFIC ITEMS | | | | | | | | | | | | |
|---|--------|------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| (Earnings per diluted weighted average number of common share) | | 202 ⁻ | 1 | | | 2020 | 0 | | 2019 | 2021 | 2020 | 2019 |
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Market-related impacts that differ from management's best estimate | | | | | | | | | | | | |
| assumptions ¹ | | | | | | | | | | | | |
| Increase (decrease) in income on UL policies | 0.10 | 0.02 | 0.08 | 0.04 | 0.07 | 0.05 | 0.13 | (0.21) | 0.05 | 0.24 | 0.04 | 0.18 |
| Macroeconomic impact on level of assets backing long-term liabilities ² | (0.02) | (0.02) | (0.02) | - | 0.02 | 0.02 | - | - | 0.03 | (0.06) | 0.04 | 0.05 |
| Higher (lower) than expected management fees ² | 0.02 | 0.01 | 0.01 | 0.01 | 0.01 | 0.02 | 0.04 | (0.02) | - | 0.05 | 0.05 | 0.03 |
| Impact of dynamic hedging | (0.02) | (0.01) | 0.02 | (0.01) | (0.01) | 0.03 | (0.07) | (0.57) | 0.05 | (0.02) | (0.62) | 0.12 |
| Total | 0.08 | - | 0.09 | 0.04 | 0.09 | 0.12 | 0.10 | (0.80) | 0.13 | 0.21 | (0.49) | 0.38 |
| Assumption changes and management actions | 0.02 | - | - | - | 0.04 | - | - | - | 0.02 | 0.02 | 0.04 | 0.02 |
| Gains and losses on charges or proceeds related to acquisition or disposition of a business, including acquisition, integration and restructuring costs | | | | | | | | | | | | |
| Acquisition and integration costs | (0.03) | (0.01) | (0.03) | (0.01) | (0.02) | 0.02 | (0.01) | - | - | (0.04) | (0.01) | - |
| PPI's contingent consideration settlement | - | - | - | - | - | - | - | - | - | - | - | 0.13 |
| Disposition of a business ³ | 0.09 | - | - | - | - | 0.06 | 0.08 | - | - | - | 0.14 | - |
| Increase in value of Surex minor shareholders' sell option | (0.01) | - | - | - | - | - | - | - | - | (0.01) | | - |
| Total | 0.05 | (0.01) | (0.03) | (0.01) | (0.02) | 0.08 | 0.07 | - | - | - | 0.13 | 0.13 |
| Policyholder experience gains and losses | | | | | | | | | | | | |
| Individual Insurance | 0.09 | 0.05 | 0.06 | (0.06) | 0.03 | 0.04 | - | (0.08) | 0.03 | 0.14 | (0.01) | 0.05 |
| Individual Wealth Management | (0.06) | 0.01 | 0.05 | 0.02 | (0.10) | (0.01) | (0.01) | - | (0.06) | 0.02 | (0.12) | (0.10) |
| Group Insurance | (0.06) | 0.08 | 0.06 | (0.01) | (0.02) | 0.03 | 0.05 | (0.10) | (0.05) | 0.07 | (0.04) | (0.11) |
| Group Savings and Retirement | (0.05) | (0.03) | (0.01) | 0.01 | (0.02) | 0.02 | 0.03 | 0.02 | 0.01 | (0.08) | 0.05 | 0.08 |
| US Operations | 0.04 | (0.05) | 0.07 | 0.05 | (0.07) | (0.04) | 0.01 | (0.01) | 0.04 | 0.11 | (0.11) | 0.04 |
| Total | (0.04) | 0.06 | 0.23 | 0.01 | (0.18) | 0.04 | 0.08 | (0.17) | (0.03) | 0.26 | (0.23) | (0.04) |
| Other gains and losses | | | | | | | | | | | | |
| Impact of new business (strain) (in Ind. Insurance and US Operations) | (0.04) | - | 0.01 | (0.01) | (0.04) | - | (0.05) | (0.03) | 0.02 | (0.04) | (0.12) | 0.07 |
| iA Auto and Home | 0.01 | 0.09 | 0.09 | 0.08 | 0.11 | 0.11 | 0.07 | 0.11 | 0.01 | 0.27 | 0.40 | 0.09 |
| Income on capital (excluding iA Auto and Home) | 0.02 | - | (0.03) | 0.01 | (0.06) | (0.04) | (0.05) | (0.03) | 0.02 | - | (0.18) | 0.09 |
| Usual income tax gains and losses | (0.04) | (0.01) | (0.02) | (0.09) | - | 0.12 | 0.04 | 0.04 | (0.01) | (0.16) | 0.20 | (0.10) |
| Specified unusual gains and losses | - | - | - | - | | | | | | - | | |
| PPI's goodwill impairments | - | - | - | - | - | - | - | (0.22) | - | - | (0.22) | (0.21) |
| Software and other writedowns | - | - | - | - | (0.04) | (0.11) | - | - | (0.07) | - | (0.15) | (0.07) |
| Litigation provision increases | - | - | - | - | - | - | - | - | (0.14) | - | - | (0.14) |
| PAR account adjustments | - | - | - | - | - | - | - | - | (0.02) | - | - | (0.02) |
| Provision for non-recurrent pandemic support to employees | - | - | - | - | (0.08) | - | - | - | - | - | (0.08) | - |
| Unusual income tax gains and losses | | - | - | | 0.08 | | - | | 0.08 | | 0.08 | 0.12 |
| Total (specified unusual gains and losses) | - | - | - | - | (0.04) | (0.11) | - | (0.22) | (0.15) | | (0.37) | (0.32) |
| Total (other gains and losses) | (0.05) | 0.08 | 0.05 | (0.01) | (0.03) | 0.08 | 0.01 | (0.13) | (0.11) | 0.07 | (0.07) | (0.17) |
| Total gains and losses | 0.06 | 0.13 | 0.34 | 0.03 | (0.10) | 0.32 | 0.26 | (1.10) | 0.01 | 0.56 | (0.62) | 0.32 |

¹ Approximate impact of macroeconomic variations as compared to the expected net earnings that the Company would have earned under normal macroeconomic conditions.

² Expected profit on in-force for the wealth management businesses is updated on a quarterly basis to reflect market growth and net sales.

³ Q4-2021 Sale of PPI Benefits, Q3-2020 Sale of residential morgage portfolio, Q2-2020 Sale of IA Investment Counsel

Note: Due to rounding, minor differences may occur between items expressed in millions of dollars and expressed in earnings per common share. In all cases, items expressed in millions of dollars prevail over those expressed in earnings per common share.



| REPORTED EPS AND CORE EPS RECONCILIATION | | | | | | | _ | | | | | |
|--|----------|--------|----------|----------|----------|----------|----------|--------|----------|----------|----------|--------|
| | | 202 | 1 | | | 202 | 0 | | 2019 | 2021 | 2020 | 2019 |
| | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Reported earnings | | | | | | | | | | | | |
| Earnings per common share - diluted | \$1.94 | \$2.01 | \$2.15 | \$1.61 | \$1.60 | \$2.03 | \$1.71 | \$0.36 | \$1.59 | \$7.70 | \$5.70 | \$6.4 |
| Return on common shareholders' equity - trailing 12 months | 13.2% | 12.8% | 13.2% | 12.7% | 10.6% | 10.9% | 10.5% | 10.7% | 12.9% | - | - | |
| Core earnings remove from reported earnings the impacts of the following items (in earnings per common share, diluted): | | | | | | | | | | | | |
| Market-related impacts that differ from management's best estimate assumptions | (\$0.08) | - | (\$0.09) | (\$0.04) | (\$0.09) | (\$0.12) | (\$0.10) | \$0.80 | (\$0.13) | (\$0.21) | \$0.49 | (\$0.3 |
| Assumption changes and management actions | (\$0.02) | - | - | - | (\$0.04) | - | - | - | (\$0.02) | (\$0.02) | (\$0.04) | (\$0.0 |
| Charges or proceeds related to acquisition or disposition of a business, including acquisition, integration and restructuring costs | (\$0.03) | \$0.04 | \$0.06 | \$0.03 | \$0.05 | (\$0.04) | (\$0.02) | - | - | \$0.10 | (\$0.01) | (\$0.1 |
| Amortization of acquisition-related finite life intangible assets | \$0.14 | \$0.13 | \$0.12 | \$0.13 | \$0.12 | \$0.16 | \$0.07 | \$0.07 | \$0.06 | \$0.52 | \$0.42 | \$0.2 |
| Non-core pension expense | \$0.06 | \$0.05 | \$0.05 | \$0.06 | \$0.05 | \$0.05 | \$0.05 | \$0.04 | \$0.03 | \$0.22 | \$0.19 | \$0.1 |
| Other specified unusual gains and losses ¹ | - | - | - | - | \$0.04 | \$0.11 | - | \$0.22 | \$0.15 | - | \$0.37 | \$0.3 |
| Total | \$0.07 | \$0.22 | \$0.14 | \$0.18 | \$0.13 | \$0.16 | - | \$1.13 | \$0.09 | \$0.61 | \$1.42 | \$0.1 |
| Core earnings | | | | | | | | | | | | |
| Core earnings per common share - diluted | \$2.01 | \$2.23 | \$2.29 | \$1.79 | \$1.73 | \$2.19 | \$1.71 | \$1.49 | \$1.68 | \$8.31 | \$7.12 | \$6.5 |
| Core return on common shareholders' equity - trailing 12 months | 14.2% | 14.0% | 14.2% | 13.6% | 13.3 % | 13.5% | 13.1% | 13.3% | 13.1% | - | - | |

¹ See page 19 of this document for more information on specific gains and losses.

Note: The figures do not always add up exactly due to rounding differences.

Note: Due to rounding, minor differences may occur between items expressed in millions of dollars and expressed in earnings per common share. In all cases, items expressed in millions of dollars prevail over those expressed in earnings per common share.



| BUSINESS GROWTH | | 202 | 24 | | | 202 | 0 | | 2010 | 2024 | 2020 | 2040 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|------------|----------------|----------------|----------------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | 0 Q2 | Q1 | 2019 Q4 | 2021 Annual | 2020 Annual | 2019 Annual |
| Individual Insurance | Q4 | 43 | QZ | QI | Q4 | 43 | QZ | QI | Q4 | Annuai | Annual | Annuai |
| Sales | | | | | | | | | | | | |
| Minimum Premiums | 81 | 63 | 65 | 54 | 64 | 51 | 44 | 43 | 48 | 263 | 202 | 176 |
| Excess Premiums | 6 | 5 | 8 | 4 | 8 | 2 | 9 | 2 | 3 | 230 | 202 | 1 |
| Total | 87 | 68 | 73 | 58 | 72 | 53 | 53 | 45 | 51 | 286 | 223 | 187 |
| Net premiums | 461 | 433 | 445 | 419 | 422 | 412 | 394 | 397 | 410 | 1,758 | 1,625 | 1,587 |
| | 401 | 400 | 410 | 415 | 722 | 712 | 004 | 551 | 410 | 1,700 | 1,020 | 1,507 |
| Number of policies issued | | | | | | | | | | | | |
| Life insurance only | 40,073 | 36,412 | 39,782 | 35,590 | 38,400 | 34,519 | 31,558 | 28,929 | 31,485 | 151,857 | 133,406 | 122,288 |
| Life, critical illness, disability | 57,358 | 53,117 | 57,986 | 51,814 | 55,224 | 49,156 | 46,965 | 44,558 | 47,995 | 220,275 | 195,903 | 185,727 |
| Individual Wealth Management | | | | | | | | | | | | |
| Sales | | | | | | | | | | | | |
| General fund | 228 | 214 | 220 | 229 | 247 | 208 | 175 | 206 | 177 | 891 | 836 | 546 |
| Segregated funds | 1,250 | 1,145 | 1,046 | 1,377 | 884 | 725 | 599 | 872 | 633 | 4,818 | 3,080 | 2,365 |
| Mutual funds | 715 | 660 | 749 | 942 | 759 | 545 | 505 | 693 | 566 | 3,066 | 2,502 | 2,064 |
| Total | 2,193 | 2,019 | 2,015 | 2,548 | 1,890 | 1,478 | 1,279 | 1,771 | 1,376 | 8,775 | 6,418 | 4,975 |
| Net investment fund sales | | | | | | | | | | | | |
| Segregated funds | 823 | 839 | 673 | 972 | 547 | 376 | 417 | 424 | 244 | 3,307 | 1,764 | 663 |
| Mutual funds | 242 | 261 | 272 | 378 | 245 | 47 | 50 | (99) | (55) | 1,153 | 243 | (408 |
| Total | 1,065 | 1,100 | 945 | 1,350 | 792 | 423 | 467 | 325 | 189 | 4,460 | 2,007 | 255 |
| Assets under management | | | | | | | | | | | | |
| General fund | 2,103 | 2,094 | 2,121 | 2,118 | 2,122 | 2,034 | 1,952 | 1,915 | 1,808 | 2,103 | 2,122 | 1,808 |
| Segregated funds | 24,722 | 22,862 | 22,021 | 20,423 | 19,240 | 17,738 | 16,755 | 14,894 | 16,392 | 24,722 | 19,240 | 16,392 |
| Mutual funds | 13,955 | 13,192 | 12,868 | 12,031 | 11,393 | 10,518 | 10,049 | 9,909 | 11,594 | 13,955 | 11,393 | 11,594 |
| Other | - | 1,087 | 1,094 | 1,074 | 995 | 915 | 994 | 3,825 | 4,509 | - | 995 | 4,509 |
| Total | 40,780 | 39,235 | 38,104 | 35,646 | 33,750 | 31,205 | 29,750 | 30,543 | 34,303 | 40,780 | 33,750 | 34,303 |
| Assets under administration ¹ | 108,331 | 104,796 | 103,317 | 98,274 | 94,534 | 87,555 | 84,594 | 77,639 | 88,142 | 108,331 | 94,534 | 88,142 |
| Total | 149,111 | 144,031 | 141,421 | 133,920 | 128,284 | 118,760 | 114,344 | 108,182 | 122,445 | 149,111 | 128,284 | 122,445 |
| Group Insurance | | | | | | | | | | | | |
| Sales ¹ | | | | | | | | | | | | |
| Employee Plans | 15 | 19 | 14 | 87 | 30 | 26 | 23 | 57 | 6 | 135 | 136 | 49 |
| Dealer Services | | | | | | | | | | | | |
| Creditor Insurance | 58 | 73 | 70 | 43 | 65 | 90 | 47 | 59 | 75 | 244 | 261 | 329 |
| P&C | 78 | 95 | 94 | 64 | 67 | 88 | 54 | 62 | 56 | 331 | 271 | 253 |
| Non-Prime Loan originations | 130 | 132 | 148 | 124 | 116 | 132 | 89 | 103 | 110 | 534 | 440 | 438 |
| Total | 266 | 300 | 312 | 231 | 248 | 310 | 190 | 224 | 241 | 1,109 | 972 | 1,020 |
| Special Markets | 76 | 48 | 44 | 47 | 45 | 40 | 45 | 75 | 76 | 215 | 205 | 274 |
| Total sales | 357 | 367 | 370 | 365 | 323 | 376 | 258 | 356 | 323 | 1,459 | 1,313 | 1,343 |
| Car loans | | | | | | | | | | | | |
| Dealer Services - Non-Prime Finance receivables | 1,076 | 1,049 | 1,009 | 948 | 904 | 863 | 799 | 763 | 727 | 1,076 | 904 | 727 |

¹ Includes assets related to distribution affiliates.



| BUSINESS GROWTH (continued) | | | | | | | | | | | | |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | 202 | | | | 2020 | | | 2019 | 2021 | 2020 | 2019 |
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Group Insurance (continued) | | | | | | | | | | | | |
| Net premiums and premium equivalents | | | | | | | | | | | | |
| Employee Plans | 295 | 285 | 285 | 282 | 262 | 260 | 244 | 262 | 245 | 1,147 | 1,028 | 986 |
| Dealer Services - Creditor Insurance | 43 | 60 | 55 | 28 | 47 | 73 | 32 | 41 | 54 | 186 | 193 | 241 |
| Dealer Services - P&C | 53 | 52 | 50 | 47 | 50 | 45 | 49 | 50 | 39 | 202 | 194 | 155 |
| Special Markets | 70 | 42 | 39 | 42 | 40 | 36 | 41 | 71 | 72 | 193 | 188 | 256 |
| Total net premiums | 461 | 439 | 429 | 399 | 399 | 414 | 366 | 424 | 410 | 1,728 | 1,603 | 1,638 |
| Premium equivalents and deposits | | | | | | | | | | | | |
| Administrative services only contracts (ASO) | 23 | 21 | 23 | 24 | 21 | 18 | 8 | 17 | 18 | 91 | 64 | 71 |
| Investment contracts | 21 | 18 | 19 | 6 | 19 | 17 | 20 | 20 | 21 | 64 | 76 | 79 |
| Total | 505 | 478 | 471 | 429 | 439 | 450 | 394 | 461 | 449 | 1,883 | 1,744 | 1,788 |
| | | | | | | | | | | | | |
| Group Savings and Retirement | | | | | | | | | | | | |
| Sales | | | | | | | | | | | | |
| Accumulation contracts | | | | | | | | | | | | |
| General fund | 44 | 22 | 16 | 12 | 26 | 18 | 20 | 42 | 11 | 94 | 106 | 51 |
| Segregated funds | 505 | 478 | 463 | 627 | 843 | 508 | 289 | 592 | 372 | 2,073 | 2,232 | 1,350 |
| Total | 549 | 500 | 479 | 639 | 869 | 526 | 309 | 634 | 383 | 2,167 | 2,338 | 1,401 |
| Insured annuities (general fund) | 71 | 310 | 196 | 27 | 1 | 648 | 52 | 6 | 197 | 604 | 707 | 627 |
| Deposits | - | - | - | 27 | 9 | 6 | 4 | 19 | 13 | 27 | 38 | 46 |
| Total sales | 620 | 810 | 675 | 693 | 879 | 1,180 | 365 | 659 | 593 | 2,798 | 3,083 | 2,074 |
| Net premiums and deposits | | | | | | | | | | | | |
| Net premiums | 614 | 804 | 668 | 660 | 863 | 1,168 | 354 | 633 | 574 | 2,746 | 3,018 | 2,001 |
| Deposits | - | - | - | 27 | 9 | 6 | 4 | 19 | 13 | 27 | 38 | 46 |
| Total | 614 | 804 | 668 | 687 | 872 | 1,174 | 358 | 652 | 587 | 2,773 | 3,056 | 2,047 |
| Assets under management | | | | | | | | | | | | |
| Accumulation contracts | | | | | | | | | | | | |
| General fund ¹ | 273 | 264 | 259 | 254 | 299 | 295 | 290 | 290 | 233 | 273 | 299 | 233 |
| Segregated funds | 14,855 | 14,024 | 13,816 | 13,014 | 13,564 | 12,381 | 11,750 | 10,566 | 11,476 | 14,855 | 13,564 | 11,476 |
| Other | 377 | 361 | 365 | 354 | 364 | 353 | 356 | 335 | 865 | 377 | 364 | 865 |
| Total | 15,505 | 14,649 | 14,440 | 13,622 | 14,227 | 13,029 | 12,396 | 11,191 | 12,574 | 15,505 | 14,227 | 12,574 |
| Insured annuities (general fund) | 5,098 | 4,983 | 4,731 | 4,496 | 4,758 | 4,712 | 4,067 | 3,817 | 3,929 | 5,098 | 4,758 | 3,929 |
| Total | 20,603 | 19,632 | 19,171 | 18,118 | 18,985 | 17,741 | 16,463 | 15,008 | 16,503 | 20,603 | 18,985 | 16,503 |

¹ In Q3-2020 an adjustment has been made to better reflect Q2-2020 results.



| BUSINESS GROWTH (continued) | | 000 | | | | | • | | | | | |
|--|-------|-------|--------|--------|--------------------|-------|-------|---------|----------------|--------|--------|--------|
| | | 202 | | | | 202 | - | | 2019 | 2021 | 2020 | 2019 |
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| US Operations | | | | | | | | | | | | |
| Sales (\$US) | | | | | | | | | | | | |
| Individual Insurance | 33 | 34 | 37 | 31 | 31 | 34 | 33 | 29 | 29 | 135 | 127 | 99 |
| Dealer Services - P&C ^{1,2} | 255 | 295 | 285 | 233 | 246 | 222 | 134 | 117 | 108 | 1,068 | 719 | 449 |
| Sales (\$CAN) | | | | | | | | | | | | |
| Individual Insurance | 42 | 42 | 45 | 40 | 41 | 45 | 45 | 39 | 39 | 169 | 170 | 132 |
| Dealer Services - P&C ^{1,2} | 322 | 371 | 351 | 295 | 323 | 298 | 185 | 158 | 142 | 1,339 | 964 | 596 |
| Net Premiums and Premium Equivalents (\$CAN) | | | | | | | | | | | | |
| Net premiums | | | | | | | | | | | | |
| Individual Insurance | 133 | 127 | 122 | 119 | 99 | 126 | 124 | 113 | 107 | 501 | 462 | 405 |
| Dealer Services - P&C ¹ | 110 | 64 | 73 | 80 | 77 | 104 | 26 | 25 | 24 | 327 | 232 | 88 |
| Total | 243 | 191 | 195 | 199 | 176 | 230 | 150 | 138 | 131 | 828 | 694 | 493 |
| Premium Equivalents - P&C | 51 | 61 | 51 | 48 | 43 | 81 | 37 | 41 | 45 | 211 | 202 | 158 |
| Total Net premiums and Premium Equivalents | 294 | 252 | 246 | 247 | 219 | 311 | 187 | 179 | 176 | 1,039 | 896 | 651 |
| General Insurance | | | | | | | | | | | | |
| Sales | | | | | | | | | | | | |
| iAAH (Auto & Home) | 91 | 118 | 139 | 84 | 86 | 110 | 125 | 74 | 76 | 432 | 395 | 351 |
| Net premiums, premium equivalents and deposits by line of business | | | | | | | | | | | | |
| Individual Insurance | 461 | 433 | 445 | 419 | 422 | 412 | 394 | 397 | 410 | 1,758 | 1,625 | 1,587 |
| Individual Wealth Management | 2,193 | 2,019 | 2,015 | 2,548 | 1,890 | 1,478 | 1,279 | 1,771 | 1,376 | 8,775 | 6,418 | 4,975 |
| Group Insurance | 505 | 478 | 471 | 429 | 439 | 450 | 394 | 461 | 449 | 1,883 | 1,744 | 1,788 |
| Group Savings and Retirement | 614 | 804 | 668 | 687 | 872 | 1,174 | 358 | 652 | 587 | 2,773 | 3,056 | 2,047 |
| US Operations | 294 | 252 | 246 | 247 | 219 | 311 | 187 | 179 | 176 | 1,039 | 896 | 651 |
| General Insurance ³ | 96 | 106 | 101 | 92 | 89 | 91 | 75 | 85 | 82 | 395 | 340 | 314 |
| Total | 4,163 | 4,092 | 3,946 | 4,422 | 3,931 | 3,916 | 2,687 | 3,545 | 3,080 | 16,623 | 14,079 | 11,362 |
| Distribution of net premiums, premium equivalents and deposits by region | | | | | | | | | | | | |
| Atlantic provinces | 3.3% | 2.8% | 3.3% | 4.1% | 3.1% | 3.5% | 3.3% | 3.2% | 3.2% | 3.4% | 3.3% | 4.5% |
| Quebec | 42.6% | 41.2% | 40.0% | 39.2% | 47.0% | 32.5% | 39.7% | 38.5% | 36.2% | 40.8% | 39.4% | 38.0% |
| Ontario | 23.9% | 27.0% | 26.1% | 25.5% | 22.4% | 38.2% | 28.1% | 29.5% | 31.4% | 25.6% | 29.6% | 29.7% |
| Western provinces | 23.3% | 22.7% | 24.8% | 24.6% | 22.4% | 18.3% | 20.1% | 23.7% | 23.4% | 23.9% | 23.0% | 23.7% |
| Outside Canada | 7.0% | 6.3% | 6.4% | 5.7% | 5.4% | 7.5% | 7.2% | 5.1% | 23.4 % 5.8% | 6.3% | 6.7% | 5.2% |
| Outside Canada | 1.070 | 0.570 | 0.4 /0 | J.1 /0 | J. 4 /0 | 1.5/0 | 1.2/0 | J. 1 /0 | 0.070 | 0.070 | 0.1 70 | J.Z 70 |

¹ Since Q3-2020, IAS Parent Holdings inc. has been added to this business unit.

² Q3-2020 figures were restated to deduct sales for IAS Parent Holdings, Inc. from May 22 to June 30, 2020 (US\$27M) that were previously included.

³ Includes iA Auto and Home premiums, other activities that have no link with key segments and some minor consolidation adjustments



| | | 202 | 1 | | | 202 | 0 | | 2019 | 2021 | 2020 | 2019 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Assets under management and administration | | | | | | | | | | | | |
| Assets under management | | | | | | | | | | | | |
| General fund | 55,082 | 54,226 | 53,160 | 52,238 | 53,662 | 52,706 | 51,499 | 47,811 | 45,280 | 55,082 | 53,662 | 45,28 |
| Segregated funds | 39,577 | 36,886 | 35,837 | 33,437 | 32,804 | 30,119 | 28,505 | 25,460 | 27,868 | 39,577 | 32,804 | 27,86 |
| Mutual funds | 13,955 | 13,192 | 12,868 | 12,031 | 11,393 | 10,518 | 10,049 | 9,909 | 11,594 | 13,955 | 11,393 | 11,59 |
| Other ¹ | 2,862 | 3,942 | 3,939 | 3,913 | 3,797 | 3,732 | 5,287 | 13,893 | 15,500 | 2,862 | 3,797 | 15,50 |
| Total | 111,476 | 108,246 | 105,804 | 101,619 | 101,656 | 97,075 | 95,340 | 97,073 | 100,242 | 111,476 | 101,656 | 100,24 |
| Assets under administration | 109,687 | 106,213 | 104,723 | 99,629 | 95,830 | 88,745 | 85,683 | 78,654 | 89,246 | 109,687 | 95,830 | 89,24 |
| Total | 221,163 | 214,459 | 210,527 | 201,248 | 197,486 | 185,820 | 181,023 | 175,727 | 189,488 | 221,163 | 197,486 | 189,48 |
| Human resources | | | | | | | | | | | | |
| Number of employees | 8,408 | 8,220 | 8,116 | 8,020 | 7,794 | 7,740 | 7,613 | 7,495 | 7,018 | 8,116 | 7,794 | 7,01 |

¹ Mainly assets managed for third parties.



| INVESTED ASSETS | | 2021 | | | | 2020 | | | 2019 |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 |
| Value and distribution of investments | | | | | | | | | |
| Book value of investment portfolio | 45,651 | 44,320 | 43,775 | 42,499 | 45,147 | 44,687 | 43,308 | 41,561 | 39,919 |
| Distribution of investments by financial instrument category | | | | | | | | | |
| Fair value through profit or loss (FVTPL) | 64.6% | 64.2% | 64.8% | 64.3% | 66.9% | 67.5% | 67.4% | 65.0% | 63.9% |
| Held to maturity | 0.6% | 0.7% | 0.9% | 1.0% | 1.1% | 1.2% | - | - | - |
| Loans and receivables | 17.8% | 17.6% | 16.9% | 17.4% | 16.3% | 15.7% | 18.3% | 20.3% | 19.1% |
| Available for sale | 11.9% | 12.3% | 12.1% | 11.9% | 10.5% | 10.1% | 8.7% | 8.8% | 10.7% |
| Investment properties | 4.1% | 4.2% | 4.3% | 4.4% | 4.2% | 4.5% | 4.6% | 4.9% | 5.2% |
| Other | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 1.1% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Distribution of investments by asset category | | | | | | | | | |
| Bonds | 72.1% | 73.0% | 72.7% | 71.9% | 71.1% | 72.2% | 69.1% | 66.7% | 68.8% |
| Mortgages and other loans | 6.4% | 6.5% | 6.6% | 6.8% | 6.2% | 5.9% | 8.7% | 9.2% | 9.7% |
| Stocks | 8.5% | 8.4% | 8.2% | 8.2% | 7.3% | 7.0% | 6.8% | 6.6% | 7.6% |
| Real estate | 4.1% | 4.2% | 4.3% | 4.4% | 4.2% | 4.5% | 4.6% | 4.9% | 5.2% |
| Policy loans | 2.3% | 2.3% | 2.2% | 2.2% | 2.0% | 2.0% | 2.2% | 2.2% | 2.3% |
| Cash and short-term investments | 3.4% | 3.3% | 3.0% | 3.2% | 4.3% | 4.0% | 3.4% | 7.2% | 2.8% |
| Other | 3.2% | 2.3% | 3.0% | 3.3% | 4.9% | 4.4% | 5.2% | 3.2% | 3.6% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Distribution of investments by region | | | | | | | | | |
| Atlantic provinces | 3.0% | 3.2% | 3.3% | 3.3% | 3.1% | 3.0% | 2.9% | 2.9% | 2.9% |
| Quebec | 23.7% | 23.5% | 24.2% | 24.5% | 24.7% | 24.4% | 26.8% | 27.1% | 27.3% |
| Ontario | 27.6% | 28.9% | 29.0% | 29.8% | 30.4% | 31.4% | 30.0% | 30.1% | 30.8% |
| Western provinces | 18.4% | 18.5% | 18.6% | 18.5% | 17.8% | 17.6% | 17.7% | 17.3% | 18.2% |
| Outside Canada | 27.3% | 25.9% | 24.9% | 23.9% | 24.0% | 23.6% | 22.6% | 22.6% | 20.8% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Impaired investments and provisions | | | | | | | | | |
| Gross impaired investments (excluding insured loans) | 23 | 23 | 23 | 23 | 45 | 45 | 44 | 6 | 22 |
| Provisions for impaired investments (specific) | 6 | 6 | 6 | 6 | 14 | 8 | 8 | 3 | 10 |
| As a % of gross impaired investments ¹ | 23.9% | 23.7% | 23.7% | 23.3% | 31.3% | 17.7% | 18.3% | 48.1% | 49.1% |
| Net impaired investments (excluding insured loans) | | | | | | | | | |
| Bonds | 17 | 17 | 17 | 17 | 31 | 37 | 36 | 2 | 11 |
| Mortgages and other loans | - | - | - | - | - | - | - | 1 | 1 |
| Total | 17 | 17 | 17 | 17 | 31 | 37 | 36 | 3 | 12 |
| Net impaired investments as a % of investment portfolio | 0.04% | 0.04% | 0.04% | 0.04% | 0.07% | 0.08% | 0.08% | 0.01% | 0.03% |
| Provisions for losses (collective and specific) | | | | | | | | | |
| At beginning of period | 32 | 30 | 32 | 41 | 35 | 31 | 23 | 20 | 21 |
| Increase for the period | 8 | 8 | 3 | 10 | 13 | 9 | 16 | 21 | 11 |
| Decrease for the period | (6) | (6) | (5) | (19) | (7) | (5) | (8) | (18) | (12) |
| At end of period | 34 | 32 | 30 | 32 | 41 | 35 | 31 | 23 | 20 |
| Provisions for losses by type of investment (collective and specific) | | | | | | | | | |
| Bonds | 6 | 6 | 6 | 6 | 14 | 8 | 8 | 3 | 10 |
| Mortgages | - | - | - | - | - | - | - | - | |
| Car loans | 28 | 26 | 24 | 26 | 27 | 27 | 23 | 20 | 10 |
| Total | 34 | 32 | 30 | 32 | 41 | 35 | 31 | 23 | 20 |
| Other quality measure | | - | | | | | - | | |
| Car loans - Average credit loss rate (non-prime) | 2.3% | 2.4% | 2.6% | 3.0% | 3.6% | 4.3% | 5.0% | 5.5% | 5.4% |

¹ Provisions as a % of gross impaired investments is calculated using the exact amounts of gross impaired investments and provisions for impaired investments



| | | 2021 | | | | 2020 | | | 2019 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 |
| Real estate acquired to settle loans | | | | | | | | | |
| Real estate held for resale | - | - | - | 1 | 1 | 1 | 1 | 1 | |
| Bonds | | | | | | | | | |
| Book value of the bond portfolio | 32,893 | 32,333 | 31,821 | 30,542 | 32,099 | 32,279 | 29,964 | 27,708 | 27,50 |
| Distribution by financial instrument category | | | | | | | | | |
| Available for sale | 14.6% | 14.8% | 14.5% | 14.0% | 12.5% | 12.2% | 10.9% | 12.0% | 13.7% |
| Fair value through profit or loss (FVTPL) | 75.7% | 75.6% | 75.9% | 75.9% | 77.8% | 78.1% | 80.6% | 79.0% | 77.8% |
| Held to maturity | 0.8% | 0.9% | 1.2% | 1.5% | 1.5% | 1.7% | - | - | |
| Loans and receivables | 8.9% | 8.7% | 8.4% | 8.6% | 8.2% | 8.0% | 8.5% | 9.0% | 8.5% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Distribution by credit rating ¹ | | | | | | | | | |
| Rating - AAA | 4.94% | 6.45% | 7.49% | 7.74% | 5.97% | 6.10% | 4.05% | 5.03% | 6.78% |
| Rating - AA | 41.30% | 42.81% | 43.84% | 45.07% | 47.27% | 47.08% | 48.32% | 47.47% | 47.62% |
| Rating - A | 33.67% | 31.52% | 29.99% | 28.93% | 29.47% | 29.27% | 30.20% | 30.55% | 28.94% |
| Rating - BBB | 19.15% | 18.19% | 17.78% | 17.25% | 16.30% | 16.78% | 16.60% | 16.20% | 15.79% |
| Rating - BB and lower | 0.94% | 1.03% | 0.90% | 1.01% | 0.99% | 0.77% | 0.83% | 0.75% | 0.87% |
| Total | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| Distribution by category of issuer | | | | | | | | | |
| Governments | 40.2% | 44.1% | 45.6% | 47.4% | 47.4% | 47.4% | 46.8% | 46.5% | 49.7% |
| Municipalities | 4.3% | 4.5% | 4.9% | 4.8% | 4.8% | 4.7% | 5.0% | 5.0% | 4.8% |
| Corporates - Public issues | 37.8% | 34.2% | 32.5% | 30.7% | 31.1% | 31.5% | 30.9% | 30.8% | 28.2% |
| Corporates - Private issues | 17.7% | 17.2% | 17.0% | 17.1% | 16.7% | 16.4% | 17.3% | 17.7% | 17.3% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Mortgages and other loans | | | | | | | | | |
| Book value of mortgage and other loans portfolio | 2,922 | 2,897 | 2,892 | 2,901 | 2,801 | 2,632 | 3,749 | 3,815 | 3,870 |
| Book value of mortgages | 1,866 | 1,862 | 1,890 | 1,953 | 1,891 | 1,754 | 2,921 | 3,007 | 3,076 |
| Book value of other loans | 1,055 | 1,035 | 1,002 | 948 | 910 | 878 | 828 | 808 | 794 |
| Distribution by financial instrument category | | | | | | | | | |
| Held for trading | 3.1% | 2.3% | 2.5% | 2.6% | 2.9% | 3.5% | 2.5% | 2.7% | 2.4% |
| Loans and receivables | 96.9% | 97.7% | 97.5% | 97.4% | 97.1% | 96.5% | 97.5% | 97.3% | 97.6% |
| Total mortgages and other loans | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Distribution by type of mortgage | | | | | | | | | |
| Residential | - | - | - | - | - | - | 38.0% | 37.3% | 37.0% |
| Multi-residential | 83.6% | 84.3% | 84.6% | 85.4% | 86.0% | 87.7% | 53.9% | 53.8% | 54.6% |
| Non-residential | 16.4% | 15.7% | 15.4% | 14.6% | 14.0% | 12.3% | 8.1% | 8.9% | 8.4% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Distribution by type of mortgage | | | | | | | | | |
| Securitized and insured ² | 26.0% | 26.5% | 27.1% | 24.4% | 23.1% | 24.1% | 34.9% | 38.0% | 37.8% |
| Insured | 45.2% | 45.9% | 45.5% | 48.6% | 50.1% | 49.7% | 38.3% | 34.3% | 36.0% |
| Uninsured | 28.8% | 27.6% | 27.4% | 27.0% | 26.8% | 26.2% | 26.8% | 27.7% | 26.2% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

¹ An adjustment to the Q2-2021 relating to the breakdown of credit rating was made in Q3-2021.

² A marginal portion of the "Securitized and insured" loans may be uninsured at the end of the quarter.



| INVESTED ASSETS (continued) | | | | | | | | | |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | 2021 | | | | 2020 | | | 2019 |
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 |
| Mortgages | | | | | | | | | |
| Other quality measures | | | | | | | | | |
| Delinquency rate ¹ | | | | | | | | | |
| Securitized and insured ² | - | - | - | - | - | - | - | - | 0.01% |
| Insured | - | - | - | - | - | - | 0.04% | - | 0.21% |
| Uninsured | - | - | - | - | - | - | - | 0.21% | |
| Total | - | - | - | - | - | - | 0.01% | 0.06% | 0.08% |
| Delinquency rate, including real estate acquired to settle loans | - | - | - | 0.03% | 0.03% | 0.03% | 0.03% | 0.08% | 0.10% |
| Stocks | | | | | | | | | |
| Book value of the stock portfolio | 3,906 | 3,725 | 3,584 | 3,472 | 3,286 | 3,142 | 2,929 | 2,752 | 3,024 |
| Distribution by financial instrument category | | | | | | | | | |
| Available for sale | 14.0% | 15.2% | 16.4% | 18.8% | 18.1% | 14.4% | 13.6% | 12.6% | 17.0% |
| Fair value through profit or loss (FVTPL) | 86.0% | 84.8% | 83.6% | 81.2% | 81.9% | 85.6% | 86.4% | 87.4% | 83.0% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Distribution by category | | | | | | | | | |
| Common | 55.6% | 56.7% | 56.5% | 55.3% | 55.5% | 55.6% | 56.6% | 60.8% | 54.8% |
| Preferred | 18.3% | 19.5% | 20.8% | 22.8% | 22.5% | 17.6% | 17.2% | 15.9% | 18.5% |
| Market indices | 4.6% | 3.9% | 2.7% | 2.0% | 2.1% | 7.7% | 8.2% | 7.1% | 10.3% |
| Investment fund units and other | 21.5% | 19.9% | 20.0% | 19.9% | 19.9% | 19.1% | 18.0% | 16.2% | 16.4% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Distribution by use of stocks | | | | | | | | | |
| Backing long-term liabilities | 54.4% | 54.3% | 52.4% | 51.1% | 51.2% | 53.6% | 51.8% | 56.6% | 49.7% |
| Backing UL accounts | 30.3% | 29.0% | 29.4% | 28.7% | 28.9% | 28.4% | 30.2% | 27.6% | 29.4% |
| Backing capital | 15.3% | 16.7% | 18.2% | 20.2% | 19.9% | 18.0% | 18.0% | 15.8% | 20.9% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Real estate | | | | | | | | | |
| Investment properties | 1,870 | 1,875 | 1,877 | 1,885 | 1,916 | 1,989 | 1,989 | 2,022 | 2,077 |
| Linearization of rents | 31 | 29 | 29 | 28 | 27 | 26 | 24 | 22 | 22 |
| Fair value of investment properties | 1,901 | 1,904 | 1,906 | 1,913 | 1,943 | 2,015 | 2,013 | 2,044 | 2,099 |
| Occupancy rate on investment properties | 91.5% | 91.6% | 93.4% | 94.6% | 95.3% | 95.7% | 96.0% | 94.8% | 94.4% |
| Other | | | | | | | | | |
| Provision for potential loss on fixed-income securities contained in the policy liabilities | 634 | 580 | 552 | 490 | 535 | 528 | 494 | 451 | 408 |

¹ The delinquency rate is calculated by dividing mortgages in default by the value of the portfolio.

² A marginal portion of the "Securitized and insured" loans may be uninsured at the end of the quarter.



| | | 2021 | | | | 2020 | | | 2019 |
|--|-------------|-------|-------|----------------------|-------|-------|-------------|-------|-------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 |
| Capital structure | | | | | | | | | |
| Debentures | 1,450 | 1,450 | 1,449 | 1,449 | 1,449 | 1,448 | 1,448 | 1,448 | 1,050 |
| Participating policyholders' accounts ¹ | 48 | 38 | 35 | 36 | 41 | 46 | 50 | 43 | 42 |
| Equity | | | | | | | | | |
| Common shares | 1,706 | 1,705 | 1,695 | 1,689 | 1,674 | 1,673 | 1,672 | 1,672 | 1,666 |
| Preferred shares issued by a subsidiary | 525 | 525 | 525 | 525 | 525 | 525 | 525 | 525 | 525 |
| Contributed surplus | 17 | 17 | 18 | 18 | 20 | 19 | 18 | 17 | 18 |
| Retained earnings ¹ | 4,963 | 4,818 | 4,624 | 4,405 | 4,170 | 4,034 | 3,884 | 3,878 | 3,823 |
| Accumulated other comprehensive income | (14) | 4 | 8 | (1) | 83 | 106 | 121 | 28 | 56 |
| Total shareholders' equity | 7,197 | 7,069 | 6,870 | 6,636 | 6,472 | 6,357 | 6,220 | 6,120 | 6,088 |
| Total capital structure | 8,695 | 8,557 | 8,354 | 8,121 | 7,962 | 7,851 | 7,718 | 7,611 | 7,180 |
| Debt measures | | | | | | | | | |
| Debentures/capital structure | 16.7% | 16.9% | 17.3% | 17.8% | 18.2% | 18.4% | 18.8% | 19.0% | 14.6% |
| Debentures and preferred shares issued by a subsidiary/capital structure | 22.7% | 23.1% | 23.6% | 24.3% | 24.8% | 25.1% | 25.6% | 25.9% | 21.9% |
| Coverage ratio (in number of times) ² | 16.1 | 15.0 | 14.8 | 14.0 | 11.7 | 12.0 | 12.4 | 13.3 | 16.6 |
| Credit ratings | | | ę | Standard & Poor's | | | DBRS | | |
| iA FinancialCorporation Inc. | | | | | | | | | |
| Issuer credit rating | | | | A | | | А | | |
| Subordinated debentures | | | | A- | | | A (low) | | |
| Industrial Alliance Insurance and Financial Services Inc. | | | | | | | | | |
| Financial strength rating | | | | AA- | | | AA (low) | | |
| Issuer credit rating | | | | AA- | | | AA (low) | | |
| Subordinated debentures | A+ A (high) | | | | | | | | |
| Preferred Shares ³ | | | | А | | | Pfd-1 (low) | | |

¹ In Q4 2019, an adjustment has been made retroactively to January 1, 2018 transferring 7 \$ from retained earnings to the participating policyholders' accounts.

² Calculated by dividing earnings for the past twelve months (before interest and taxes) by the sum of interest, preferred share issued by a subsidiary dividends and redemption premium on preferred shares issued by a subsidiary (if applicable).

³ For preferred shares: A is the rating on global scale and P-1 (Low) is the rating on Canadian scale.



| SOLVENCY AND CAPITALIZATION (continued) | | 2021 | | | | 2020 | | | 2019 |
|--|---------|---------|---------|----------|----------|---------|---------|----------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 |
| iA Financial Corporation Inc. | | 40 | | <u> </u> | <u> </u> | | ~- | <u> </u> | |
| Solvency ratio CARLI | | | | | | | | | |
| Available capital | | | | | | | | | |
| Tier 1 Capital | | | | | | | | | |
| Common shares | 1,706 | 1,705 | 1,695 | 1,689 | 1,674 | 1,673 | 1,672 | 1,672 | 1,66 |
| Preferred shares issued by a subsidiary | 525 | 525 | 525 | 525 | 525 | 525 | 525 | 525 | 52 |
| Other Tier 1 capital instruments | - | - | - | - | - | - | - | - | |
| Adjusted Retained Earnings ¹ | 4,962 | 4,810 | 4,614 | 4,396 | 4,163 | 4,026 | 3,875 | 3,869 | 3,81 |
| Other ¹ | 58 | 63 | 65 | 59 | 145 | 173 | 184 | 33 | 14 |
| Gross Tier 1 | 7,251 | 7,103 | 6,899 | 6,669 | 6,507 | 6,397 | 6,256 | 6,099 | 6,14 |
| Deductions for Goodwill and Other intangibles assets | (2,248) | (1,890) | (1,659) | (1,475) | (1,333) | (1,307) | (1,321) | (1,368) | (1,227 |
| Other Tier 1 Deductions | (2,018) | (2,088) | (2,191) | (2,439) | (2,407) | (2,373) | (2,315) | (1,595) | (1,706 |
| Tier 1 | 2,985 | 3,125 | 3,049 | 2,755 | 2,767 | 2,717 | 2,620 | 3,136 | 3,21 |
| Tier 2 Capital | | | | | | | | | |
| Subordinated debt | 1,446 | 1,446 | 1,445 | 1,445 | 1,445 | 1,444 | 1,444 | 1,443 | 1,04 |
| Other Tier 2 capital instruments | - | - | - | - | - | - | - | - | |
| Other | 802 | 732 | 780 | 780 | 857 | 892 | 866 | 742 | 80 |
| Gross Tier 2 | 2,248 | 2,178 | 2,225 | 2,225 | 2,302 | 2,336 | 2,310 | 2,185 | 1,84 |
| Tier 2 Deductions | (251) | (340) | (403) | (514) | (701) | (733) | (789) | (231) | (252 |
| Tier 2 | 1,997 | 1,838 | 1,822 | 1,711 | 1,601 | 1,603 | 1,521 | 1,954 | 1,59 |
| Available capital | 4,982 | 4,963 | 4,871 | 4,466 | 4,368 | 4,320 | 4,141 | 5,090 | 4,80 |
| Surplus Allowance and Eligible Deposits | 5,261 | 5,258 | 5,189 | 4,704 | 5,055 | 4,993 | 4,846 | 4,433 | 4,46 |
| Base Solvency Buffer | | | | | | | | | |
| Credit Risk | 1,304 | 1,230 | 1,188 | 1,135 | 1,184 | 1,190 | 1,140 | 1,067 | 97- |
| Market Risk | 2,541 | 2,790 | 2,768 | 2,429 | 2,373 | 2,273 | 2,209 | 2,079 | 2,23 |
| Insurance Risk | 3,950 | 3,836 | 3,782 | 3,639 | 3,695 | 4,001 | 3,933 | 3,863 | 3,81 |
| Segregated Fund Guarantees Risk | 187 | 236 | 256 | 275 | 288 | 283 | 273 | 256 | 22 |
| Operational Risk | 651 | 649 | 638 | 608 | 600 | 599 | 582 | 556 | 57 |
| Diversification and Other Credits | (1,357) | (1,298) | (1,283) | (1,238) | (1,219) | (1,233) | (1,215) | (1,181) | (1,174 |
| Base Solvency Buffer ² | 7,640 | 7,815 | 7,716 | 7,190 | 7,267 | 7,469 | 7,268 | 6,972 | 6,98 |
| Total solvency ratio | 134% | 131% | 130% | 128% | 130% | 125% | 124% | 137% | 133% |
| Industrial Alliance Insurance and Financial Services Inc. | | | | | | | | | |
| Solvency ratio CARLI | | | | | | | | | |
| Available capital, surplus allowance and eligible deposits | 9,732 | 9,499 | 9,263 | 8,316 | 8,829 | 9,215 | 8,817 | 8,077 | 8,76 |
| Base Solvency Buffer | 7,636 | 7,822 | 7,722 | 7,198 | 7,246 | 7,442 | 7,258 | 6,942 | 6,97 |
| Total solvency ratio | 127% | 121% | 120% | 116% | 122% | 124% | 121% | 116% | 126% |

¹ In Q4-2019, an adjustment has been made retroactively to January 1, 2018 transferring \$7 from retained earnings to the participating policyholders' accounts.

² Including the scalar of 1.05.



| | | 2021 | | | | 2020 | | | 2019 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------|
| - | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 |
| Equity Market Sensitivity | | | | | | | | | |
| Reference index (S&P/TSX Index (in points)) ¹ | 21,223 | 20,070 | 20,166 | 18,701 | 17,433 | 16,121 | 15,515 | 13,379 | 17,063 |
| Level of S&P/TSX before reserves require strengthening for future policy benefits (in points) | 13,800 | 14,700 | 14,500 | 14,200 | 12,800 | 12,700 | 12,500 | 11,700 | 13,000 |
| Variation | (35%) | (27%) | (28%) | (24%) | (27%) | (21%) | (20%) | (13%) | (24%) |
| Net income impact for each 1% S&P/TSX additional decreasse below this level Solvency ratio (CARLI) | (25) 134% | (23) 131% | (22) 130% | (21) 128% | (24) 130% | (21) 125% | (20) 124% | (18) 137% | 133% |
| Level of S&P/TSX at which solvency ratio would be 110% (in points) ² | - | 800 | 400 | 2,900 | 2,900 | 5,400 | 6,000 | 1,800 | 1,500 |
| Variation | - | (96%) | (98%) | (84%) | (83%) | (66%) | (61%) | (87%) | (91%) |
| Impact on Solvency ratio (CARLI) of a sudden change in equity markets ³ | | | | | | | | | |
| 30% increase | 2% | - | - | - | 2% | - | - | 0% | (1%) |
| 20% increase | 1% | - | - | - | 0% | - | - | (2%) | (1%) |
| 10% increase | (1%) | - | - | - | 0% | - | - | (2%) | (1%) |
| 10% decrease | 1% | - | - | - | 1% | - | - | 1% | 1% |
| 20% decrease | 2% | - | - | - | 2% | - | - | (1%) | 2% |
| 30% decrease | 3% | - | - | - | 1% | - | - | (2%) | 1% |
| Impact on net income to common shareholders of a sudden 10% decrease in equity markets (in $M)^{4.5}$ | (44) | (40) | (39) | (34) | (34) | (31) | (30) | (26) | (31 |
| Interest Rate Sensitivity | | | | | | | | | |
| Impact on net income (in \$M) | | | | | | | | | |
| 10 bps decrease in initial reinvestment rate (IRR) | 25 | 1 | 4 | 1 | 4 | 0 | 3 | 0 | 2 |
| 10 bps decrease in ultimate reinvestment rate (URR) | (68) | (64) | (66) | (60) | (68) | (68) | (69) | (66) | (61 |
| Total: 10 bps decrease in IRR and URR | (43) | (63) | (62) | (59) | (64) | (68) | (66) | (66) | (59 |
| 10 bps increase in initial reinvestment rate (IRR) | (25) | (1) | (4) | (1) | (4) | 0 | (3) | 0 | (2 |
| 10 bps increase in ultimate reinvestment rate (URR) | 68 | 64 | 66 | 60 | 68 | 68 | 69 | 66 | 61 |
| Total: 10 bps increase in IRR and URR | 43 | 63 | 62 | 59 | 64 | 68 | 66 | 66 | 59 |
| Impact on Solvency ratio (CARLI) of a sudden change in interest rate ^{3,6} | | | | | | | | | |
| 50 bps increase | (1%) | - | - | - | (2%) | - | - | (2%) | (2%) |
| 25 bps increase | (1%) | - | - | - | (1%) | - | - | (1%) | (1%) |
| 25 bps decrease | 1% | - | - | - | 2% | - | - | 1% | 1% |
| 50 bps decrease | 2% | - | - | - | 6% | - | - | 2% | 2% |
| Impact on Solvency ratio (CARLI) of a sudden change in credit spread ^{3,7} | | | | | | | | | |
| 50 bps increase | 2% | - | - | - | 2% | - | - | 0% | 2% |
| 25 bps increase | 1% | - | - | - | 1% | - | - | 0% | 1% |
| 25 bps decrease | (1%) | - | - | - | (1%) | - | - | 0% | (1% |
| 50 bps decrease | (2%) | - | - | - | (2%) | - | - | 0% | (3% |

*Note: Actual results can differ significantly from the estimates presented in this page for a variety of reasons. See the Management Discussion and Analysis document for more details.

¹ S&P/TSX is a proxy that can move differently than our equity portfolio, which includes international public equity and private equity.

² Compared to actual levels of the index on the dates shown.

³ Capital sensitivities are disclosed once a year with Q4 results and in other quarters if judged necessary.

⁴ Impact on net income on a full-year basis.

⁵An adjustment to the Q3-2021 relating to the impact on net income to common shareholders of a sudden 10% decrease in equity markets was made in Q2-2021.

⁶ Interest rate variation represents an immediate parallel change in interest rates (entire yield curve), at quarter-end.

⁷ Credit spread variation represents an immediate parallel change in corporate credit spreads across the entire yield curve, at quarter-end.



| SHARE INFORMATION | | | | | | | | | | | | |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| | | 202 | 1 | | | 2020 | ט | | 2019 | 2021 | 2020 | 2019 |
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Common shares | | | | | | | | | | | | |
| Share price | | | | | | | | | | | | |
| High | \$76.87 | \$75.30 | \$72.31 | \$70.36 | \$60.50 | \$50.42 | \$50.30 | \$76.23 | \$71.81 | \$76.87 | \$76.23 | \$71.81 |
| Low | \$67.06 | \$63.97 | \$66.71 | \$53.95 | \$44.54 | \$42.35 | \$37.71 | \$30.38 | \$58.15 | \$53.95 | \$30.38 | \$42.79 |
| Close | \$72.38 | \$71.86 | \$67.49 | \$68.33 | \$55.18 | \$46.35 | \$45.46 | \$44.24 | \$71.33 | \$72.38 | \$55.18 | \$71.33 |
| Average share price | \$72.22 | \$70.14 | \$69.92 | \$63.50 | \$53.75 | \$46.49 | \$43.69 | \$58.85 | \$65.87 | \$67.32 | \$50.18 | \$56.15 |
| Number of common shares outstanding (in millions) | | | | | | | | | | | | |
| At beginning of period | 107.6 | 107.5 | 107.3 | 107.1 | 107.0 | 107.0 | 107.0 | 107.0 | 106.7 | 107.1 | 107.0 | 108.6 |
| Common shares issued | 0.1 | 0.1 | 0.2 | 0.2 | 0.1 | - | - | 0.1 | 0.3 | 0.6 | 0.2 | 1.2 |
| Common shares repurchased and cancelled | (0.1) | - | - | - | - | - | - | (0.1) | - | (0.1) | (0.1) | (2.8) |
| At end of period | 107.6 | 107.6 | 107.5 | 107.3 | 107.1 | 107.0 | 107.0 | 107.0 | 107.0 | 107.6 | 107.1 | 107.0 |
| Weighted average number of common shares (in millions) | | | | | | | | | | | | |
| Basic | 107.6 | 107.5 | 107.4 | 107.1 | 107.0 | 107.0 | 107.0 | 107.0 | 106.8 | 107.4 | 107.0 | 106.9 |
| Diluted | 108.0 | 107.9 | 107.8 | 107.5 | 107.3 | 107.1 | 107.1 | 107.4 | 107.4 | 107.8 | 107.2 | 107.4 |
| Dividends | | | | | | | | | | | | |
| Common dividends paid | 68 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 48 | 224 | 208 | 188 |
| Dividend paid per common share in the period | \$0.6250 | \$0.4850 | \$0.4850 | \$0.4850 | \$0.4850 | \$0.4850 | \$0.4850 | \$0.4850 | \$0.4500 | \$2.0800 | \$1.9400 | \$1.7650 |
| Dividend payout ratio on a reported basis | 32% | 24% | 22% | 30% | 30% | 24% | 28% | 131% | 28% | 27% | 34% | 27% |
| Dividend payout ratio on a core basis | 31% | 22% | 21% | 27% | 28% | 22% | 28% | 33% | 27% | 25% | 27% | 27% |
| Dividend yield (annualized) ¹ | 3.5% | 2.7% | 2.9% | 2.8% | 3.5% | 4.2% | 4.3% | 4.4% | 2.5% | 2.9% | 3.5% | 2.5% |
| Stock options | | | | | | | | | | | | |
| Number of stock options outstanding (in millions) | | | | | | | | | | | | |
| At beginning of period | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 |
| Options granted | - | - | - | - | - | - | - | - | - | - | - | - |
| Options exercised, cancelled or expired | - | - | - | - | - | - | - | - | - | (1) | - | (1) |
| At end of period | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |

¹ Dividend yield: annualized dividend per common share paid in the period divided by the closing price of the common share at the end of the period.



| SHARE INFORMATION (continued) | | | | | | | | | | | | |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------|
| | | 20 | 21 | | | 20 | 20 | | 2019 | 2021 | 2020 | 2019 Annual |
| In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | |
| Valuation | | | | | | | | | | | | |
| Price-to-earnings multiple (trailing 12 months) ¹ (in number of times) | 9.4 | 9.8 | 9.2 | 9.9 | 9.7 | 8.1 | 8.4 | 8.3 | 11.7 | 9.4 | 9.7 | 11.7 |
| Market capitalization | 7,785 | 7,734 | 7,253 | 7,335 | 5,908 | 4,961 | 4,865 | 4,734 | 7,630 | 7,785 | 5,908 | 7,630 |
| Book value per common share ² | \$62.01 | \$60.82 | \$59.02 | \$56.95 | \$55.52 | \$54.50 | \$53.23 | \$52.29 | \$51.99 | \$62.01 | \$55.52 | \$51.99 |
| Market value to book value ratio (in number of times) ² | 1.2 | 1.2 | 1.1 | 1.2 | 1.0 | 0.9 | 0.9 | 0.8 | 1.4 | 1.2 | 1.0 | 1.4 |
| Total payout ratio (trailing 12 months) | 27% | 26% | 26% | 28% | 35% | 34% | 38% | 44% | 48% | 27% | 35% | 48% |
| Preferred shares issued by a subsidiary | | | | | | | | | | | | |
| Number of preferred shares outstanding (in thousands) | | | | | | | | | | | | |
| Series B | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 |
| Series G | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 |
| Series I | 6 000 | 6 000 | 6 000 | 6 000 | 6 000 | 6 000 | 6 000 | 6 000 | 6 000 | 6 000 | 6 000 | 6 000 |
| Value of preferred shares | | | | | | | | | | | | |
| Series B | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 |
| Series G | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 |
| Series I | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 |
| Dividends paid per preferred share | | | | | | | | | | | | |
| Series B | \$0.2875 | \$0.2875 | \$0.2875 | 0.28750 | \$0.2875 | \$0.2875 | \$0.2875 | 0.28750 | \$0.2875 | \$1.1500 | \$1.1500 | \$1.1500 |
| Series G | \$0.2360630 | \$0.2360625 | \$0.2360625 | \$0.2360625 | \$0.2360625 | \$0.2360625 | \$0.2360625 | \$0.2360625 | \$0.2360625 | \$0.9442500 | \$0.9442500 | \$0.9442500 |
| Series I | \$0.3000 | \$0.3000 | \$0.3000 | 0.30000 | \$0.3000 | \$0.3000 | \$0.3000 | 0.30000 | \$0.3000 | \$1.2000 | \$1.2000 | \$1.2000 |

* Price-to-earnings multiple: closing price of the common share at the end of the period divided by the diluted earnings per common share for the last twelve months.

² In Q4-2019, an adjustment has been made retroactively to January 1, 2018 transferring \$7 from retained earnings to the participating policyholders' accounts.



CONSOLIDATED INCOME STATEMENTS

| INCOME STATEMENTS | | | | | | | | | | | | |
|--|-------|-------|-------|---------|-------|-------|-------|---------|-------|---------|--------|--------|
| | | 202 | | | | 2020 | - | | 2019 | 2021 | | 2019 |
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Revenues | | | | | | | | | | | | |
| Net premiums | 3,353 | 3,332 | 3,104 | 3,375 | 3,080 | 3,248 | 2,113 | 2,755 | 2,417 | 13,164 | 11,196 | 8,94 |
| Investment income | | | | | | | | | | | | |
| Investment income | 511 | 432 | 323 | 351 | 336 | 361 | 318 | 452 | 372 | 1,617 | 1,467 | 1,3 |
| Variation in the market value of investment properties | (11) | - | (11) | (2) | (54) | (4) | (38) | (33) | 43 | (24) | (130) | |
| Realized gains (losses) on assets available for sale | 8 | 8 | 10 | 9 | 8 | 4 | 7 | 11 | 2 | 35 | 30 | : |
| Change in fair value of financial assets designated at FVTPL | 1,567 | (473) | 1,410 | (3,898) | 697 | 44 | 3,884 | (1,267) | (707) | (1,394) | 3,358 | 3,2 |
| Change in provisions for losses | (8) | (8) | (2) | (10) | (13) | (9) | (16) | (20) | (11) | (28) | (58) | (4 |
| Total | 2,067 | (41) | 1,730 | (3,550) | 974 | 396 | 4,155 | (857) | (301) | 206 | 4,668 | 4,64 |
| Other revenues | 557 | 543 | 510 | 506 | 464 | 455 | 416 | 440 | 428 | 2,116 | 1,775 | 1,6 |
| Total | 5,977 | 3,834 | 5,344 | 331 | 4,518 | 4,099 | 6,684 | 2,338 | 2,544 | 15,486 | 17,639 | 15,26 |
| Policy benefits and expenses | | | | | | | | | | | | |
| Net benefits and claims on contracts | 1,642 | 1,432 | 1,468 | 2,449 | 1,397 | 1,331 | 1,083 | 1,479 | 1,433 | 6,991 | 5,290 | 5,3 |
| Net transfer to segregated funds | 1,004 | 1,018 | 845 | 411 | 1,038 | 622 | 524 | 688 | 236 | 3,278 | 2,872 | 9 |
| Increase (decrease) in insurance contract liabilities | 1,890 | 96 | 1,789 | (3,820) | 1,494 | 950 | 4,018 | (702) | (283) | (45) | 5,760 | 4,7 |
| Increase (decrease) in investment contract liabilities | 5 | 1 | 7 | (14) | 9 | 3 | 21 | 1 | (1) | (1) | 34 | : |
| Decrease (increase) in reinsurance assets | (19) | (39) | (72) | 54 | (625) | (18) | (19) | (75) | 68 | (76) | (737) | (4 |
| Commissions | 594 | 540 | 517 | 529 | 484 | 468 | 395 | 441 | 434 | 2,180 | 1,788 | 1,6 |
| General expenses | 514 | 441 | 430 | 438 | 465 | 422 | 369 | 412 | 411 | 1,823 | 1,668 | 1,47 |
| Premium and other taxes | 36 | 35 | 37 | 33 | 35 | 34 | 27 | 33 | 33 | 141 | 129 | 1: |
| Financing charges | 19 | 21 | 19 | 18 | 18 | 19 | 19 | 17 | 17 | 77 | 73 | ţ |
| Total | 5,685 | 3,545 | 5,040 | 98 | 4,315 | 3,831 | 6,437 | 2,294 | 2,348 | 14,368 | 16,877 | 14,37 |
| Income before income taxes | 292 | 289 | 304 | 233 | 203 | 268 | 247 | 44 | 197 | 1,118 | 762 | 8 |
| Income taxes | 68 | 63 | 69 | 59 | 31 | 49 | 52 | (2) | 32 | 259 | 130 | 1 |
| Net income | 224 | 226 | 235 | 174 | 172 | 219 | 195 | 46 | 165 | 859 | 632 | 69 |
| Net income attributed to participating policyholders | 10 | 3 | (1) | (5) | (5) | (4) | 7 | 1 | (11) | 7 | (1) | (1 |
| Net income attributed to shareholders | 214 | 223 | 236 | 179 | 177 | 223 | 188 | 45 | 176 | 852 | 633 | 7 |
| Dividends on preferred shares issued by a subsidiary | 5 | 6 | 5 | 6 | 5 | 6 | 5 | 6 | 5 | 22 | 22 | |
| Net income attributed to common shareholders | 209 | 217 | 231 | 173 | 172 | 217 | 183 | 39 | 171 | 830 | 611 | 68 |



CONSOLIDATED COMPREHENSIVE INCOME STATEMENTS

| COMPREHENSIVE INCOME | | | | | | | | | | | | |
|--|------|------|------|------|-------|------|-------|-------|------|--------|--------|--------|
| | | 2021 | 1 | | | 2020 |) | | 2019 | 2021 | 2020 | 2019 |
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Comprehensive income statements | | | | | | | | | | | | |
| Net income | 224 | 226 | 235 | 174 | 172 | 219 | 195 | 46 | 165 | 859 | 632 | 699 |
| Other comprehensive income (loss), net of income taxes | | | | | | | | | | | | |
| Items that may be reclassified subsequently to net income | | | | | | | | | | | | |
| Available for sale | | | | | | | | | | | | |
| Unrealized gains (losses) arising during the period | | | | | | | | | | | | |
| Bonds | (9) | (17) | 16 | (71) | 11 | 17 | 105 | (46) | (11) | (81) | 87 | 82 |
| Stocks | (5) | 1 | 10 | 10 | 15 | 29 | 40 | (72) | 5 | 16 | 12 | 1 |
| Other invested assets | - | (1) | 2 | (3) | - | - | - | - | - | (2) | - | - |
| Reclassification of losses (gains) included in net income | | | | | | | | | | | | |
| Bonds | (4) | (7) | (8) | (6) | (9) | (2) | (6) | (7) | (2) | (25) | (24) | (15) |
| Stocks | (2) | 1 | - | - | 3 | - | - | (1) | 1 | (1) | 2 | 1 |
| Other invested assets | - | | - | - | - | - | - | - | - | - | - | - |
| Change in unrealized gains (losses) on available for sale financial assets | (20) | (23) | 20 | (70) | 20 | 44 | 139 | (126) | (7) | (93) | 77 | 69 |
| Cash-flow hedge | 1 | (1) | - | - | - | (10) | (49) | 80 | (21) | - | 21 | (23) |
| Currency translation account | | | | | | | | | | | | |
| Unrealized gains (losses) on currency translation in foreign operations | (8) | 53 | (31) | (31) | (103) | (72) | (56) | 128 | (27) | (17) | (103) | (62) |
| Hedges of net investment in foreign operations | 9 | (33) | 20 | 17 | 60 | 23 | 59 | (110) | 21 | 13 | 32 | 49 |
| Items that will not be reclassified subsequently to net income | | | | | | | | | | | | |
| Remeasurement of post-employment benefits | 13 | 29 | 40 | 114 | 17 | (15) | (125) | 69 | 49 | 196 | (54) | (21) |
| Total other comprehensive income (loss) | (5) | 25 | 49 | 30 | (6) | (30) | (32) | 41 | 15 | 99 | (27) | 12 |
| Comprehensive income | 219 | 251 | 284 | 204 | 166 | 189 | 163 | 87 | 180 | 958 | 605 | 711 |
| Comprehensive income attributed to shareholders | 209 | 248 | 285 | 209 | 171 | 193 | 156 | 86 | 191 | 951 | 606 | 721 |
| Comprehensive income attributed to participating policyholders | 10 | 3 | (1) | (5) | (5) | (4) | 7 | 1 | (11) | 7 | (1) | (10) |

DETAIL OF ACCUMULATED OTHER COMPREHENSIVE INCOME

| | | 202 | 2021 | | | 2020 | | | | 2021 | 2020 | 2019 |
|---|------|------|------|-------|------|------|------|------|------|--------|--------|--------|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Annual | Annual | Annual |
| Accumulated other comprehensive income (loss) | | | | | | | | | | | | |
| Balance at beginning of period | 4 | 8 | (1) | 83 | 106 | 121 | 28 | 56 | 90 | 83 | 56 | 23 |
| Transfer of post-employment benefits to retained earnings | (13) | (29) | (40) | (114) | (17) | 15 | 125 | (69) | (49) | (196) | 54 | 2 |
| Total other comprehensive income | (5) | 25 | 49 | 30 | (6) | (30) | (32) | 41 | 15 | 99 | (27) | 1: |
| Balance at end of period | (14) | 4 | 8 | (1) | 83 | 106 | 121 | 28 | 56 | (14) | 83 | 5 |
| Sources of accumulated other comprehensive income (loss) | | | | | | | | | | | | |
| Bonds | 30 | 43 | 67 | 59 | 136 | 134 | 118 | 20 | 73 | 30 | 136 | 7 |
| Stocks | 21 | 28 | 26 | 16 | 6 | (12) | (41) | (81) | (8) | 21 | 6 | (8 |
| Other invested assets | (2) | (2) | (1) | (3) | - | - | - | - | - | (2) | - | |
| Cash-flow hedge | (2) | (3) | (2) | (2) | (2) | (2) | 8 | 57 | (23) | (2) | (2) | (23 |
| Currency translation account | (61) | (62) | (82) | (71) | (57) | (14) | 36 | 32 | 14 | (61) | (57) | 14 |
| Total | (14) | 4 | 8 | (1) | 83 | 106 | 121 | 28 | 56 | (14) | 83 | 5 |



CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

| FINANCIAL POSITION | | | | | | | | | |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | 2021 | | | | 2020 | | | 2019 |
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 |
| Assets | | | | | | | | | |
| Investments assets | | | | | | | | | |
| Cash and short-term investments | 1,546 | 1,445 | 1,320 | 1,343 | 1,949 | 1,768 | 1,487 | 2,992 | 1,10 |
| Bonds | 32,893 | 32,333 | 31,821 | 30,542 | 32,099 | 32,279 | 29,964 | 27,708 | 27,50 |
| Stocks | 3,906 | 3,725 | 3,584 | 3,472 | 3,286 | 3,142 | 2,929 | 2,752 | 3,024 |
| Mortgages and other loans | 2,922 | 2,897 | 2,892 | 2,901 | 2,801 | 2,632 | 3,749 | 3,815 | 3,870 |
| Derivative financial instruments | 917 | 485 | 761 | 841 | 1,652 | 1,411 | 1,712 | 912 | 1,003 |
| Policy loans | 1,040 | 1,015 | 974 | 953 | 881 | 901 | 931 | 927 | 900 |
| Other invested assets | 557 | 545 | 546 | 562 | 563 | 565 | 547 | 433 | 429 |
| Investment properties | 1,870 | 1,875 | 1,877 | 1,885 | 1,916 | 1,989 | 1,989 | 2,022 | 2,077 |
| Total investments | 45,651 | 44,320 | 43,775 | 42,499 | 45,147 | 44,687 | 43,308 | 41,561 | 39,919 |
| Other assets | 3,850 | 4,407 | 4,083 | 4,532 | 3,261 | 3,339 | 3,471 | 2,667 | 2,193 |
| Reinsurance assets | 2,210 | 2,223 | 2,057 | 1,957 | 1,981 | 1,346 | 1,273 | 1,258 | 1,030 |
| Fixed assets | 369 | 369 | 378 | 380 | 390 | 392 | 403 | 399 | 394 |
| Deferred income tax assets | 27 | 34 | 33 | 41 | 38 | 41 | 64 | 66 | 28 |
| Intangible assets | 1,708 | 1,666 | 1,642 | 1,628 | 1,621 | 1,621 | 1,641 | 1,200 | 1,110 |
| Goodwill | 1,267 | 1,207 | 1,192 | 1,201 | 1,224 | 1,280 | 1,339 | 660 | 606 |
| General fund assets | 55,082 | 54,226 | 53,160 | 52,238 | 53,662 | 52,706 | 51,499 | 47,811 | 45,28 |
| Segregated funds net assets | 39,577 | 36,886 | 35,837 | 33,437 | 32,804 | 30,119 | 28,505 | 25,460 | 27,868 |
| Total assets | 94,659 | 91,112 | 88,997 | 85,675 | 86,466 | 82,825 | 80,004 | 73,271 | 73,14 |



| | | 2021 | | | | 2020 | | | 2019 | |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|
| (In millions of dollars, unless otherwise indicated) | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | |
| Liabilities | | | | | | | | | | |
| Insurance contract liabilities | | | | | | | | | | |
| Provisions for future policy benefits | 35,678 | 33,792 | 33,648 | 31,887 | 35,729 | 34,319 | 33,402 | 29,465 | 30,002 | |
| Provisions for dividends to policyholders and experience rating refunds | 23 | 49 | 76 | 74 | 64 | 82 | 66 | 49 | 3 | |
| Benefits payable and provision for unreported claims | 415 | 374 | 334 | 357 | 350 | 327 | 329 | 301 | 283 | |
| Policyholders' amounts on deposit | 424 | 421 | 386 | 387 | 384 | 382 | 381 | 360 | 349 | |
| Total | 36,540 | 34,636 | 34,444 | 32,705 | 36,527 | 35,110 | 34,178 | 30,175 | 30,665 | |
| Investment contract liabilities | 577 | 566 | 562 | 552 | 575 | 565 | 654 | 632 | 630 | |
| Derivative financial instruments | 526 | 808 | 610 | 968 | 569 | 778 | 859 | 1,756 | 455 | |
| Other liabilities | 8,303 | 9,222 | 8,768 | 9,492 | 7,647 | 7,999 | 7,696 | 7,359 | 6,063 | |
| Deferred income tax liabilities | 441 | 437 | 422 | 400 | 382 | 403 | 394 | 278 | 287 | |
| Debentures | 1,450 | 1,450 | 1,449 | 1,449 | 1,449 | 1,448 | 1,448 | 1,448 | 1,050 | |
| General fund liabilities | 47,837 | 47,119 | 46,255 | 45,566 | 47,149 | 46,303 | 45,229 | 41,648 | 39,150 | |
| Liabilities related to segregated funds net assets | 39,577 | 36,886 | 35,837 | 33,437 | 32,804 | 30,119 | 28,505 | 25,460 | 27,868 | |
| Equity | | | | | | | | | | |
| Participating policyholders' accounts ¹ | 48 | 38 | 35 | 36 | 41 | 46 | 50 | 43 | 42 | |
| Share capital | | | | | | | | | | |
| Common shares | 1,706 | 1,705 | 1,695 | 1,689 | 1,674 | 1,673 | 1,672 | 1,672 | 1,666 | |
| Preferred shares issued by a subsidiary | 525 | 525 | 525 | 525 | 525 | 525 | 525 | 525 | 525 | |
| Total | 2,231 | 2,230 | 2,220 | 2,214 | 2,199 | 2,198 | 2,197 | 2,197 | 2,191 | |
| Contributed surplus | 17 | 17 | 18 | 18 | 20 | 19 | 18 | 17 | 18 | |
| Retained earnings ¹ | 4,963 | 4,818 | 4,624 | 4,405 | 4,170 | 4,034 | 3,884 | 3,878 | 3,823 | |
| Accumulated other comprehensive income | (14) | 4 | 8 | (1) | 83 | 106 | 121 | 28 | 56 | |
| Total shareholders' equity | 7,197 | 7,069 | 6,870 | 6,636 | 6,472 | 6,357 | 6,220 | 6,120 | 6,088 | |
| Total equity | 7,245 | 7,107 | 6,905 | 6,672 | 6,513 | 6,403 | 6,270 | 6,163 | 6,130 | |
| Total liabilities and equity | 94,659 | 91,112 | 88,997 | 85,675 | 86,466 | 82,825 | 80,004 | 73,271 | 73,148 | |

¹ In Q4-2019, an adjustment has been made retroactively to January 1, 2018 transferring \$7 from retained earnings to the participating policyholders' accounts.



Glossary

Capital structure – Total of Company equity, participating policyholders' accounts and debentures.

Classification of contracts - Contracts are classified into one of the following categories:

- Insurance contract Contract under which the Company accepts a significant insurance risk from the policyholder by agreeing to compensate the policyholder if a specified uncertain future event (the insured event) adversely affects the policyholder. The Company has classified most of its contracts as insurance contracts. The revenue associated with these contracts is posted as "Premiums" on the income statement.
- Investment contract Contract that does not involve a significant insurance risk for the Company. Financial cash flows associated with these contracts are not posted on the income statement but are rather posted directly on the balance sheet of the Company.

• Service contract – Contract that does not involve any insurance risk for the Company. Administrative Services Only (ASO) contracts fall into this category. The revenue associated with these contracts is posted as "Other revenues" on the income statement.

Deposits – Deposits refer to amounts of money received from customers under a mutual fund contract or an investment contract. Deposits are not reflected in the Company's income statements.

Dividend per common share – Dividend paid by the Company to its common shareholders in a given period.

Dividend per preferred share - Dividend paid by iA Assurance to its preferred shareholders in a given period.

Earnings per common share (EPS) – A measure of the Company's profitability, calculated by dividing the consolidated net income attributed to common shareholders by the weighted average number of outstanding common shares for the period, excluding common shares held in treasury.

Finance receivables - Finance receivables contain car loans, accrued interest and fees.

Impaired investments – Mortgages, bonds and other investment securities in default where there is no reasonable assurance that amounts owed to the Company will be recovered. Any loan on which contractual payments are in arrears for 90 days or more in the case of mortgages and 120 days or more in the case of other loans or in foreclosure is assumed to be impaired.

Premiums and premium equivalents include general fund premiums, segregated fund premiums, and premium equivalents.

- General fund premiums: Premiums earned on insurance, annuity and pension contracts as reflected in the Company's income statements. "Net premiums" refer to gross premiums less amounts ceded to a reinsurer.
- Segregated fund premiums: Amounts related to insurance, annuity and pension contracts which are invested in segregated funds. These amounts are reflected in the Company's income statements.
- Premium equivalents: Amounts related to service contracts (such as Administrative Services Only (ASO) contracts) or related to services where the Company is primarily an administrator but could become an insurer if a specific event were to happen. These amounts are not accounted for in the "Net premiums".

Sales – Sales is a non-IFRS measure used to assess the Company's ability to generate a new business. They are defined as fund entries on new business written during the period. Net premiums, which are part of the revenues presented in the financial statements, include both fund entries from new business written and in-force contracts:

Individual Insurance:

In the Individual Insurance sector, sales are defined as first-year annualized premiums. The net premiums presented in the Consolidated Financial Statements include both fund entries on new business written during the period and on in-force contracts and are reduced by premiums ceded to reinsurers.

Individual Wealth Management:

Total sales: In the Individual Wealth Management sector, total sales (or gross sales) for general fund and segregated fund products correspond to the net premiums presented in the Consolidated Financial Statements. Sales for mutual funds are defined as deposits and include primary market sales of ETFs.

Net sales : In the Individual Wealth Management sector, net sales are a useful measure because they provide a more detailed understanding of the source of asset under management growth. The change in assets under management is important because it determines the level of management fees recorded in the Consolidated Income Statements under "Other revenues". Sales for segregated funds and mutual funds correspond to net fund entries (gross sales less withdrawals and transfers).

Group Insurance:

Employee Plans: Sales are defined as fund entries on new business written during the period. They measure the Company's ability to generate new business. In the Group Insurance Employee Plans division, sales are defined as first-year annualized premiums, including premium equivalents (Administrative Services Only). Net premiums presented in the Consolidated Financial Statements are net of reinsurance and include both fund entries on new business written during the period and on in-force contracts. Net premiums for the Employee Plans division are included in the net premiums for the Group Insurance sector, along with those of the sector's two other divisions, Dealer Services and Special Markets.

Dealer Services - Creditor Insurance : Creditor insurance sales are defined as premiums before reinsurance and cancellations.

Dealer Services - P&C: P&C sales are defined as direct written premiums (before reinsurance).

Special Markets : Sales are defined as premiums before reinsurance.

Group Savings and Retirement:

Sales : In the Group Savings and Retirement sector, sales include gross premiums (before reinsurance) and premium equivalents, or deposits. The net premiums presented in the Consolidated Financial Statements are after reinsurance and exclude premium equivalents.

US Operations:

Individual Insurance: Sales are defined as first-year annualized premiums.

Dealer Services - P&C: P&C sales are defined as direct written premiums (before reinsurance) and premium equivalents.

General Insurance:

iAAH (Auto & Home): Sales are defined as direct written premiums.

Share price - Price of the Company's share, as traded on the Toronto Stock Exchange under the ticker symbol IAG.