

2021 Second Quarter Report to Shareholders

For the Quarter Ended June 30, 2021



# MANAGEMENT'S DISCUSSION AND ANALYSIS

This Management's Discussion and Analysis for iA Financial Corporation Inc. ("iA Financial Corporation" or the "Company") is dated July 29, 2021. iA Financial Corporation became the parent company of Industrial Alliance Insurance and Financial Services Inc. ("iA Insurance") on January 1, 2019, as a result of a plan of arrangement. This Management's Discussion and Analysis should be read in conjunction with the unaudited interim condensed consolidated financial statements for the three and six months ended June 30, 2021 and 2020. It should also be read with the Management's Discussion and Analysis and the audited consolidated financial statements for the year ended December 31, 2020. The Rolling Nine Quarters Financial Information Package may contain additional data that complements the information in this Management's Discussion and Analysis.

# **TABLE OF CONTENTS**

HIGHLIGHTS	2
BUSINESS GROWTH	4
ANALYSIS ACCORDING TO SOURCES OF EARNINGS	6
ANALYSIS ACCORDING TO THE FINANCIAL STATEMENTS	9
INVESTMENTS	11
FINANCIAL POSITION	13
DECLARATION OF DIVIDEND	14
SENSITIVITY ANALYSIS	15
NOTICE AND GENERAL INFORMATION	15
CONSOLIDATED FINANCIAL STATEMENTS	18
NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS	24
GENERAL INFORMATION	54

## HIGHLIGHTS1

Profitability										
	9	Second quarte	er	Year-to-date at June 30						
	2021	2020	Variation	2021	2020	Variation				
Net income attributed to common shareholders (in millions)	\$231	\$183	26%	\$404	\$222	82%				
Weighted average number of common shares (diluted) (in millions)	108	107	1%	108	107	1%				
Earnings per common share (EPS) (diluted)	\$2.15	\$1.71	26%	\$3.76	\$2.07	82%				
Core earnings per common share (EPS) (diluted)	\$2.29	\$1.71	34%	\$4.08	\$3.20	28%				

Return on common shareholders' equity (ROE)	June 30, 2021	March 31, 2021	December 31, 2020	June 30, 2020
Reported ROE (trailing twelve months)	13.2%	12.7%	10.6%	10.5%
Core ROE (trailing twelve months)	14.2%	13.6%	13.3%	13.1%

The Company ended the second guarter of 2021 with net income to common shareholders of \$231 million, up 26% from \$183 million in the same quarter last year. Diluted earnings per common share (EPS) of \$2.15 in the second quarter of 2021 is also 26% higher than \$1.71 a year earlier.

Return on common shareholders' equity (ROE) was 13.2% at June 30, 2021 versus 10.5% at June 30, 2020. ROE is calculated on a trailing-twelve-month basis.

Diluted core EPS of \$2.29 for the second quarter is above guidance of \$1.95 to \$2.10 and 34% higher than \$1.71 for the same period in 2020. Core ROE of 14.2% at June 30, 2021 is above guidance of 12.5% to 14.0% and compares with 13.1% a year earlier.

Business growth - Premiums and deposits totalled more than \$3.9 billion for the quarter, significantly up from second quarter 2020 (+47%). Sales results for the second quarter were strong across all lines of business. In Canada, we continue to strengthen our market position in all three of our "Foundation" businesses of individual insurance, individual wealth management and dealer services. Indeed, sales were very good for Individual Insurance (+38%), Dealer Services (+64%), segregated funds (+75%) and mutual funds (+48%). Segregated and mutual funds recorded strong net inflows of \$673 million and \$272 million, respectively. Sales were also excellent for Group Savings (+85%) and iAAH (+11%), two business sectors that contribute to the Company's growth through their "Support" of branding and synergies with other businesses. In the U.S., Individual Insurance recorded solid sales (+12%)<sup>3</sup> and Dealer Services sales posted significant growth (+113%),<sup>3,4</sup> demonstrating the "Expansion" potential of both divisions. Finally, total assets under management and administration were up 16% from the previous year, amounting to \$210.5 billion at June 30, 2021.

Financial position – The solvency ratio was 130% at June 30, 2021, compared with 128% at the end of the previous guarter and 124% a year earlier. This result is above the Company's target range of 110% to 116%. The increase in the second quarter essentially stems from the positive impact of market-related variations and the contribution from organic capital generation. In the second quarter, the Company organically generated approximately \$100 million in additional capital. The Company's leverage ratio<sup>5</sup> at June 30, 2021 was 23.6%.

Book value - The book value per common share was \$59.02 at June 30, 2021, up 4% from the last quarter and 11% over twelve months.

Dividend - In accordance with regulators' instructions not to increase dividends on common shares due to the COVID-19 pandemic, the Board of Directors approved a quarterly dividend of \$0.4850 per common share payable in the third quarter of 2021.

Annual Shareholder Meeting and new directors - On Thursday, May 6, 2021, the Annual Shareholder Meeting of iA Financial Corporation and the Annual Meeting of the Sole Common Shareholder and of the Participating Policyholders of iA Insurance were held virtually. During these events, Suzanne Rancourt and William F. Chinery were elected as directors to the boards of iA Financial Corporation and iA Insurance.

This section presents non-IFRS measures. See "Non-IFRS Financial Information" at the end of this document.

At the Investor Event held on March 10, 2021, the Company presented its business mix under three main categories: Foundation, Support and Expansion. For more information, please refer to the Company's website at http://ia.ca/investorrelations under Events and Presentations/2021 Investor Event.

Calculated on a \$US basis.

Q2/2020 figures were restated to account for IAS Parent Holdings, Inc. sales from May 22 to June 30, 2020 (US\$27M) previously included in Q3/2020 sales.

Debentures and preferred shares issued by a subsidiary/capital structure.

The future of work after the pandemic – iA Financial Group's vision for the future of work after the pandemic is a hybrid work model based on flexibility and choice, to provide a high-quality employee experience while always putting the client at the forefront. Our future work arrangement will allow most employees to choose where they want to work, based on what works best for them and their team. The hybrid work model implies rethinking all of our work spaces so that they are adapted to our new reality. To this end, our offices are being transformed to create collaborative and social spaces while allowing individual work for those who wish to do so. This new work model will be phased in over the next few years starting in late 2021.

The Capitale-Nationale Region Enterprise Vaccination Hub - iA Financial Group joined forces with a dozen other companies to set up a vaccination hub in the Quebec City region. The Capitale-Nationale Region Enterprise Vaccination Hub opened on May 25, 2021 and is managed by iA Financial Group. This vaccination hub is open to the population of the Capitale-Nationale region, including some 15,000 employees of the participating companies and the members of their immediate family (18 and older), while respecting the order of priority set by the Quebec government. In total, it is expected that the Capitale-Nationale Region Enterprise Hub will have the capacity to vaccinate approximately 25,000 people (50,000 doses of vaccine).

iA Financial Group among 2021's Best 50 Canadian Corporate Citizens - On June, 30, 2021, iA Financial Group's approach to sustainability was recognized when iA was named one of Corporate Knights' Best 50 Canadian Corporate Citizens for the first time. Since 2002, Corporate Knights has evaluated Canadian companies with annual revenue of over \$1 billion on key performance indicators related to ESG factors, such as board/executive gender diversity and energy/carbon/waste/waste productivity.

Litigation - On March 10, 2021, the Saskatchewan Court of Appeal ruled in favour of iA Financial Group in the litigation between the Company and Ituna Investment LP ("Ituna"). Ituna sought to make unlimited deposits into a universal life insurance contract that it purchased from a policyholder. In its decision, the Court of Appeal found that Ituna's position was inconsistent with the language and the purpose of the contract. iA Financial Group has always maintained that the position taken by Ituna was legally unfounded. Ituna is seeking leave from the Supreme Court of Canada to appeal the entire decision of the Court of Appeal. A decision on Ituna's application for leave to appeal could be delivered by the end of this year or in early 2022.

# Subsequent to the second quarter of 2021:

- Merger of FundEX Investments Inc. and Investia Financial Services Inc. On July 5, 2021, iA Financial Group announced the merger of FundEX Investments Inc. and Investia Financial Services Inc., effective July 1, 2021. The merger unifies iA Wealth's Mutual Fund Dealers Association (MFDA) division under the Investia brand and solidifies its position as a leading Canadian provider of independent, holistic wealth management solutions. The merger has no significant impact for advisors and clients, with no interruption to normal business activities.
- Board of Directors On July 8, 2021, iA Financial Group announced the appointment of Ludwig W. Willisch to the boards of directors of iA Financial Corporation Inc. and Industrial Alliance Insurance and Financial Services Inc. Mr. Willisch also serves on the board of directors for certain U.S. subsidiaries of iA Financial Group.

Unless otherwise indicated, the results presented in this document are compared with those from the corresponding period last vear.

## **BUSINESS GROWTH**

Business growth is measured by growth in sales, premiums and assets under management and administration. Sales measure the Company's ability to generate new business and are defined as fund entries on new business written during the period. Net premiums, which are part of the revenues presented in the financial statements, include both fund entries from new business written and from in-force contracts. Assets under management and administration measure the Company's ability to generate fees, particularly for investment funds and funds under administration. An additional analysis of revenues by line of business is presented in the "Analysis According to the Financial Statements" section of this Management's Discussion and Analysis.

Net Premiums, Premium Equival	ents and Deposit	S <sup>6,7</sup>				
		Second quarter		Yea	ar-to-date at Jun	e 30
(In millions of dollars)	2021	2020	Variation	2021	2020	Variation
Individual Insurance	445	394	51	864	791	73
Individual Wealth Management	2,015	1,279	736	4,563	3,050	1,513
Group Insurance	471	394	77	900	855	45
Group Savings and Retirement	668	358	310	1,355	1,010	345
US Operations	246	187	59	493	366	127
General Insurance <sup>8</sup>	101	75	26	193	160	33
Total	3,946	2,687	1,259	8,368	6,232	2,136

Premiums and deposits totalled more than \$3.9 billion in the second quarter, a significant increase of 47% year over year. This strong growth was supported by all lines of business, particularly Individual Wealth Management and Group Savings and Retirement.

Assets Under Management and	d Administration <sup>7</sup>			
(In millions of dollars)	June 30, 2021	March 31, 2021	December 31, 2020	June 30, 2020
Assets under management				
General fund	53,160	52,238	53,662	51,499
Segregated funds	35,837	33,437	32,804	28,505
Mutual funds	12,868	12,031	11,393	10,049
Other	3,939	3,913	3,797	5,287
Subtotal	105,804	101,619	101,656	95,340
Assets under administration	104,723	99,647	95,830	85,683
Total	210,527	201,266	197,486	181,023

Assets under management and administration ended the quarter at \$210.5 billion, up 16% from the previous year and up 5% during the quarter, primarily due to solid net fund entries and equity market growth.

Premiums and deposits include all premiums collected by the Company for its insurance and annuity activities (and posted to the general fund), all amounts collected for segregated funds (which are also considered to be premiums), deposits from the Group Insurance, Group Savings and Retirement and US Operations sectors and mutual fund deposits.

This table presents non-IFRS measures.

Includes iAAH and some minor consolidation adjustments.

		Second quarte	er	Year-to-date at June 30			
(In millions of dollars, unless otherwise indicated)	2021	2020	Variation	2021	2020	Variation	
Individual Insurance							
Minimum premiums	65	44	48%	119	87	37%	
Excess premiums	8	9	(11%)	12	11	9%	
Total	73	53	38%	131	98	34%	
Individual Wealth Management							
Gross sales							
General fund	220	175	26%	449	381	18%	
Segregated funds	1,046	599	75%	2,423	1,471	65%	
Mutual funds	749	505	48%	1,691	1,198	41%	
Total	2,015	1,279	58%	4,563	3,050	50%	
Net sales (after redemptions and transfers)							
Segregated funds	673	417	256	1,645	841	804	
Mutual funds	272	50	222	650	(49)	699	
Group Insurance							
Employee Plans	14	23	(39%)	101	80	26%	
Dealer Services							
Creditor Insurance	70	47	49%	113	106	7%	
P&C Insurance	94	54	74%	158	116	36%	
Car loan originations	148	89	66%	272	192	42%	
Special Markets	44	45	(2%)	91	120	(24%)	
Group Savings and Retirement	675	365	85%	1,368	1,024	34%	
US Operations (\$US)							
Individual Insurance	37	33	12%	68	62	10%	
Dealer Services – P&C Insurance <sup>10,11</sup>	285	134	113%	518	251	106%	
General Insurance							
iAAH (auto and home insurance)	139	125	11%	223	199	12%	

Individual Insurance in Canada - Second quarter sales totalled \$73 million, continuing their growth momentum with a significant year-over-year increase of 38% for the quarter. This positive result stems in part from the strength of all our distribution networks, the improvement of our product offering in 2020 and the excellent performance of our digital tools.

Individual Wealth Management - Guaranteed product (general fund) sales for the quarter were up 26% from last year at \$220 million. Driven by the strong performance of our distribution networks and digital tools, gross and net sales of both segregated and mutual funds had another excellent quarter. Segregated funds recorded gross sales of \$1,046 million, up 75% year over year, and impressive net sales of \$673 million, an increase of \$256 million from the second quarter of 2020. The Company continued to strengthen its position in the industry, ranking first in year-to-date gross and net segregated fund sales as at May 31. For mutual funds, gross sales were up 48% year over year at \$749 million, and net fund entries were up significantly at \$272 million, an increase of \$222 million.

Group Insurance - Employee Plans - Sales totalled \$14 million compared to \$23 million in the same quarter last year. Note that sales in this division vary considerably from one quarter to another based on the size of the contracts sold.

Sales are not an IFRS measure.

<sup>&</sup>lt;sup>10</sup> Property and casualty insurance.

<sup>&</sup>lt;sup>11</sup> Q2/2020 figures were restated to account for IAS Parent Holdings, Inc. sales from May 22 to June 30, 2020 (US\$27M) previously included in Q3/2020 sales.

Group Insurance - Dealer Services - Total sales amounted to \$312 million in the second quarter, up 64% from a year earlier, when dealerships were not operating at full capacity due to the pandemic. By product, P&C sales (including extended warranties and replacement insurance), creditor insurance and car loan originations all showed very strong growth despite auto inventory challenges, and were up 74%, 49% and 66%, respectively, from the previous year. Sales from this division were excellent in the first half of 2021, but vehicle inventory shortages in the second half of the year may have a temporary negative impact on sales.

Group Insurance - Special Markets - Second quarter sales totalled \$44 million compared to \$45 million a year earlier. While sales were about the same as last year, a rebound in travel medical sales is expected in the latter half of 2021.

Group Savings and Retirement - Second quarter sales amounted to \$675 million, up 85% from a year ago, mainly supported by accumulation product sales with the signing of several groups with sizable assets and, to a lesser extent, by very good insured annuity sales.

US Operations - Year over year, Individual Insurance sales grew by 12% in the second quarter to US\$37 million. For Dealer Services, despite auto inventory challenges faced by dealerships, sales totalled US\$285 million, up 113% from a year earlier due to the addition of IAS's sales, more pronounced synergies between IAS and DAC and resilient car sales during the second quarter. Note that, like in Canada, vehicle inventory shortages could create headwinds throughout the remainder of 2021.

General Insurance (iA Auto and Home) - Direct written premiums grew by 11% year over year to \$139 million, surpassing their performance from the same period last year.

## **ANALYSIS ACCORDING TO SOURCES OF EARNINGS**

This section contains measures that have no IFRS equivalents. See "Non-IFRS Financial Information" at the end of this document for more information and an explanation of the adjustments applied in the Company's core earnings calculation.

# Core earnings<sup>12</sup>

Core earnings is a non-IFRS measure that represents management's view of the Company's capacity to generate sustainable earnings. Diluted core EPS for the second quarter of 2021 was \$2.29, a year-over-year increase of 34% and above market guidance of \$1.95 to \$2.10. Four items were adjusted in the core earnings calculation for the guarter, representing an increase of \$0.14 EPS versus reported EPS. The table below reconciles the Company's reported and core earnings.

Reported Earnings and Core Earnings Reconcilia	tion							
	Second quarter				,	Year-to-dat	e at June 3	0
	Earnings	EPS	(diluted b	asis)	Earnings	EPS	(diluted b	asis)
(in millions of dollars after tax unless otherwise indicated)	2021	2021	2020	Variation	2021	2021	2020	Variation
Reported earnings	231	\$2.15	\$1.71	26%	404	\$3.76	\$2.07	82%
Core earnings remove from reported earnings the impacts of the following items:								
Market-related impacts that differ from management's best estimate assumptions	(10)	(\$0.09)	(\$0.10)	_	(14)	(\$0.13)	\$0.70	_
Assumption changes and management actions	_	_	_		_	_	_	
Charges or proceeds related to acquisition or disposition of a business, including acquisition, integration and restructuring costs	6	\$0.06	(\$0.02)	_	10	\$0.09	(\$0.02)	_
Amortization of acquisition-related finite life intangible assets	14	\$0.12	\$0.07	_	27	\$0.25	\$0.14	_
Non-core pension expense	5	\$0.05	\$0.05		11	\$0.11	\$0.09	
Other specified unusual gains and losses	_	_	_	_	_	_	\$0.22	
Core earnings	246	\$2.29	\$1.71	34%	438	\$4.08	\$3.20	28%

# Results According to Sources of Earnings on a Core and Reported Basis

Results according to the sources of earnings presents the key variations between the net income and the Company's expectations for the three-month period ended June 30, 2021. This data complements the information presented in the "Analysis According to the Financial Statements" section and provides additional information to better understand the Company's financial results. The two tables below present the results according to sources of earnings on both a core and reported basis.

<sup>12</sup> For the definition of core earnings, refer to the "Non-IFRS Financial Information" section of this document. This core earnings definition is applicable as of January 1, 2021. However, the core results for prior periods that are presented for comparison purposes have also been calculated according to this definition.

Results According to Sources of Earnings – Core Basis						
		Second quar	ter	Year-to-date at June 30		
(In millions of dollars, unless otherwise indicated)	2021	2020	Variation	2021	2020	Variation
Core operating profit (loss)						
Expected profit on in-force	246	190		463	384	
Experience gain (loss)	31	13		32	(14)	
Impact of new business (strain)	_	(10)		(5)	(20)	
Changes in assumptions and management actions	_	_		_	_	
Total	277	193		490	350	
Core income on capital	48	42		100	87	
Core income (loss) before income taxes	325	235	38%	590	437	35%
Core income taxes	(73)	(47)		(140)	(81)	
Core net income (loss) attributed to shareholders	252	188		450	356	
Dividends on preferred shares issued by a subsidiary	6	5		12	11	
Core net income (loss) attributed to common shareholders	246	183	34%	438	345	27%

Results According to Sources of Earnings – Reported Basi	is					
		Second quar	ter	Year-to-date at June 30		
(In millions of dollars, unless otherwise indicated)	2021	2020	Variation	2021	2020	Variation
Operating profit (loss)						
Expected profit on in-force	232	177		436	363	
Experience gain (loss)	44	43		51	(100)	
Impact of new business (strain)	_	(10)		(5)	(20)	
Changes in assumptions and management actions <sup>13</sup>	_	_		_	(24)	
Total	276	210		482	219	
Income on capital	29	31		63	65	
Income (loss) before income taxes	305	241	27%	545	284	92%
Income taxes	(69)	(53)		(130)	(51)	
Net income (loss) attributed to shareholders	236	188		415	233	
Dividends on preferred shares issued by a subsidiary	5	5		11	11	
Net income (loss) attributed to common shareholders	231	183	26%	404	222	82%

# **Analysis According to Sources of Earnings on a Reported Basis**

Net income attributed to common shareholders was \$231 million for the second quarter of 2021. This result, as analyzed according to sources of earnings, can be explained as follows:

Expected profit on in-force - The expected profit on in-force represents the portion of income expected to come from policies in force at the beginning of the period based on management's best-estimate assumptions when the 2021 budget was prepared. Expected profit for the wealth lines is updated quarterly to reflect changes in the stock markets and net fund entries.

For the second quarter, expected profit on in-force was up by 31% or \$55 million year over year. This growth is mainly explained by the addition of expected profit from the IAS acquisition in the US Operations sector and by the favourable impact of financial markets and high net fund entries in the wealth sectors.

Experience gains (losses) versus expected profit - Experience gains or losses represent the difference between reported income and the income that would have been reported if all assumptions made at the start of the period had materialized. Experience gains and losses include market impact, policyholder experience and certain specific items.

<sup>&</sup>lt;sup>13</sup> Q1 2020: PPI goodwill impairment.

In the second guarter of 2021, the Company recorded a net experience gain of \$44 million, or \$32 million after tax (+\$0.29 EPS). The following experience results are worthy of note:

- Additional protections in reserves for pandemic uncertainty Overall, the provision for additional mortality arising from the pandemic was sufficient during the second quarter. In the US, mortality claims were lower than the provision release and the excess provision (equivalent to \$0.02 EPS) remains in the reserves for potential use in the future. In Canada, mortality claims were slightly higher than the provision release, resulting in a \$0.01 EPS experience loss. As for adverse policyholder behaviour, the additional protection remains intact as no adverse experience was recorded during the quarter.
- Individual Insurance This business line recorded an after-tax gain of \$13 million (+\$0.12 EPS) in the second quarter. The market-related variations had a positive impact on universal life insurance policies (+\$0.08 EPS) and an unfavourable impact on the level of assets backing individual insurance reserves (-\$0.02 EPS). Morbidity experience for disability and critical illness protections was favourable (+\$0.04 EPS) while mortality was slightly higher than expected, as mentioned above (-\$0.01 EPS), and lapse experience was slightly unfavourable (-\$0.01 EPS). Also, the PPI distribution affiliate generated stronger profits (+\$0.02 EPS), and other small favourable deviations from plan were recorded (+\$0.02 EPS).
- Individual Wealth Management Experience for this business line was favourable in the second quarter (after-tax gain of \$9 million or +\$0.08 EPS). Profits from segregated funds, iA Clarington (mutual funds) and distribution affiliates were higher than expected, driven by high net sales and favourable market conditions since the beginning of 2021 (+\$0.05 EPS). In addition, market-related variations had a favourable impact on investment fund income (MERs) (+\$0.01 EPS) and the segregated fund hedging program generated a gain (+\$0.02 EPS).
- Group Insurance This business line recorded an after-tax gain of \$7 million for the quarter (+\$0.06 EPS). Experience in the Employee Plans division was lower than expected (-\$0.02 EPS) mainly due to unfavourable mortality experience. In the Dealer Services division, P&C experience was favourable (+\$0.03 EPS) and car loans generated a gain from strong portfolio performance (better credit experience) (+ \$0.03 EPS) and the partial release of pandemic-related provisions (+\$0.02 EPS) to reflect more favourable experience than initially anticipated. In the Special Markets division, results were as expected.
- Group Savings and Retirement This business line reported an after-tax loss of \$1 million (-\$0.01 EPS), essentially due to higher expenses.
- US Operations Experience in this business line was above expectations for the quarter with an after-tax gain of \$4 million (+ \$0.04 EPS). In the Individual Insurance division, results were good, partly due to favourable lapse experience (+\$0.02 EPS). Results were also above expectations in the Dealer Services division, which was favourably impacted by strong sales and, to a lesser extent, good claims experience (+\$0.05 EPS). Also, IAS integration costs of \$0.06 EPS were higher than expected, mainly due to the accelerated integration of corporate functions (-\$0.03 EPS).

Impact of new business (strain) in Individual Insurance and US Operations - New business for the two business lines generated a gain at issue of \$1 million pre-tax, or -1% of sales for the quarter. This result is within the -5% to 10% guidance range and is more favourable than expected (+\$0.01 EPS) because of the high sales volume.

Income on capital – Net income earned on the Company's surplus funds, which includes income from the iA Auto and Home affiliate (iAAH), was \$29 million before tax for the second quarter, representing a gain of \$0.06 EPS versus management expectations. This is explained by experience at iAAH, which was once again much more favourable than expected, mainly due to lower claims ratios for both auto and home insurance (+\$0.09 EPS). Also, an IT software writedown was recorded in the normal course of business (-0.03 EPS).

Income taxes – Income taxes amounted to \$69 million in the second quarter, for an effective tax rate of 22.6%, just above the 20% to 22% guidance range. The tax expense was higher than expected and represents a negative impact of \$0.02 EPS due to the true-up for the 2020 tax period, which was partially offset by lower taxation from iA Insurance's status as a multinational insurer (CIF) and other small favourable deviations.

## **ANALYSIS ACCORDING TO THE FINANCIAL STATEMENTS**

The following analysis should be read in conjunction with Note 17 "Segmented Information" in the Company's unaudited interim condensed consolidated financial statements.

Consolidated Income Statements						
		Second quarte	r	Year	ne 30	
(In millions of dollars)	2021	2020	Variation	2021	2020	Variation
Revenues						
Net premiums	3,104	2,113	991	6,479	4,868	1,611
Investment income	1,730	4,155	(2,425)	(1,820)	3,298	(5,118)
Other revenues	510	416	94	1,016	856	160
Total	5,344	6,684	(1,340)	5,675	9,022	(3,347)
Less: policy benefits and expenses	5,040	6,437	(1,397)	5,138	8,731	(3,593)
Income before income taxes	304	247	57	537	291	246
Less: income taxes	69	52	17	128	50	78
Net income	235	195	40	409	241	168
Less: net income attributed to participating policyholders	(1)	7	(8)	(6)	8	(14)
Net income attributed to shareholders	236	188	48	415	233	182
Less: dividends on preferred shares issued by a subsidiary	5	5	_	11	11	_
Net income attributed to common shareholders	231	183	48	404	222	182

#### Revenues

The following table presents the composition of revenues by line of business.

Revenues by Line of Business										
	Second quarter									
(In millions of dollars)	Individual Insurance	Individual Wealth Management	Group Insurance	Group Savings and Retirement	US Operations	Other	Total			
Net premiums	445	1,266	429	668	195	101	3,104			
Variation vs. 2020	51	492	63	314	45	26	991			
Investment income	1,413	30	55	111	80	41	1,730			
Variation vs. 2020	(2,314)	102	(36)	(166)	(12)	1	(2,425)			
Other revenues	33	434	19	27	59	(62)	510			
Variation vs. 2020	5	64	10	2	24	(11)	94			
Total	1,891	1,730	503	806	334	80	5,344			
Variation vs. 2020	(2,258)	658	37	150	57	16	(1,340)			

Net premiums - The \$991 million increase over the second quarter of 2020 is mainly explained by:

- Segregated fund premium growth in Individual Wealth Management.
- Increased Group Savings and Retirement premiums due to the signing of large contracts.

Other factors that can cause premiums to fluctuate from one quarter to another are generally as follows:

- The tendency of clients to concentrate their deposits in registered retirement savings products during the first 60 days of the year.
- Stock market fluctuations and the signing of new agreements with large groups in the group business lines.

Note that net premiums include amounts invested by insureds in segregated funds, but do not include those invested by clients in mutual funds.

Investment income - The \$2,425 million decrease in investment income compared to second quarter 2020 is largely due to the decrease in the fair value of bond and derivative financial instrument investments, mainly caused by variations in interest rates.

Note that investment income mostly fluctuates based on variations in the fair value of investments due to changes in interest rates, stock markets and issuer spreads, particularly for bonds, equities and derivatives. Investment income also varies based on interest income, dividends, rental income from real estate and realized profits and losses on the disposition of available-for-sale assets.

From an accounting standpoint, the majority of stocks and bonds are classified as "Designated at fair value through profit or loss" and are used as underlying assets for the provisions for future policy benefits. The variation in the fair value of these assets is therefore reflected in the increase (decrease) in insurance contract liabilities.

Other revenues - Other revenues generally represent fees earned from the management of segregated funds and mutual funds, income from administrative services only (ASO) contracts, and fee income from the Company's brokerage subsidiaries and assets managed for third parties. Other revenues were up \$94 million in the second quarter compared to the same period last year, essentially due to business growth in Individual Wealth Management and US Operations.

# **Policy Benefits and Expenses**

Policy benefits and expenses decreased by \$1,397 million in the second quarter compared to the same period last year. This decrease is explained by a variation in insurance contract liabilities, essentially due to a less significant decrease in interest rates. The variation in this liability during a given period reflects a number of factors, including the variation in the fair value and the return on assets matched to the provisions for future policy benefits, the variation in net policy premiums and benefits, net transfers to segregated funds and variations in the provisions for future policy benefits due to assumption changes.

The decrease in policy benefits and expenses was mitigated by:

- An increase in net benefits and claims on contracts reflecting the normal course of business, mostly in the Individual Wealth Management sector. Net benefits and claims on contracts include benefits paid due to death, disability, illness, claims or contract terminations, as well as annuity payments.
- An increase in net transfers to segregated funds in the Individual Wealth Management and Group Savings and Retirement sectors.

## **Income Taxes**

For the second quarter of 2021, the Company recorded an income tax expense of \$69 million versus \$52 million in 2020 due to an increase in income before income taxes. These amounts represent the Company's tax expense net of adjustments for prior years, if applicable.

# **Net Income Attributed to Common Shareholders**

Net income attributed to common shareholders totalled \$231 million for the second quarter of 2021, compared to \$183 million for the same period last year.

The following table presents a summary of iA Financial Corporation's financial results for the last nine quarters.

Selected Financial Data										
	20	021		20	020			2019		
(In millions of dollars, unless otherwise indicated)	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	
Revenues	5,344	331	4,518	4,099	6,684	2,338	2,544	3,715	4,079	
Net income attributed to common shareholders	231	173	172	217	183	39	171	184	181	
Earnings per common share (in dollars)										
Basic	\$2.16	\$1.61	\$1.61	\$2.03	\$1.71	\$0.37	\$1.60	\$1.73	\$1.70	
Diluted	\$2.15	\$1.61	\$1.60	\$2.03	\$1.71	\$0.36	\$1.59	\$1.72	\$1.69	

# **Related Party Transactions**

There are no material related party transactions outside the normal course of business to report for the second quarter of 2021.

# Liquidity

To honour its commitments, the Company maintains a sufficient level of liquidity by holding a proportion of marketable high-quality securities and strictly managing cash flows and matching.

Given the volatility of the financial markets, the Company carries out simulations to measure its liquidity needs under various scenarios, some of which can be qualified as extreme. In light of the simulations carried out, and given the quality of its investment portfolio, the Company believes its current level of liquidity is not an issue.

For more information on liquidity risk and how this risk is managed, refer to the "Risk Management" section of the Company's 2020 Annual Report.

The Company also has certain investment commitments as well as a line of credit. Its investment commitments correspond to various contractual commitments related to commercial and residential loan offers, private placements, joint ventures and real estate which are not reflected in the financial statements and may not be fulfilled.

For more information on the Company's commitments, refer to Note 20 of the Company's unaudited interim condensed consolidated financial statements.

### **Accounting Policies and Main Accounting Estimates**

The Company's second quarter unaudited interim condensed consolidated financial statements were prepared as outlined in Note 1 "General Information" of the financial statements.

The preparation of financial statements requires management to exercise judgment and make estimates and assumptions that affect the reported amounts of assets and liabilities, net income and additional information. Actual results could differ from management's best estimates. Management has exercised its judgment and made estimates and assumptions as outlined in Note 2 b) of the consolidated financial statements in the iA Financial Group 2020 Annual Report.

More information on new accounting policies applied and future changes in accounting policies is presented in Note 3 "Changes in Accounting Policies" of the unaudited interim condensed consolidated financial statements.

## **INVESTMENTS**

Investment Mix				
(In millions of dollars, unless otherwise indicated)	June 30, 2021	March 31, 2021	December 31, 2020	June 30, 2020
Book value of investments	43,775	42,499	45,147	43,308
Allocation of investments by asset class				
Bonds	72.7%	71.9%	71.1%	69.1%
Stocks	8.2%	8.2%	7.3%	6.8%
Mortgages and other loans	6.6%	6.8%	6.2%	8.7%
Investment properties	4.3%	4.4%	4.2%	4.6%
Policy loans	2.2%	2.2%	2.0%	2.2%
Cash and short-term investments	3.0%	3.2%	4.3%	3.4%
Other	3.0%	3.3%	4.9%	5.2%
Total	100.0%	100.0%	100.0%	100.0%

The total value of the investment portfolio was close to \$44 billion at June 30, 2021, up from March 31, 2021. The positive variation was driven by the equity market appreciation and by the decrease in interest rates during the quarter, which favourably impacted the bond portfolio. The above table shows the main asset classes that make up the Company's investment portfolio. The decrease in mortgages and other loans over twelve months is explained by the sale of the residential mortgage portfolio in the third quarter of 2020, which is therefore no longer part of the investment portfolio. Under this transaction, the Company received monetary consideration and recognized bonds under its assets, explaining the increase in this asset class over the year.

Quality of Investments				
(In millions of dollars, unless otherwise indicated)	June 30, 2021	March 31, 2021	December 31, 2020	June 30, 2020
Gross impaired investments	23	23	45	44
Provisions for impaired investments	6	6	14	8
Net impaired investments	17	17	31	36
Net impaired investments as a % of total investments	0.04%	0.04%	0.07%	0.08%
Bonds – Proportion rated BB or lower	0.86%	1.01%	0.99%	0.83%
Mortgages – Proportion of securitized and insured loans <sup>14</sup>	27.1%	24.4%	23.1%	34.9%
<ul> <li>Proportion of insured loans</li> </ul>	45.5%	48.6%	50.1%	38.3%
– Delinquency rate	_	_	_	0.01%
Investment properties – Occupancy rate	93.4%	94.6%	95.3%	96.0%
Car loans – Average credit loss rate (non-prime) <sup>15</sup>	2.6%	3.0%	3.6%	5.0%

The indicators in the above table confirm the quality of the investment portfolio. The decrease over twelve months in impaired investments is related to the disposal of an impaired private bond. Lastly, the temporary low credit loss trend for car loans is attributed to continued client payment patterns arising in part from enhanced government support programs. In the coming quarters, the credit loss rate is expected to start increasing and eventually return to pre-pandemic levels.

Derivative Financial Instruments				
(In millions of dollars, unless otherwise indicated)	June 30, 2021	March 31, 2021	December 31, 2020	June 30, 2020
Total notional amount (\$B)	28.4	30.8	32.3	31.9
Company's credit risk				
AA - or higher	100% 100%	100%	100%	100%
A +	_	_	_	_
Positive fair value	761	841	1,652	1,712
Negative fair value	610	968	569	859

The Company uses derivative financial instruments in the normal course of managing the risks associated with fluctuations in interest rates, stock markets, currencies and the fair value of invested assets. These instruments are composed of various types of contracts, including interest rate swaps, market index and exchange rate contracts, forward agreements, futures contracts, and market index and currency options.

Derivative financial instruments are used as part of the Company's hedging program designed to alleviate the sensitivity of segregated fund guarantees to interest rate and stock market fluctuations. They are also used to hedge the Company's foreign exchange and interest rate risks and as part of investment strategies to reduce the Company's risk profile.

The positive fair value represents the amounts payable to the Company by the different counterparties. This amount fluctuates from one period to another according to changes in interest rates, equity markets and exchange rates. Conversely, negative fair value represents the amount payable by the Company to the different counterparties.

For more information, refer to Note 5 and Note 8 of the Company's unaudited interim condensed consolidated financial statements.

A marginal portion of the securitized and insured loans may be uninsured at the end of the quarter.

Represents the non-prime credit losses for the last twelve months divided by the average finance receivables over the same period.

# **FINANCIAL POSITION**

Capitalization				
(In millions of dollars)	June 30, 2021	March 31, 2021 December 31, 2020		June 30, 2020
Equity				
Common shares	1,695	1,689	1,674	1,672
Preferred shares issued by a subsidiary	525	525	525	525
Contributed surplus	18	18	20	18
Retained earnings	4,624	4,405	4,170	3,884
Accumulated other comprehensive income	8	(1)	83	121
Subtotal	6,870	6,636	6,472	6,220
Debentures	1,449	1,449	1,449	1,448
Participating policyholders' accounts	35	36	41	50
Total	8,354	8,121	7,962	7,718

The Company's capital amounted to nearly \$8.4 billion at June 30, 2021, up \$233 million from March 31, 2021. This increase is mainly due to the increase in retained earnings generated by the net earnings contribution. Note that the decrease in accumulated other comprehensive income since the beginning of the year is mainly caused by market-related variations.

Solvency <sup>16</sup>							
(In millions of dollars, unless otherwise indicated)	June 30, 2021	March 31, 2021	March 31, 2021 December 31, 2020				
Available capital							
Tier 1	3,049	2,755	2,767	2,620			
Tier 2	1,822	1,711	1,601	1,521			
Surplus allowance and eligible deposits	5,189	4,704	5,055	4,846			
Total	10,060	9,170	9,423	8,987			
Base solvency buffer	7,716	7,190	7,267	7,268			
Solvency ratio	130%	128%	130%	124%			

The Company ended the second quarter of 2021 with a solvency ratio of 130%. The increase of 2 percentage points since March 31, 2021 essentially stems from the positive impact of market-related variations and the contribution from organic capital generation. The current ratio remains above the Company's target range of 110% to 116%. In the second quarter, the Company organically generated approximately \$100 million in additional capital.

Financial Leverage				
	June 30, 2021	March 31, 2021	December 31, 2020	June 30, 2020
Debt ratio				
Debentures/capital	17.3%	17.8%	18.2%	18.8%
Debentures + preferred shares issued by a subsidiary/capital	23.6%	24.3%	24.8%	25.6%
Coverage ratio <sup>17</sup>	14.8x	14.0x	11.7x	12.4x

This table uses non-IFRS measures to assess the Company's ability to meet regulatory capital requirements.

Calculated by dividing earnings for the past twelve months (before interest and taxes) by the sum of interest, dividends on preferred shares issued by a subsidiary and redemption premiums on preferred shares issued by a subsidiary (if applicable).

The debt ratios decreased during the second quarter due to the increase in the Company's total capital. The coverage ratio increased during the quarter due to higher earnings. The significant increase over the past twelve months is due to the pandemic impact on 2020 earnings.

Book Value per Common Share and Market Capitalization										
	June 30, 2021	March 31, 2021	December 31, 2020	June 30, 2020						
Book value per common share	\$59.02	\$56.95	\$55.52	\$53.23						
Number of common shares outstanding	107,462,727	107,343,977	107,063,827	107,008,827						
Value per share at close	\$67.49	\$68.33	\$55.18	\$45.46						
Market capitalization	\$7,252,659,445	\$7,334,813,948	\$5,907,781,974	\$4,864,621,275						

Book value per common share was \$59.02 at June 30, 2021, up 4% from March 31, 2021, and up 11% over the last twelve months.

The number of common shares outstanding increased by 118,750 during the quarter. This change resulted entirely from the exercise of stock options under the stock option plan for senior managers. In accordance with regulators' instructions suspending common share redemptions due to the pandemic, the Company did not renew the Normal Course Issuer Bid that expired on November 11, 2020. Therefore, the Company did not redeem or cancel any outstanding common shares during the quarter.

The Company's market capitalization was near \$7.3 billion at June 30, 2021, down 1% during the second quarter and up 49% during the previous 12-month period, primarily due to the change in the Company's stock value, as the number of outstanding common shares increased only slightly.

## **DECLARATION OF DIVIDEND**

The Board of Directors of iA Financial Corporation approved a quarterly dividend of \$0.4850 per share on the Company's outstanding common shares, the same as that announced the previous quarter, in accordance with regulators' instructions not to increase dividends on common shares due to the COVID-19 pandemic.

The Board of Directors of iA Insurance approved a quarterly dividend of \$0.2875 per Non-Cumulative Class A Preferred Share – Series B, \$0.2360625 per Non-Cumulative Class A Preferred Share – Series G, and \$0.3000 per Non-Cumulative Class A Preferred Share - Series I. During the second quarter of 2021, iA Insurance paid no dividend to its sole common shareholder, iA Financial Corporation. For the third quarter of 2021, no dividend should be paid by iA Insurance to iA Financial Corporation.

Following are the amounts and dates of payment and closing of registers for the iA Financial Corporation common shares and iA Insurance preferred shares.

<b>Declaration of Dividend</b>				
	Amount	Payment date	Closing date	
Common share – iA Financial Corporation	\$0.4850	September 15, 2021	August 20, 2021	
Class A Preferred Share – Series B – iA Insurance	\$0.2875	September 30, 2021	August 27, 2021	Non-cumulative dividend
Class A Preferred Share – Series G – iA Insurance	\$0.2360625	September 30, 2021	August 27, 2021	Non-cumulative dividend
Class A Preferred Share – Series I – iA Insurance	\$0.3000	September 30, 2021	August 27, 2021	Non-cumulative dividend

For the purposes of the Income Tax Act (Canada) and any corresponding provincial or territorial tax legislation, all dividends paid by iA Financial Corporation on its common shares and by iA Insurance on its preferred shares are eligible dividends.

# **Reinvestment of Dividends**

Registered shareholders wishing to enrol in the Company's Dividend Reinvestment and Share Purchase Plan (DRIP) so as to be eligible to reinvest the next dividend payable on September 15, 2021 must ensure that the duly completed form is delivered to Computershare no later than 4:00 p.m. on August 13, 2021. Enrolment information is provided on iA Financial Group's website at ia.ca under About iA, in the Investor Relations/Dividends section. Common shares issued under the Company's DRIP will be purchased on the secondary market and no discount will apply.

#### **SENSITIVITY ANALYSIS**

Sensitivity Analysis <sup>18</sup>				
	June 30, 2021	March 31, 2021	December 31, 2020	June 30, 2020
S&P/TSX closing value	20,166 points	18,701 points	17,433 points	15,515 points
Solvency ratio	130%	128%	130%	124%
Impact of a drop in the stock markets (S&P/TSX Ind	ex) <sup>19</sup>			
Decrease in index requiring a strengthening of provisions for future policy benefits for stocks matched to long-term liabilities	(28%)	(24%)	(27%)	(20%)
Index trigger threshold	14,500 points	14,200 points	12,800 points	12,500 points
Net income impact for each additional 1% S&P/TSX decrease below this level	(\$22M)	(\$21M)	(\$24M)	(\$20M)
Decrease in index that reduces the solvency ratio to 110%	(98%)	(84%)	(83%)	(61%)
Index trigger threshold	400 points	2,900 points	2,900 points	6,000 points
Impact on net income of a sudden 10% drop in the stock markets (over one year)	(\$36M)	(\$34M)	(\$34M)	(\$30M)
Impact on net income attributed to common sharel	holders of a hypo	thetical 10 bp de	crease in interest ra	ites
Drop in initial reinvestment rate (IRR)	\$4M	\$1M	\$4M	\$3M
Drop in ultimate reinvestment rate (URR)	(\$66M)	(\$60M)	(\$68M)	(\$69M)

#### Caution related to sensitivities

The sensitivities presented above are estimates of the impact on the financial statements of sudden changes in interest rates and equity values. Actual results can differ significantly from these estimates for a variety of reasons such as the interaction between these factors, changes in business mix, changes in actuarial and investment assumptions, changes in investment strategies, actual experience differing from assumptions, the effective tax rate, market factors and limitations of our internal models. Therefore, these sensitivities should only be viewed as directional estimates of the underlying sensitivities for the respective factors based on the assumptions indicated above. Given the nature of these calculations, we cannot provide assurance that the actual impact on net income and the solvency ratio will be as outlined.

Capital sensitivities to equity market - Equity market variation represents an immediate change in public and private equity investments (excluding infrastructure investments) at quarter-end. These sensitivities include the use of the Company's stock market protection to prevent an impact on net income and the impact of rebalancing equity hedges for the Company's dynamic hedging program. They exclude any subsequent actions on the Company's investment portfolio.

### NOTICE AND GENERAL INFORMATION

# **Internal Control Over Financial Reporting**

No changes were made to the Company's internal control over financial reporting during the interim period ended June 30, 2021, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

# **Non-IFRS Financial Information**

iA Financial Corporation reports its financial results and statements in accordance with International Financial Reporting Standards (IFRS). It also publishes certain financial measures that are not based on IFRS (non-IFRS). A financial measure is considered a non-IFRS measure for Canadian securities law purposes if it is presented other than in accordance with the generally accepted accounting principles used for the Company's audited financial statements. These non-IFRS financial measures are often accompanied by and reconciled with IFRS financial measures. For certain non-IFRS financial measures, there are no directly comparable amounts under IFRS. The Company believes that these non-IFRS financial measures provide additional information to better understand the Company's financial results and assess its growth and earnings potential, and that they facilitate comparison of the quarterly and full-year results of the Company's ongoing operations. Since non-IFRS financial measures do not have standardized definitions and meaning, they may differ from the non-IFRS financial measures used by other institutions and should not be viewed as an alternative to measures of financial performance determined in accordance with IFRS. The Company strongly encourages investors to review its financial statements and other publicly filed reports in their entirety and not to rely on any single financial measure.

<sup>&</sup>lt;sup>18</sup> The sensitivity analysis is based on non-IFRS measures.

<sup>19</sup> The S&P/TSX Index is a proxy that can move differently from our equity portfolio, which includes international public and private equities.

Non-IFRS financial measures published by iA Financial Corporation include, but are not limited to: return on common shareholders' equity (ROE), core earnings per common share (core EPS), core return on common shareholders' equity (core ROE), sales, net sales, assets under management (AUM), assets under administration (AUA), premium equivalents, deposits, sources of earnings measures (expected profit on in-force, experience gains and losses, impact of new business (strain), changes in assumptions, management actions and income on capital), capital, solvency ratio, interest rate and equity market sensitivities, loan originations, finance receivables and average credit loss rate on car loans.

The analysis of profitability according to the sources of earnings presents sources of income in compliance with the guideline issued by the Office of the Superintendent of Financial Institutions and developed in co-operation with the Canadian Institute of Actuaries. This analysis is intended to be a supplement to the disclosure required by IFRS and to facilitate the understanding of the Company's financial position by both existing and prospective stakeholders to better form a view as to the quality, potential volatility and sustainability of earnings. It provides an analysis of the difference between actual income and the income that would have been reported had all assumptions at the start of the reporting period materialized during the reporting period. It sets out the following measures: expected profit on in-force business (representing the portion of the consolidated net income on business in force at the start of the reporting period that was expected to be realized based on the achievement of best-estimate assumptions); experience gains and losses (representing gains and losses that are due to differences between the actual experience during the reporting period and the best-estimate assumptions at the start of the reporting period); impact of new business (strain) (representing the point-of-sale impact on net income of writing new business during the period); changes in assumptions, management actions and income on capital (representing the net income earned on the Company's surplus funds); and any other items not attributed to operating profit.

Core earnings (loss) and financial measures based on core earnings (loss), including core EPS and core ROE, are non-IFRS financial measures used to better understand the capacity of the Company to generate sustainable earnings. Core earnings (loss) remove from reported earnings (loss) the impacts of the following items that create volatility in the Company's results under IFRS, or that are not representative of its underlying operating performance:

- a) market-related impacts that differ from management's best estimate assumptions, which include impacts of returns on equity markets and changes in interest rates related to (i) management fees collected on assets under management or administration (MERs), (ii) universal life policies, (iii) the level of assets backing long-term liabilities, and (iv) the dynamic hedging program for segregated fund guarantees;
- b) assumption changes and management actions;
- charges or proceeds related to acquisition or disposition of a business, including acquisition, integration and restructuring costs;
- d) amortization of acquisition-related finite life intangible assets;
- e) non-core pension expense, that represents the difference between the asset return (interest income on plan assets) calculated using the expected return on plan assets and the IFRS prescribed pension plan discount rate;
- specified items which management believes are not representative of the performance of the Company, including (i) material legal settlements and provisions, (ii) unusual income tax gains and losses, (iii) material impairment charges related to goodwill and intangible assets, and (iv) other specified unusual gains and losses.

This core earnings definition is applicable as of January 1, 2021. However, the core results for prior periods that are presented for comparison purposes have also been calculated according to this definition.

Sales is a non-IFRS measure used to assess the Company's ability to generate new business. They are defined as fund entries on new business written during the period. Net premiums, which are part of the revenues presented in the financial statements, include fund entries from both in-force contracts and new business written during the period. Assets under management and administration is a non-IFRS measure used to assess the Company's ability to generate fees, particularly for investment funds and funds under administration. An analysis of revenues by sector is presented in the "Analysis According to the Financial Statements" section of the Management's Discussion and Analysis.

# **Forward-Looking Statements**

This Management's Discussion and Analysis may contain statements relating to strategies used by iA Financial Corporation or statements that are predictive in nature, that depend upon or refer to future events or conditions, or that include words such as "may", "will", "could", "should", "would", "suspect", "expect", "anticipate", "intend", "plan", "believe", "estimate", and "continue" (or the negative thereof), as well as words such as "objective", "goal", "guidance", and "forecast" or other similar words or expressions. Such statements constitute forward-looking statements within the meaning of securities laws. In this Management's Discussion and Analysis, forward-looking statements include, but are not limited to, information concerning possible or assumed future operating results. These statements are not historical facts; they represent only expectations, estimates and projections regarding future events and are subject to change, particularly in light of the ongoing and evolving COVID-19 pandemic, its effect on the global economy and its uncertain impact on our operations.

Although iA Financial Corporation believes that the expectations reflected in such forward-looking statements are reasonable, such statements involve risks and uncertainties, and undue reliance should not be placed on such statements. Certain material factors or assumptions are applied in making forward-looking statements, and actual results may differ materially from those expressed or implied in such statements. Factors that could cause actual results to differ materially from expectations include, but are not limited to: general business and economic conditions; level of competition and consolidation; changes in laws and regulations including tax laws; liquidity of iA Financial Corporation including the availability of financing to meet existing financial commitments on their expected maturity dates when required; accuracy of information received from counterparties and the ability of counterparties to meet their obligations; accuracy of accounting policies and actuarial methods used by iA Financial Corporation; insurance risks including mortality, morbidity, longevity and policyholder behaviour and the occurrence of natural or man-made disasters, pandemic diseases (such as the current COVID-19 pandemic) and acts of terrorism.

Potential impacts of the COVID-19 pandemic - Since March 2020, the COVID-19 pandemic has had major, unprecedented implications for both society and the economy. The overall impact of the COVID-19 pandemic is still uncertain and depends on many factors, such as the progression of the virus, the emergence of new variants, the duration of the pandemic, potential treatments and therapies, the availability of vaccines, the effectiveness of government measures to slow the virus's spread and the impact of those measures on the economy. As a result, we cannot accurately predict the total bearing the pandemic will have, but the impact on iA Financial Corporation's business and financial results could be material. However, despite the short-term negative impacts of the pandemic on its results, iA Financial Corporation remains financially solid. In addition, iA Financial Corporation's business continuity protocol has continued, ensuring that the quality of service clients receive is similar to or better than before the pandemic and enabling employees and advisors to continue to work safely and securely.

Additional information about the material factors that could cause actual results to differ materially from expectations and about material factors or assumptions applied in making forward-looking statements may be found in the "Risk Management" section of the Management's Discussion and Analysis for 2020, the "Management of Risks Associated with Financial Instruments" note to the audited consolidated financial statements for the year ended December 31, 2020 and elsewhere in iA Financial Corporation's filings with Canadian Securities Administrators, which are available for review at sedar.com.

The forward-looking statements in this Management's Discussion and Analysis reflect the Company's expectations as of the date of this document. iA Financial Corporation does not undertake to update or release any revisions to these forward-looking statements to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events, except as required by law.

## **Documents Related to the Financial Results**

All documents related to iA Financial Corporation's and iA Insurance's financial results are available on the iA Financial Group website at ia.ca under About iA, in the Investor Relations/Financial Reports section. More information about the companies can also be found on the SEDAR website at sedar.com, as well as in the iA Insurance Annual Information Form, which can also be found on the iA Financial Group website or the SEDAR website.

iA Financial Group is a business name and trademark of iA Financial Corporation Inc. and Industrial Alliance Insurance and Financial Services Inc.

# **Consolidated Income Statements**

		Quarters ended June 30				Six months ende June 30		
(unaudited, in millions of dollars, unless otherwise indicated)		2021		2020		2021		2020
Revenues								
Premiums								
Gross premiums	\$	3,360	\$	2,319	\$	6,979	\$	5,269
Premiums ceded		(256)		(206)		(500)		(401)
Net premiums (Note 17)		3,104		2,113		6,479		4,868
Investment income (Note 5)								
Interest and other investment income		331		308		681		751
change in fair value of investments		1,399		3,847		(2,501)		2,547
		1,730		4,155		(1,820)		3,298
Other revenues		510		416		1,016		856
		5,344		6,684		5,675		9,022
Policy benefits and expenses		·				·		
Gross benefits and claims on contracts		1,633		1,220		4,257		2,833
Ceded benefits and claims on contracts		(165)		(137)		(340)		(271
Net transfer to segregated funds		845		524		1,256		1,212
Increase (decrease) in insurance contract liabilities		1,789		4,018		(2,031)		3,316
Increase (decrease) in investment contract liabilities		7		21		(7)		22
Decrease (increase) in reinsurance assets		(72)		(19)		(18)		(94)
		4,037		5,627		3,117		7,018
Commissions		517		395		1,046		836
General expenses		430		369		868		781
Premium and other taxes		37		27		70		60
Financing charges		19		19		37		36
		5,040		6,437		5,138		8,731
Income before income taxes		304		247		537		291
Income taxes (Note 16)		69		52		128		50
Net income	\$	235	\$	195	\$	409	\$	241
Net income attributed to participating policyholders		(1)		7		(6)		8
Net income attributed to shareholders	\$	236	\$	188	\$	415	\$	233
Dividends attributed to preferred shares issued by a subsidiary (Note 12)		5		5		11		11
Net income attributed to common shareholders	\$	231	\$	183	\$	404	\$	222
Earnings per common share (in dollars) (Note 18)								
Basic	\$	2.16	\$	1.71	\$	3.77	\$	2.07
Diluted		2.15	<del>-</del>	1.71	<del>.</del>	3.76		2.07
Weighted average number of shares outstanding (in millions of units) (Note 18)								
Basic		107		107		107		107
Diluted		108		107		108		107
Dividends per common share (in dollars) (Note 11)		0.49		0.49		0.97		0.97
		V.70		0.10		0.01		3.01

# **Consolidated Comprehensive Income Statements**

		Quarters June		S	Six months June	 i
(unaudited, in millions of dollars)		2021	2020		2021	2020
Net income	\$	235	\$ 195	\$	409	\$ 241
Other comprehensive income, net of income taxes						
Items that may be reclassified subsequently to net income:						
Available for sale financial assets						
Unrealized gains (losses) on available for sale financial assets		28	145		(36)	27
Reclassification of losses (gains) on available for sale financial assets included in net income		(8)	(6)		(14)	(14)
		20	139		(50)	13
Net investment hedge						
Unrealized gains (losses) on currency translation in foreign operations		(31)	(56)		(62)	72
Hedges of net investment in foreign operations		20	59		37	(51)
		(11)	3		(25)	21
Cash flow hedge						
Unrealized gains (losses) on cash flow hedges		_	(49)		_	31
Items that will not be reclassified subsequently to net income:						
Remeasurement of post-employment benefits		40	(125)		154	(56)
Total other comprehensive income		49	(32)		79	9
Comprehensive income	\$	284	\$ 163	\$	488	\$ 250
Comprehensive income attributed to participating policyholders		(1)	7		(6)	8
Comprehensive income attributed to shareholders	\$	285	\$ 156	\$	494	\$ 242

# **Income Taxes Included in Other Comprehensive Income**

		Quarters ended June 30				Six months ended June 30		
(unaudited, in millions of dollars)		2021		2020		2021		2020
Income tax recovery (expense) related to:								
Items that may be reclassified subsequently to net income:								
Unrealized losses (gains) on available for sale financial assets	\$	(11)	\$	(51)	\$	10	\$	(9)
Reclassification of gains (losses) on available for sale financial assets included in net income		2		1		5		4
Hedges of net investment in foreign operations		(3)		(10)		(6)		9
Unrealized losses (gains) on cash flow hedges		_		(5)		_		(5)
		(12)		(65)		9		(1)
Items that will not be reclassified subsequently to net income:								
Remeasurement of post-employment benefits		(14)		44		(55)		20
Total income tax recovery (expense) included in other comprehensive income	\$	(26)	\$	(21)	\$	(46)	\$	19

# **Consolidated Statements of Financial Position**

	As at June 30	As at De	cember 31
	2021		2020
(in millions of dollars)	(unaudited)		
Assets			
Investments (Note 5)			
Cash and short-term investments	\$ 1,320	\$	1,949
Bonds	31,821		32,099
Stocks	3,584		3,286
Mortgages and other loans	2,892		2,801
Derivative financial instruments (Note 8)	761		1,652
Policy loans	974		881
Other invested assets	546		563
Investment properties	1,877		1,916
	43,775		45,147
Other assets	4,083		3,261
Reinsurance assets	2,057		1,981
Fixed assets	378		390
Deferred income tax assets	33		38
Intangible assets	1,642		1,621
Goodwill	1,192		1,224
General fund assets	53,160		53,662
Segregated funds net assets (Note 9)	35,837		32,804
Total assets	\$ 88,997	\$	86,466
Liabilities			
Insurance contract liabilities	\$ 34,444	\$	36,527
Investment contract liabilities	562		575
Derivative financial instruments (Note 8)	610		569
Other liabilities	8,768		7,647
Deferred income tax liabilities	422		382
Debentures	1,449		1,449
General fund liabilities	46,255		47,149
Liabilities related to segregated funds net assets (Note 9)	35,837	,	32,804
Total liabilities	\$ 82,092	\$	79,953
Equity			
Share capital and contributed surplus	\$ 1,713	\$	1,694
Preferred shares issued by a subsidiary (Note 12)	525		525
Retained earnings and accumulated other comprehensive income	4,632		4,253
Participating policyholders' accounts	35		41
	6,905		6,513

# **Consolidated Equity Statements**

					As	at June 30, 20	21		
	Particip policyhol acco	ating ders' ounts	Common shares	subsidiary		Contributed surplus	Retained earnings	Accumulated other comprehensive income	Total
(unaudited, in millions of dollars)			(Note 11)	(No	te 12)			(Note 13)	
Balance as at December 31, 2019	\$	42	\$ 1,666	\$	525	\$ 18	\$ 3,823	\$ 56	\$ 6,130
Net income attributed to shareholders		_	_		_	_	633	_	633
Net income attributed to participating policyholders' accounts		(1)	_		_	_	_	<u> </u>	(1
Other comprehensive income		_	_		_	_	_	(27)	(27
Comprehensive income for the year		(1)	_		_	_	633	(27)	605
Equity transactions									
Transfer of post-employment benefits		_	_		_	_	(54)	54	_
Stock option plan		_	<del>_</del>		_	3	_	_	3
Stock options exercised		_	_		_	(1)	_	_	(1
Common shares issued		_	9		_	_	_	_	9
Redemption of common shares		_	(1)		_	_	(3)	_	(4
Dividends on common shares		_	_		_	_	(208)	_	(208
Dividends on preferred shares issued by a subsidiary		_	_		_	_	(22)	_	(22
Other		_	_		_	_	1	_	1
		_	8		_	2	(286)	54	(222
Balance as at December 31, 2020		41	1,674		525	20	4,170	83	6,513
Net income attributed to shareholders		_	_		_	_	415	_	415
Net income attributed to participating policyholders' accounts		(6)	_		_	_	_	_	(6
Other comprehensive income		_	_		_	_	_	79	79
Comprehensive income for the period		(6)	_		_		415	79	488
Equity transactions									
Transfer of post-employment benefits		_	_		_	_	154	(154)	_
Stock option plan		_	_		_	2	_	_	2
Stock options exercised		_	_		_	(4)	_	_	(4
Common shares issued		_	21		_		_	_	21
Dividends on common shares		_	_		_	_	(104)	_	(104
Dividends on preferred shares issued by a subsidiary			_		_	_	(11)	<u> </u>	(11
		_	21		_	(2)	39	(154)	(96
Balance as at June 30, 2021	\$	35	\$ 1,695	\$	525	\$ 18	\$ 4,624	\$ 8	\$ 6,905

As at June 30, 2020

	As at June 30, 2020												
	Particip policyho acc		Common shares	issue	eferred shares ed by a osidiary	Contril su	outed irplus		etained arnings	compreh	nulated other ensive ncome		Total
(unaudited, in millions of dollars)			(Note 11)	(N	ote 12)					(N	ote 13)		
Balance as at December 31, 2019	\$	42	\$ 1,666	\$	525	\$	18	\$	3,823	\$	56	\$	6,130
Net income attributed to shareholders		_	_		_		_		233		_		233
Net income attributed to participating policyholders' accounts		8	_		_		_		_		_		8
Other comprehensive income		_	_		_		_		_		9		9
Comprehensive income for the period		8	_		_		_		233		9		250
Equity transactions													
Transfer of post-employment benefits		_	_		_		_		(56)		56		_
Stock option plan		_	<del>_</del>		_		1		_		_		1
Stock options exercised		_	_		_		(1)		_		_		(1)
Common shares issued		_	7		_		_		_		_		7
Redemption of common shares		_	(1)		_		_		(3)		_		(4)
Dividends on common shares		_	_		_		_		(104)		_		(104)
Dividends on preferred shares issued by a subsidiary		_	_		_		_		(11)		_		(11)
Other		_	<del>_</del>		_		_		2		_		2
		_	6		_		_		(172)		56		(110)
Balance as at June 30, 2020	\$	50	\$ 1,672	\$	525	\$	18	\$	3,884	\$	121	\$	6,270

# **Consolidated Cash Flows Statements**

	Six months June	d
(unaudited, in millions of dollars)	2021	2020
Cash flows from operating activities		
Income before income taxes	\$ 537	\$ 291
Financing charges	37	36
Income taxes paid, net of refunds	(133)	(55
Operating activities not affecting cash:		
Increase (decrease) in insurance contract liabilities	(2,030)	3,426
Increase (decrease) in investment contract liabilities	(13)	24
Decrease (increase) in reinsurance assets	(107)	(125
Unrealized losses (gains) on investments	2,501	(2,544
Provisions for losses	12	37
Amortization of premiums and discounts	17	10
Other depreciation	226	116
Goodwill impairment (Note 15)	_	24
Gain on disposal of business	_	(16
Other items not affecting cash	42	12
Operating activities affecting cash:		
Sales, maturities and repayments on investments	9,026	8,054
Purchases of investments	(10,898)	(7,812
Realized losses (gains) on investments	(15)	(22
Other items affecting cash	407	 (286
Net cash from (used in) operating activities	(391)	1,170
Cash flows from investing activities		
Acquisition of businesses, net of cash	_	(1,042
Disposal of business, net of cash	_	79
Sales (purchases) of fixed and intangible assets	(103)	(77
Net cash from (used in) investing activities	(103)	(1,040
Cash flows from financing activities		
Issuance of common shares	17	6
Redemption of common shares (Note 11)	_	(4
Issuance of debentures (Note 10)	_	398
Reimbursement of lease liabilities <sup>1</sup>	(11)	(17
Dividends paid on common shares	(104)	(104
Dividends paid on preferred shares issued by a subsidiary	(11)	(11
Interest paid on debentures	(21)	(16
Interest paid on lease liabilities	(2)	(2
Net cash from (used in) financing activities	(132)	250
Foreign currency gains (losses) on cash	(3)	(1
Increase (decrease) in cash and short-term investments	(629)	379
Cash and short-term investments at beginning	1,949	1,108
Cash and short-term investments at end	\$ 1,320	\$ 1,487
Supplementary information:		
Cash	\$ 1,225	\$ 943
Short-term investments	95	544
Total cash and short-term investments	\$ 1,320	\$ 1,487
	 ,	 

<sup>&</sup>lt;sup>1</sup> For the six months ended June 30, 2021, lease liabilities, presented in *Other liabilities* in the Consolidated Statements of Financial Position, include an amount of \$3 (\$18 for the six months ended June 30, 2020) of non-affecting cash items, mostly attributable to new liabilities.

# **Notes to Interim Condensed Consolidated Financial Statements**

Six months ended June 30, 2021 and 2020 (unaudited) (in millions of dollars, unless otherwise indicated)

#### 1) General Information

iA Financial Corporation Inc. (iA Financial Corporation) is a holding company listed on the Toronto Stock Exchange and incorporated under the *Business Corporations Act* (Quebec). iA Financial Corporation and its subsidiaries (the "Company") offer a wide range of life and health insurance products, savings and retirement plans, mutual funds, securities, mortgages, auto and home insurance, creditor insurance, replacement insurance, replacement warranties, extended warranties and other ancillary products for dealer services and other financial products and services. The Company's products and services are offered on both an individual and group basis and extend throughout Canada and the United States.

The Company's Interim Condensed Consolidated Financial Statements (the "Financial Statements") are prepared on the basis of International Financial Reporting Standards (IFRS) in accordance with IAS 34 Interim Financial Reporting, issued by the International Accounting Standards Board (IASB). These Financial Statements do not contain all the information required in a complete annual financial statement and should be read in conjunction with the Consolidated Financial Statements for the year ended December 31, 2020, which are included in the 2020 Annual Report. The significant accounting policies used to prepare these Financial Statements are consistent with those found in the 2020 Annual Report, except for items mentioned in Note 3.

Publication of these Financial Statements was authorized for issue by the Company's Board of Directors on July 29, 2021.

## 2 > Impacts of COVID-19 Pandemic

Since the beginning of 2020, the spread of the COVID-19 virus, elevated to a pandemic by the World Health Organization (WHO) on March 11, 2020, has caused turbulence in the financial markets, resulted in economic uncertainty and disrupted the activities of the business community and citizens. The COVID-19 pandemic has forced governments to implement exceptional measures to slow the progression of this crisis. Governments and central banks implemented significant monetary and fiscal interventions to stabilize economic conditions. The risk management program established by the Company made it possible, since the beginning of the pandemic, to mitigate the negative effects of this crisis on its results. The initiatives deployed by the Company help to ensure the continuity of all of its activities, while protecting the health and the safety of its employees. More detailed information regarding the pandemic's impact on the valuation of the Company's assets and liabilities as at December 31, 2020, is provided in the Financial Statements as at that date, which are included in the 2020 Annual Report, in Note 2, section b) "Important Estimates, Assumptions, Judgments and Impacts of COVID-19 Pandemic".

At this time, it is impossible to reliably assess the duration and extent of the impacts that the pandemic could have on the Company's future financial results, due to uncertainties still prevailing as at June 30, 2021. The significant estimates, assumptions and judgments made by management in the preparation of these Financial Statements take into account these uncertainties.

As at December 31, 2020, during the annual assumption review, the Company increased the *Insurance contract liabilities* to take into account the temporary rise in mortality and the lapse assumptions for certain policies, both caused by the COVID-19 pandemic. For the six months ended June 30, 2021, the Company paid benefits that were related to the pandemic and has consequently reduced the *Insurance contract liabilities*.

The effect of the pandemic on the results for the six months ended June 30, 2021, are not significant.

Actual results could differ from best estimates, as mentioned in Note 2, section b) "Important Estimates, Assumptions, Judgments and Impacts of COVID-19 Pandemic" of the Financial Statements for the year ended December 31, 2020, which are included in the Company's 2020 Annual Report.

# 3 > Changes in Accounting Policies

# **New Accounting Policies Applied**

These standards or amendments apply to financial statements beginning on or after January 1, 2021.

Standards or amendments	Description of the standards or amendments and impacts on financial statements of the Company
IFRS 4 Insurance Contracts	<ul> <li>Description: On September 12, 2016, the IASB published an amendment to IFRS 4 Insurance Contracts. This amendment, Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts, provides two options to entities applying IFRS 4:</li> <li>the deferral approach is an optional temporary exemption from applying IFRS 9 until January 1, 2021 for entities whose predominant activity is issuing contracts within the scope of IFRS 4;</li> <li>the overlay approach permits entities to adopt IFRS 9 but adjust some of the impacts arising from designated financial assets, those being assets related to the insurance contract liabilities.</li> </ul>
	On June 25, 2020, the IASB published an amendment to IFRS 4 <i>Insurance Contracts</i> to extend the deferral approach until January 1, 2023.
	Status: The Company met all criteria and chose the deferral approach, as described below in the section "Information on the Deferral of the Application of IFRS 9 <i>Financial Instruments</i> ". The Company will apply IFRS 9 only to financial statements beginning on or after January 1, 2023.

#### IFRS 16 Leases

IFRS 16 Leases

Description: On May 28, 2020, the IASB published an amendment to IFRS 16 Leases. The amendment COVID-19-Related Rent Concessions exempts lessees from having to consider individual lease contracts to determine whether rent concessions occurring as a direct consequence of the COVID-19 pandemic are lease modifications and allows lessees to account for such rent concessions as if they were not lease modifications. It applies to COVID-19-related rent concessions that reduce lease payments due on or before June 30, 2021. This amendment applies retrospectively.

On March 31, 2021, the IASB published an amendment to IFRS 16 Leases. The amendment COVID-19-Related Rent Concessions beyond 30 June 2021 extends the practical relief regarding COVID-19-related rent concessions until June 30, 2022.

Impact: No impact on the Company's financial statements.

IAS 39 Financial Instruments: Recognition and Measurement, IFRS 7 Financial Instruments: Disclosures, IFRS 4 Insurance Contracts and Description: On August 27, 2020, the IASB published an amendment to IAS 39 Financial Instruments: Recognition and Measurement, IFRS 7 Financial Instruments: Disclosures, IFRS 4 Insurance Contracts and IFRS 16 Leases. The amendment, Interest Rate Benchmark Reform – Phase 2, clarifies the requirements related to financial assets, financial liabilities and lease liabilities, specific hedge accounting requirements, and disclosure requirements of financial instruments when an existing interest rate benchmark is replaced. This amendment applies on a modified retrospective basis.

Impact: No impact on the Company's financial statements.

### **Future Changes in Accounting Policies**

Standards or amendments are presented on the basis of their publication date unless a more relevant approach allows for better information.

#### Standards or amendments

## Description of the standards or amendments

IFRS 9 Financial Instruments

The Company adopted the amendment to IFRS 4 Insurance Contracts described in the section "New Accounting Policies Applied". Consequently, even if the provisions of IFRS 9 applied to financial statements beginning on or after January 1, 2018, the Company will apply these provisions simultaneously to the application of the standard IFRS 17.

Description: On July 24, 2014, the IASB published the standard IFRS 9 Financial Instruments which replaces the provisions of the standard IAS 39 Financial Instruments: Recognition and Measurement. The standard IFRS 9:

- requires financial assets to be measured at amortized cost or at fair value on the basis of the entity's business model
- changes the accounting for financial liabilities measured using the fair value option;
- proposes a new accounting model related to the recognition of expected credit losses, requiring the entity to recognize expected credit losses on financial assets using current estimates of expected shortfalls in cash flows on those instruments as at the reporting date;
- modifies the hedge accounting model, which aims to present in the financial statements the effect of risk management activities.

The provisions of the new standard IFRS 9 will apply retrospectively or on a modified retrospective basis.

On October 12, 2017, the IASB published an amendment to IFRS 9 Financial Instruments. The amendment Prepayment Features with Negative Compensation enables entities to measure at amortized cost some prepayable financial assets with so-called negative compensation.

On August 27, 2020, the IASB published an amendment to IFRS 9 Financial Instruments. The amendment, Interest Rate Benchmark Reform – Phase 2, clarifies among other things the requirements related to financial assets, financial liabilities and specific hedge accounting requirements when an existing interest rate benchmark is replaced.

Status: The Company is currently evaluating the impact of this standard on its financial statements.

# IFRS 17 Insurance Contracts

Description: On May 18, 2017, the IASB published the standard IFRS 17 Insurance Contracts which replaces the provisions of the standard IFRS 4 Insurance Contracts. The standard IFRS 17:

- has an objective to ensure that an entity provides relevant information that faithfully represents those contracts and gives a basis for users of financial statements to assess the effect that insurance contracts have on the financial position, income statement and cash flows statement;
- establishes the principles for recognition, measurement, presentation and disclosure;
- defines a general model and a variable fee approach applicable to all insurance contracts and reinsurance contracts to measure the insurance contract liabilities;

 defines a specific model for contracts of one year or less.
 The provisions of the new standard IFRS 17 will apply retrospectively to each group of insurance contracts and, if and only if impracticable, an entity shall apply the modified retrospective or fair value approach to financial statements beginning on or after January 1, 2021. Early adoption is permitted if IFRS 9 Financial Instruments and IFRS 15 Revenue from Contracts with Customers are previously applied.

On June 25, 2020, the IASB published an amendment to IFRS 17 Insurance Contracts that clarifies different subjects and that postpones the effective date to financial statements beginning on or after January 1, 2023.

Status: The Company is currently evaluating the impact on presentation, disclosure and measurement of the insurance contract liabilities that this standard will have on its financial statements.

statements beginning on or after January 1, 2023. Early adoption is permitted.

Status: The Company is currently evaluating the impact of this amendment on its financial statements.

## Information on the Deferral of the Application of IFRS 9 Financial Instruments

The Company applies IFRS 4 *Insurance Contracts* in its operations. This standard was amended in 2016 to allow entities that apply IFRS 4 to defer the application of IFRS 9 *Financial Instruments* if total liabilities for insurance activities represent more than 90% of the entity's total liabilities. This calculation is made as of the closing date preceding April 1, 2016, the calculation date identified in the standard.

For this calculation, the Company primarily considered insurance contract liabilities, investment contract liabilities related to segregated funds net assets and debentures as at December 31, 2015. Liabilities related to its insurance activities are greater than 90% of total liabilities.

The Company has decided to defer the application of IFRS 9 until IFRS 17 *Insurance Contracts* is adopted. IFRS 17 includes the measurement principles of these policies. If the Company had applied IFRS 9, this would not have had a significant impact on the classification of financial assets designated at fair value through profit or loss in accordance with IAS 39 *Financial Instruments: Recognition and Measurement* given the very close relationship between invested assets and insurance contract liabilities. For financial assets classified as loans and receivables, held to maturity or available for sale as at June 30, 2021, an amount of \$867 (\$948 as at December 31, 2020) would not have met the solely payments of principal and interest test in accordance with IFRS 9. In addition, for mortgages, the Company could not have used the low credit risk exemption in the calculation of expected credit losses.

# 4> Acquisition and Disposal of Businesses

#### **Acquisition of Businesses**

On January 10, 2020, the Company announced that it acquired 100% of the shares of three Canadian companies specializing in vehicle warranties: WGI Service Plan Division Inc. and WGI Manufacturing Inc. (collectively "WGI") as well as Lubrico Warranty Inc. WGI wholesale manufactures and administrates chemical protection products for the automobile industry through independent dealers across Canada. As for Lubrico Warranty Inc., it sells car warranties through used vehicle dealerships across Canada (except in the province of Quebec). As at December 31, 2020, the allocation of the acquisition price process was completed for these acquisitions.

On May 22, 2020, the Company acquired 100% of the shares of IAS Parent Holdings, Inc. and its subsidiaries (collectively "IAS"). IAS is one of the largest independent providers of solutions in the U.S. vehicle warranty market. IAS provides a comprehensive portfolio of vehicle warranties and related software and services sold through one of the industry's broadest and most diverse distribution networks in the U.S. market. As at March 31, 2021, the allocation of the acquisition price process was completed for this acquisition, and the adjustments made in the final allocation did not have a significant impact on the Company's financial statements.

## **Disposal of Business**

On June 1, 2020, the Company sold a subsidiary, iA Investment Counsel Inc., to CWB Financial Group. The sale reflects the Company's decision to focus on serving wealth management needs of high-net-worth Canadians exclusively through its expanding network of independent, entrepreneur-owned investment advisory practices.

# 5) Invested Assets and Investment Income

# a) Carrying Value and Fair Value

As at June 30, 2021

	As at June 30, 2021													
(in millions of dollars)		air value through it or loss		ailable or sale		Held to naturity		ans and eivables		Other		Total	F	air value
Cash and short-term investments	\$	421	\$	_	\$	_	\$	899	\$	_	\$	1,320	\$	1,320
Bonds														
Governments		12,035		1,999		379		110		_		14,523		
Municipalities		1,212		293		_		39		_		1,544		
Corporate and other		10,912		2,306		_		2,536		_		15,754		
		24,159		4,598		379		2,685				31,821		32,105
Stocks														
Common		1,965		61		_		_		_		2,026		
Preferred		233		513		_		_		_		746		
Stock indexes		89		7		_		_		_		96		
Investment fund units		708		8		_		_		_		716		
		2,995		589		_		_		_		3,584		3,584
Mortgages and other loans														
Insured mortgages														
Multi-residential		_		_		_		1,367		_		1,367		
Non-residential		_		_		_		5		_		5		
		_		_		_		1,372		_		1,372		
Conventional mortgages														
Multi-residential		41		_		_		191		_		232		
Non-residential		30		_		_		256		_		286		
		71		_		_		447		_		518		
Other loans				_		_		1,002				1,002		
		71		_		_		2,821		_		2,892		2,983
Derivative financial instruments	·	761		_		_		_		_		761		761
Policy loans		_		_		_		974		_		974		974
Other invested assets		_		104		_		4		438		546		546
Investment properties		_		_		_		_		1,877		1,877		1,906
Total investments	\$	28,407	\$	5,291	\$	379	\$	7,383	\$	2,315	\$	43,775	\$	44,179

Ac of	Decem	har 21	2020
AS at	Decem	ner 31	///////

	As at December 31, 2020												
(in millions of dollars)		fair value through ofit or loss	ļ	Available for sale	Held to maturity		ans and eivables		Other		Total	F	air value
Cash and short-term investments	\$	831	\$	_	-\$	\$	1,118	\$	_	\$	1,949	\$	1,949
Bonds													
Governments		12,729		1,855	494		117		<u>—</u>		15,195		
Municipalities		1,306		205	<del>_</del>		40		<u>—</u>		1,551		
Corporate and other		10,923		1,952	_		2,478		_		15,353		
		24,958		4,012	494		2,635		_		32,099		32,501
Stocks													
Common		1,774		50	_		_		_		1,824		
Preferred		233		506	_		_		_		739		
Stock indexes		61		7	_		_		_		68		
Investment fund units		623		32	_		_		_		655		
		2,691		595	_		_		_		3,286		3,286
Mortgages and other loans													
Insured mortgages													
Multi-residential		_		_	_		1,379		_		1,379		
Non-residential		_		_	_		5		_		5		
		_		_	_		1,384		_		1,384		
Conventional mortgages													
Multi-residential		48		_	_		200		_		248		
Non-residential		33		_	_		226				259		
		81		_	_		426		_		507		
Other loans		_		_	_		910		_		910		
		81		_	_		2,720		_		2,801		2,935
Derivative financial instruments		1,652		_	_		_		_		1,652		1,652
Policy loans		_		_	_		881		_		881		881
Other invested assets		_		123	_		4		436		563		563
Investment properties				_	_		_		1,916		1,916		1,943
Total investments	\$	30,213	\$	4,730	494 \$	\$	7,358	\$	2,352	\$	45,147	\$	45,710

The majority of bonds and stocks, designated at fair value through profit or loss, are assets used by the Company to match insurance contract liabilities and investment contract liabilities. The change in the fair value of financial assets designated at fair value through profit or loss is therefore reflected in insurance contract liabilities and investment contract liabilities.

The At fair value through profit or loss category includes securities held for trading, mainly derivative financial instruments and short-term investments, as well as securities designated at fair value through profit or loss.

Other invested assets are made up of bonds and investment units which represent restricted investments, notes receivable and investments in associates and joint ventures. Bonds and fund units are classified as available for sale. Notes receivable are classified as loans and receivables. Investments in associates and joint ventures, accounted for using the equity method, are presented in the *Other* column.

# b) Investments in Associates and Joint Ventures

The Company holds interests ranging from 25% to 50% as at June 30, 2021 and as at December 31, 2020. The carrying value of these investments as at June 30, 2021 is \$438 (\$436 as at December 31, 2020). The share of net income and comprehensive income for the six months ended June 30, 2021 amounts to \$9 (\$7 for the six months ended June 30, 2020).

#### c) Investment Income

	Quarters June		Six months ended June 30				
(in millions of dollars)	2021	2020			2021		2020
Interest and other investment income							
Interest	\$ 249	\$	244	\$	502	\$	563
Dividends	28		24		74		83
Derivative financial instruments	3		_		6		(3)
Rental income	46		47		95		106
Gains (losses) realized	9		8		15		22
Variation in provisions for losses	(2)		(17)		(12)		(37)
Other	(2)		2		1		17
	331		308		681		751
Change in fair value of investments							
Cash and short-term investments	_		1		_		3
Bonds	914		2,284		(1,883)		2,175
Stocks	120		61		205		(138)
Mortgages and other loans	(1)		(5)		(3)		6
Derivative financial instruments	394		1,548		(790)		576
Investment properties	(11)		(38)		(13)		(71)
Other	(17)		(4)		(17)		(4)
	1,399		3,847		(2,501)		2,547
Total investment income	\$ 1,730	\$	4,155	\$	(1,820)	\$	3,298

# 6 > Fair Value of Financial Instruments and Investment Properties

# a) Methods and Assumptions Used to Estimate Fair Values

Fair value is the consideration that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Management exercises its judgment to determine the data that will be used to measure the fair value of financial assets and liabilities, particularly for financial instruments classified as Level 3. Fair value of various categories of financial instruments and investment properties is determined as described below.

### **Financial Assets**

Short-Term Investments - Carrying value of these investments represents the fair value due to their short-term maturity.

Bonds – Bonds are valued based on quoted price, observed on active markets for identical or similar assets. If prices are not available on active markets, fair value is estimated using current valuation methods, including a model based on discounting expected cash flows or other similar techniques. These methods take into account current data observable on the market for financial instruments that have similar risk profiles and comparable terms. The significant data used in these models include, but are not limited to, rate curves, credit risk, issuer spread, volatility and liquidity valuation, and other reference data published by the market. Management makes its best estimates when such data are not available.

Stocks – Stocks are valued based on quote price, observed on active markets. If the price is not available on the active markets, fair value is determined using equity valuation models, which analyze the fair value of the net asset, and other techniques that rely on comparisons with reference data, such as market indices. Investment fund units are evaluated at the net asset value published by the fund manager.

Mortgages and Other Loans – The fair value of mortgages and other loans is estimated by discounting the cash flows with the interest rates currently prevailing on the market for loans with substantially the same credit risk and terms.

Derivative Financial Instruments – Fair value of derivative financial instruments is determined according to the type of derivative financial instrument. Fair value of derivative financial instruments, such as futures contracts and options traded on the stock exchanges is determined in accordance with quoted prices on active markets. Derivative financial instruments that are traded over the counter are valued using valuation models such as actualized cash flow analysis and other valuation models used on the market. These valuations are based on observable data on the market, including interest rates, foreign exchange rates, financial indices, rate differentials, credit risk and volatility.

Among derivative financial instruments, certain other derivative contracts are subject to trading restrictions. In such situations, an illiquidity premium based on data that are not observable on the market is used to ascertain the fair value of these derivative financial instruments. While these data are not observable, they are based on assumptions deemed appropriate given the circumstances. Once the restricted trading period ends, the instruments are valued using standard valuation models based on data observable on the market, as described previously. The Company's use of non-observable data is limited to the trading restrictions period, and their effect on the fair value of derivative financial instruments does not represent a significant amount.

Policy Loans - Policy loans are carried at amortized cost. They are guaranteed and may be reimbursed at any time. Their fair value approximates their carrying value due to their nature.

Other Invested Assets – The fair value of other invested assets is determined according to the type of invested assets. Fair value of notes receivable and investments in associates and joint ventures is approximately the same as the carrying value due to the nature of these elements. Bonds which are restricted investments are valued based on quoted price, observed on active markets for identical or similar assets. If prices are not available on active markets, fair value is estimated using current valuation methods, including a model based on discounting expected cash flows or other similar techniques. These methods take into account current data observable on the market for financial instruments that have similar risk profiles and comparable terms. The significant data used in these models include, but are not limited to, rate curves, credit risk, issuer spread, volatility and liquidity valuation, and other reference data published by the market. Management makes its best estimates when such data are not available. Investment fund units which are restricted investments are evaluated at the net asset value published by the fund manager.

Other Assets – The fair value of the other financial assets is approximately the same as the carrying value due to their short-term nature.

### **Investment Properties**

The fair value of investment properties is determined using various recognized methods and standards of assessment in the real estate sector. Among these methods, the income approach is the most commonly used, as it is based on an investor's behaviour in relation to income expected to be generated by an investment property. Under this approach, discounting of the cash flows generated by an investment property is preferred as it measures the relationship between the market value and the reasonably discounted incomes over an investment horizon. Expected cash flows include contractual and projected income as well as the investment property's operating expenses. These cash flows reflect the interest, rental and occupancy rates established based on market studies, rental income expected from leases in effect and estimates of future cash inflows, including revenues projected for future leases, and estimates of future cash inflows made according to the current market circumstances. Future lease rates are estimated based on the location, current type and quality of the building, and market data and projections as of the date of the valuation. Fair values are usually compared to market information, including recent transactions for similar assets to verify their reasonableness. Highest and best use is one of the possible valuation methods. Highest and best use of a site is an integral part of the process to establish the fair value of an investment property. This use is the one that, at the time of the appraisal, provides the highest fair value for the investment property. As a result, this use is determined by considering possible physical use that is legally admissible, financially feasible and achievable in the short term based on demand, and must be tied to the likelihood of being achieved rather than to the simple possibility. Assessments are carried out by external independent appraisers on an annual basis or by qualified Company personnel quarterly.

#### **Financial Liabilities**

Derivative Financial Instruments – The fair value of derivative financial instruments recorded as financial liabilities is presented in Note 8 "Derivative Financial Instruments" and is equal to the carrying amounts reported in the negative fair value column. The fair value is determined according to the method and assumptions previously described in the "Financial Assets" section.

Other Liabilities – The fair value of other liabilities, except short-selling securities, securitization liabilities and mortgage debt, is approximately the same as the carrying value due to their short-term nature.

Short-selling securities, classified as held for trading, are measured using the observed market prices in active markets for identical or similar financial instruments. If quoted prices in active markets are not available, fair value is estimated using standard methods of assessment, such as a model based on discounted future cash flows or similar techniques. These methods take into account the current observable market data for financial instruments with a similar risk profile and comparable terms. The significant data used in these models include, but are not limited to, yield curves, credit risks, issuer spreads, volatility and liquidity valuation and other reference data published by the markets.

The fair value of securitization liabilities and mortgage debt is estimated by discounting cash flows with the interest rates currently prevailing on the market for new debts with substantially the same terms.

The fair value of the mortgage debt is \$74 (\$76 as at December 31, 2020). The mortgage debt is secured by an investment property with a carrying value of \$168 (\$174 as at December 31, 2020), bearing interest of 3.143% and maturing on May 1, 2022. The interest expense on the mortgage debt is \$1 (\$1 for the six months ended June 30, 2020).

Debentures – The fair value of debentures classified as financial liabilities at amortized cost is estimated using a valuation model that takes into account instruments on the market that have substantially the same conditions. This fair value can fluctuate due to interest rates and credit risks associated with these instruments.

# b) Hierarchy of the Fair Value

Disclosures regarding financial instruments and investment properties must be presented as a hierarchy that categorizes the inputs to valuation models used to measure the fair value of financial assets and financial liabilities. The hierarchy gives the highest priority to readily available unadjusted quoted prices in active markets for identical assets or liabilities and lowest priority to unobserved inputs. The three levels of the hierarchy are described below:

- Level 1 Valuation based on quoted prices in active markets (unadjusted) for identical assets or liabilities. Stocks traded on the market, among other things, are classified in Level 1.
- Level 2 Valuation model based on inputs other than quoted prices included in Level 1 that are observable on the market for the asset or liability, either directly or indirectly. Most bonds, short-term investments and certain derivative financial instruments are classified in Level 2.
- Level 3 Valuation model based on valuation techniques that use largely unobservable market parameters and that reflect management's best estimates. Most private placements are classified in Level 3.

If a financial instrument classified as Level 1 subsequently ceases to be actively traded, it is reclassified into Level 2. If the measurement of its fair value requires the use of significant unobservable inputs, it is directly reclassified into Level 3.

#### **Assets**

	As at June 30, 2021										
(in millions of dollars)		Level 1		Level 2		Level 3		Total			
Recurring fair value measurements											
Cash and short-term investments											
Held for trading	\$	_	\$	421	\$	_	\$	421			
Bonds											
Designated at fair value through profit or loss											
Governments		1,156		10,879		_		12,035			
Municipalities		<u>—</u>		1,212		<del></del>		1,212			
Corporate and other		_		10,719		193		10,912			
		1,156		22,810		193		24,159			
Available for sale											
Governments		227		1,772		_		1,999			
Municipalities		_		293		_		293			
Corporate and other		_		2,306		_		2,306			
		227		4,371				4,598			
		1,383		27,181		193		28,757			
Stocks											
Designated at fair value through profit or loss		1,407		_		1,588		2,995			
Available for sale		198		340		51		589			
		1,605		340		1,639		3,584			
Mortgages and other loans											
Designated at fair value through profit or loss		_		71		_		71			
Derivative financial instruments											
Held for trading		183		575		3		761			
Other invested assets											
Available for sale		16		88		_		104			
Investment properties						1,877		1,877			
General fund investments recognized at fair value		3,187		28,676		3,712		35,575			
Segregated funds financial instruments and investment properties		27,922		7,489		320		35,731			
		31,109						71,306			

	As at December 31, 2020											
(in millions of dollars)		Level 1		Level 2		Level 3		Total				
Recurring fair value measurements												
Cash and short-term investments												
Held for trading	\$	_	\$	831	\$	<del>-</del>	\$	831				
Bonds												
Designated at fair value through profit or loss												
Governments		420		12,309		<del></del>		12,729				
Municipalities		_		1,306		<del>-</del>		1,306				
Corporate and other		_		10,783		140		10,923				
		420		24,398		140		24,958				
Available for sale												
Governments		248		1,607		_		1,855				
Municipalities		<u> </u>		205		<del></del>		205				
Corporate and other		_		1,952		_		1,952				
		248		3,764		_		4,012				
		668		28,162		140		28,970				
Stocks												
Designated at fair value through profit or loss		1,247		_		1,444		2,691				
Available for sale		187		365		43		595				
		1,434		365		1,487		3,286				
Mortgages and other loans												
Designated at fair value through profit or loss		<del>-</del>		81		<del>_</del>		81				
Derivative financial instruments												
Held for trading		433		1,216		3		1,652				
Other invested assets												
Available for sale		76		47		<del>-</del>		123				
Investment properties				_		1,916		1,916				
General fund investments recognized at fair value		2,611		30,702		3,546		36,859				
Segregated funds financial instruments and investment properties		25,065		7,365		264		32,694				
Total financial assets at fair value	\$	27,676	\$	38,067	\$	3,810	\$	69,553				

There were no transfers from Level 1 to Level 2 during the six months ended June 30, 2021 (\$564 for the year ended December 31, 2020). Transfers for the year ended December 31, 2020 were related to segregated funds financial instruments and resulted from the application of a fair value adjustment for events that took place after the market close but before the valuation date. There were no transfers from Level 2 to Level 1 during the six months ended June 30, 2021 (\$564 for the year ended December 31, 2020). Transfers for the year ended December 31, 2020 were related to segregated funds financial instruments.

Transfers from Level 2 to Level 3 during the six months ended June 30, 2021 amount to \$28 (\$10 for the year ended December 31, 2020). These transfers are from bonds designated at fair value through profit or loss. For some of these bonds the fair value is measured at the quoted market price obtained through brokers who estimate the fair value of these financial instruments. However, the price of these bonds has remained unchanged for more than 30 days which, according to the Company's internal policy, results in a transfer. For the remaining bonds, the fair value is now measured using unobservable inputs.

Transfers from Level 3 to Level 2 during the six months ended June 30, 2021 amount to \$2 (\$7 for the year ended December 31, 2020). These transfers are from bonds designated at fair value through profit or loss. The fair value of these bonds is measured at the quoted market price obtained through brokers who estimate the fair value of these financial instruments. As at June 30, 2021 and as at December 31, 2020, the value of these bonds is based on a price obtained less than 30 days prior.

There were no transfers from Level 3 to Level 1 during the six months ended June 30, 2021 (\$7 for the year ended December 31, 2020). Transfers for the year ended December 31, 2020 were related to segregated funds financial instruments. The fair value of the transferred financial instruments was previously determined using internal valuation models that required the use of assumptions, including one main assumption that was not observable in the market.

The Company uses unobservable inputs in the valuation of bonds and stocks classified into Level 3. Regarding bonds, unobservable inputs mainly correspond to credit and liquidity risk premiums ranging from 1.09% to 2.63% as at June 30, 2021 (1.30% to 2.43% as at December 31, 2020). Stocks classified into Level 3 are mainly valuated from information available in the financial statements of companies using models based on discounting expected cash flows as well as the use of multiples.

The main unobservable inputs used in the valuation of the investment properties as at June 30, 2021 are the discount rate, which is between 5.25% and 8.00% (5.25% and 8.00% as at December 31, 2020) and the terminal capitalization rate, which is between 4.25% and 7.25% (4.25% and 7.25% as at December 31, 2020). The discount rate is based on market activity by type of building and the location and reflects the expected rate of return to be realized on investments over the next 10 years. The terminal capitalization rate is based on market activity by type of building and the location and reflects the expected rate of return to be realized on investments over the remaining life after the 10-year period. If all other factors remain constant, a decrease (increase) in the discount rate and terminal capitalization rate will lead to an increase (decrease) in fair value of investment properties.

Due to the unobservable nature of the main data used to measure bonds, stocks and investment properties classified in Level 3, the Company does not assess whether the application of other assumptions would have an impact on fair value. Also, the investment properties as well as the bonds and stocks classified as designated at fair value through profit or loss support the insurance contract liabilities. Consequently, changes in the fair value of these assets are offset by changes in the corresponding insurance contract liabilities under the Canadian Asset Liability Method (CALM). Even if the Company were to use possible alternative assumptions affecting fair value, this would not have a significant impact on the Financial Statements.

The following table presents assets recognized at fair value evaluated according to Level 3 parameters:

## Six months ended June 30, 2021

(in millions of dollars)	ce as at nber 31, 2020	unre (lo	ealized and ealized gains osses) ded in ocome	Realized aunreali gains (loss incluing the office of the o	zed ses) ded ther sive	Purch	ases	s and nents	sfers into it of) vel 3	Baland June 3	e as at 0, 2021	gains (lo inc incor investr	luded in net ne on
Bonds													
Designated at fair value through profit or loss	\$ 140	\$	(7)	\$	_	\$	36	\$ (2)	\$ 26	\$	193	\$	(8)
Stocks													
Designated at fair value through profit or loss	1,444		47		_		150	(53)	_		1,588		65
Available for sale	43		_		3		5	_	_		51		_
Derivative financial instruments													
Held for trading	3		1		_		_	(1)	_		3		1
Investment properties	1,916		(13)		_		6	(32)	_		1,877		(13)
General fund investments recognized at fair value	3,546		28		3		197	(88)	26		3,712		45
Segregated funds financial instruments and investment properties	264		8				56	(8)	_		320		8
Total	\$ 3,810	\$	36	\$	3	\$	253	\$ (96)	\$ 26	\$	4,032	\$	53

# Year ended December 31, 2020

(in millions of dollars)	Baland Decem	e as at ber 31, 2019	unre (lo	alized and alized gains osses) ded in acome	Realized a unrealiz gains (losse includ in oth comprehensi incor	ed es) led ner ive	Purch	nases	es and	sfers into ut of) vel 3	 ce as at hber 31, 2020	gains (lo inco inco invest	Total calized osses) cluded in net me on ments ill held
Bonds													
Designated at fair value through profit or loss	\$	129	\$	11	\$	_	\$	26	\$ (29)	\$ 3	\$ 140	\$	11
Available for sale		11		_		_		_	(11)	_	_		_
Stocks													
Designated at fair value through profit or loss		1,291		48		_		199	(94)	_	1,444		49
Available for sale		31		_		2		11	(1)	_	43		_
Derivative financial instruments													
Held for trading		_		3		_		_	_	_	3		3
Investment properties		2,077		(129)		_		28	(60)	_	1,916		(129)
General fund investments recognized at fair value		3,539		(67)		2		264	(195)	3	3,546		(66)
Segregated funds financial instruments and investment properties		90		10		_		181	(10)	(7)	264		10
Total	\$	3,629	\$	(57)	\$	2	\$	445	\$ (205)	\$ (4)	\$ 3,810	\$	(56)

For the six months ended June 30, 2021, an amount of \$6 (\$28 for the year ended December 31, 2020) presented in Purchases for investment properties corresponds to capitalizations to Investment properties. Also, Sales and settlements for investment properties do not include any transfers to fixed assets (none for the year ended December 31, 2020).

Realized and unrealized gains (losses) included in net income and Total unrealized gains (losses) included in net income on financial instruments still held are presented in the Investment income in the Income Statement, except the value of segregated funds assets, which is not presented in the Income Statement, but is included in the change in segregated funds net assets in Note 9 "Segregated Funds Net Assets". Realized and unrealized gains (losses) included in other comprehensive income are presented in Note 13 "Accumulated Other Comprehensive Income" in Unrealized gains (losses).

# Fair Value Disclosed in the Notes

The Company classifies certain financial instruments as held to maturity or as loans and receivables. These financial instruments are measured at amortized cost and fair value is disclosed in the notes. The following table shows the hierarchy level of such fair values:

	As at June 30, 2021									
(in millions of dollars)	Level 1		Level 2		Level 3			Total		
Classified as held to maturity										
Bonds										
Governments	\$	_	\$	379	\$	_	\$	379		
Total of assets classified as held to maturity		_		379		_		379		
Classified as loans and receivables										
Bonds										
Governments		_		7		137		144		
Municipalities		_		51		_		51		
Corporate and other		_		188		2,586		2,774		
		_		246		2,723		2,969		
Mortgages and other loans		_		2,912		_		2,912		
Total of assets classified as loans and receivables		_		3,158		2,723		5,881		
Total of assets whose fair value is disclosed in the notes	\$	_	\$	3,537	\$	2,723	\$	6,260		

		As	at Decemb	er 31, 2	2020	
(in millions of dollars)	Level 1		Level 2		Level 3	Total
Classified as held to maturity						
Bonds						
Governments	\$ _	\$	497	\$	_	\$ 497
Total of assets classified as held to maturity	_		497		_	497
Classified as loans and receivables						
Bonds						
Governments	<u> </u>		8		148	156
Municipalities	<u> </u>		54		<del>_</del>	54
Corporate and other	_		187		2,637	2,824
	_		249		2,785	3,034
Mortgages and other loans	_		2,854		_	2,854
Total of assets classified as loans and receivables	_		3,103		2,785	5,888
Total of assets whose fair value is disclosed in the notes	\$ _	\$	3,600	\$	2,785	\$ 6,385

## **Financial Liabilities**

The following table presents financial liabilities measured at fair value on a recurring basis and those whose fair value is disclosed in a note by hierarchy level:

urring fair value measurements or liabilities for trading vative financial instruments I for trading II of liabilities classified as held for trading sified at amortized cost or liabilities uritization liabilities gage debt entures II of liabilities classified at amortized cost urring fair value measurements or liabilities If or trading vative financial instruments		A	As at June	30, 202 <sup>,</sup>	1	
(in millions of dollars)	Level 1		Level 2		Level 3	Total
Recurring fair value measurements						
Other liabilities						
Held for trading	\$ 659	\$	186	\$	_	\$ 845
Derivative financial instruments						
Held for trading	57		517		36	610
Total of liabilities classified as held for trading	716		703		36	1,455
Classified at amortized cost						
Other liabilities						
Securitization liabilities	<del>-</del>		921		_	921
Mortgage debt	_		74		_	74
Debentures	_		1,503		_	1,503
Total of liabilities classified at amortized cost	\$ _	\$	2,498	\$	_	\$ 2,498
		As	at Decemb			
(in millions of dollars)	Level 1		Level 2		Level 3	Total
Recurring fair value measurements						
Other liabilities						
Held for trading	\$ 65	\$	208	\$	_	\$ 273
Derivative financial instruments						
Held for trading	220		310		39	569
Total of liabilities classified as held for trading	285		518		39	842
Classified at amortized cost						
Other liabilities						
Securitization liabilities	<del>-</del>		1,009		_	1,009
Mortgage debt	<u> </u>		76		_	76
Debentures			1,528		_	1,528
Total of liabilities classified at amortized cost	\$ _	\$	2,613	\$	_	\$ 2,613

## 7 > Management of Risks Associated with Financial Instruments

#### a) Impairment of Financial Assets Classified as Available for Sale

During the six months ended June 30, 2021 and the year ended December 31, 2020, the Company did not reclassify any unrealized losses of stocks classified as available for sale from *Other comprehensive income* to *Investment income* in the Income Statement.

Since the financial assets designated at fair value through profit or loss are matched, variations of fair value, other than those related to credit risk, are directly reflected in the *Increase (decrease) in insurance contract liabilities*, which prevents a disparity of the treatment in the net income. Only variations in the fair value related to credit events regarding cash flows would have an impact on the Company's net income.

The unrealized gains and losses on financial assets classified as available for sale and included in the Accumulated other comprehensive income are the following:

		As at June 30, 2021							As at December 31, 2020				
(in millions of dollars)	Fa	air value	Unrealized losses		Unrealized gains		Fair value		Unrealized losses				
Bonds													
Governments	\$	1,999	\$	(18)	\$	57	\$	1,855	\$	(1)	\$	81	
Municipalities		293		(1)		7		205		_		10	
Corporate and other		2,306		(13)		54		1,952		_		88	
		4,598		(32)		118		4,012		(1)		179	
Stocks		589		(2)		37		595		(10)		18	
Other invested assets		104		_		2		123		_		4	
Total	\$	5,291	\$	(34)	\$	157	\$	4,730	\$	(11)	\$	201	

## b) Credit Risk

Credit risk corresponds to the possibility that the Company will sustain a financial loss if a counterparty or a debtor does not meet its commitments.

## b) i) Credit Quality Indicators Bonds by Investment Grade

(in millions of dollars)	As at June 30, 2021	Decembe	As at er 31, 2020
AAA	\$ 2,088	\$	1,916
AA	15,650		15,176
A	8,692		9,459
BBB	5,117		5,231
BB and lower	274		317
Total	\$ 31,821	\$	32,099

The Company prepares an assessment of the quality of the investment if the evaluation is not available from a credit rating agency. Bonds that have been internally evaluated represent an amount of \$2,142 as at June 30, 2021 (\$2,116 as at December 31, 2020).

## **Mortgages and Other Loans**

(in millions of dollars)	As at June 30, 2021	Decembe	As at r 31, 2020
Insured mortgages	\$ 1,372	\$	1,384
Conventional mortgages	518		507
Other loans	1,002		910
Total	\$ 2,892	\$	2,801

The credit quality of mortgages and other loans is assessed internally, on a regular basis, when the review of the portfolio is made.

## b) ii) Past Due or Impaired Financial Assets

## Past Due Bonds, Mortgages and Other Loans

Bonds, mortgages and other loans are considered in arrears when the counterparty has not made a payment at a contractual date. Any loan on which contractual payments are in arrears for 90 days or more in the case of mortgages and 120 days or more in the case of other loans and which is not subject to a measure deployed by the Company to support its clients or in foreclosure is assumed to be impaired. Any loan in default which is not insured and fully guaranteed is generally impaired.

.. ....

					As at June	30, 2021			
(in millions of dollars)	Bonds classified as held to maturity		Bonds classified as loans and receivables		Mortgages classified as loans and receivables		Other loans		Tota
Gross values									
Not past due and not impaired	\$	379	\$	2,668	\$	1,819	\$	996	\$ 5,862
Past due and not impaired									
30 – 89 days in arrears		_		_		_		25	25
90 – 119 days in arrears		_		_		_		4	4
120 days or more in arrears		_		_		_		1	1
Impaired		_		23		_		_	23
Total of gross values	\$	379	\$	2,691	\$	1,819	\$	1,026	\$ 5,915
Specific provisions for losses		_		6		_		_	6
		379		2,685		1,819		1,026	5,909
Collective provisions for losses		_		_		_		24	24
Total of net values	\$	379	\$	2,685	\$	1,819	\$	1,002	\$ 5,885

				As	at Decemb	er 31, 2020			
(in millions of dollars)	Bonds classified as held to maturity		as lo	Bonds classified as loans and receivables		ortgages as loans eivables	Other loans		Total
Gross values									
Not past due and not impaired	\$	494	\$	2,604	\$	1,786	\$	903	\$ 5,787
Past due and not impaired									
30 – 89 days in arrears		_		_		24		29	53
90 – 119 days in arrears		_		_		<del>-</del>		4	4
120 days or more in arrears		_		_		<del>-</del>		1	1
Impaired		_		45		<del>-</del>		_	45
Total of gross values	\$	494	\$	2,649	\$	1,810	\$	937	\$ 5,890
Specific provisions for losses		_		14		_		_	14
		494		2,635		1,810		937	5,876
Collective provisions for losses		_		_		_		27	27
Total of net values	\$	494	\$	2,635	\$	1,810	\$	910	\$ 5.849

## **Foreclosed Properties**

During the six months ended June 30, 2021, the Company did not take possession of any properties it held as collateral on mortgages (less than \$1 for the year ended December 31, 2020). Foreclosed properties that the Company still held at the end of the period are presented as real estate held for resale in *Other Assets*.

## **Specific Provisions for Losses**

	As at June 30, 2021	December 3	As at 31, 2020
(in millions of dollars)	Bonds classified as loans and receivables	Bonds c as lo rec	lassified ans and eivables
Balance at beginning	\$ 14	\$	10
Variation in specific provisions for losses	(8)		4
Balance at end	\$ 6	\$	14

During the six months ended June 30, 2021, the specific provisions for losses did not vary for bonds classified as held to maturity, mortgages classified as loans and receivables and other loans (nor for the year ended December 31, 2020).

# 8 > Derivative Financial Instruments

The Company is an end user of derivative financial instruments in the normal course of managing exposure to fluctuations in interest rates, currency exchange rates and fair values of invested assets. Derivative financial instruments are financial contracts whose value is derived from underlying interest rates, exchange rates, other financial instruments or indexes.

The notional amount represents the amount to which a rate or price is applied to determine the cash flows to be exchanged periodically and does not represent direct credit exposure. Maximum credit risk is the estimated cost of replacing derivative financial instruments that have a positive value should the counterparty default. The maximum credit risk of derivative financial instruments as at June 30, 2021 is \$755 (\$1,648 as at December 31, 2020). The Company's exposure at the end of each reporting period is limited to the risk that a counterparty does not honour the terms of a derivative financial instrument.

Δs	at	J.	une	30.	2021	

			No	otional ar	nount				Fair value				
(in millions of dollars)	Less than 1 ye	ear	1 to 5	years	Over !	years	Total	Po	sitive	Ne	gative		
Equity contracts													
Swap contracts	\$ 1,0	69	\$	14	\$	75	\$ 1,158	\$	40	\$	(3)		
Futures contracts	5	41		_		_	541		3		(3)		
Options	5,0	61		_		<del>-</del>	5,061		189		(57)		
Currency contracts													
Swap contracts	5	27		340		3,834	4,701		80		(183)		
Forward contracts	5,3	66		580		<del>-</del>	5,946		98		(38)		
Interest rate contracts													
Swap contracts	1,5	06		2,346		3,677	7,529		231		(188)		
Forward contracts	1,4	53		1,706		_	3,159		117		(102)		
Other derivative contracts		2		7		300	309		3		(36)		
Total	\$ 15,5	25	\$	4,993	\$	7,886	\$ 28,404	\$	761	\$	(610)		

As at December 31, 2020

			ı	Notional an	nount	Fair value					
(in millions of dollars)	Less tha	n 1 year	1 to	5 years	Over	5 years	Total	F	Positive	Ne	egative
Equity contracts											
Swap contracts	\$	735	\$	460	\$	87	\$ 1,282	\$	35	\$	(3)
Futures contracts		660		_		_	660		1		(8)
Options		7,632		<u> </u>		_	7,632		439		(215)
<b>Currency contracts</b>											
Swap contracts		510		367		3,345	4,222		136		(137)
Forward contracts		4,476		536		_	5,012		129		(18)
Interest rate contracts											
Swap contracts		1,093		3,169		4,845	9,107		538		(148)
Forward contracts		1,597		2,456		_	4,053		371		(1)
Credit risk contracts											
Swap contracts		_		2		_	2		_		_
Other derivative contracts		3		5		340	348		3		(39)
Total	\$	16,706	\$	6,995	\$	8,617	\$ 32,318	\$	1,652	\$	(569)

As at June 30, 2021

	AS a	AS at June 30, 2021						
	Notional amount		Fair valu	е				
(in millions of dollars)		Po	sitive	Ne	gative			
Derivative financial instruments not designated as hedge accounting	\$ 25,869	\$	703	\$	(596)			
Net investment hedge	1,575		46		(5)			
Fair value hedges								
Interest risk	799		6		(9)			
Currency risk	39		1		_			
Cash flow hedges								
Currency risk	122		5		_			
Total of derivative financial instruments	\$ 28,404	\$	761	\$	(610)			

	As at D	ecembe	er 31, 2020		
	Notional amount		Fair valu	е	
(in millions of dollars)		Positive		N	egative
Derivative financial instruments not designated as hedge accounting	\$ 29,733	\$	1,580	\$	(540)
Net investment hedge	1,555		56		_
Fair value hedges					
Interest risk	860		10		(28)
Currency risk	30		1		_
Cash flow hedges					
Currency risk	140		5		(1)
Total of derivative financial instruments	\$ 32,318	\$	1,652	\$	(569)

#### **Embedded Derivative Financial Instruments**

The Company owns perpetual preferred shares with call options that give the issuer the right to redeem the shares at a predetermined price. Accounting standards require that the value of the call options be measured separately from the preferred shares. The value of the call options for embedded derivative financial instruments is determined using a valuation that relies predominantly on the volatility, quoted price on markets and characteristics of the underlying preferred shares. Embedded derivative financial instruments are presented as *Other derivative contracts*.

#### Net Investment Hedge

Forward contracts, designated as hedges of net investments in foreign operations with a functional currency other than the functional currency of the Company, have maturities of less than 1 year as at June 30, 2021 (less than 1 year as at December 31, 2020). The effective portion of changes in fair value is recorded in *Other comprehensive income*, as is the foreign currency translation of the net investment in a foreign operation. For the six months ended June 30, 2021 and 2020, the Company did not recognize any ineffectiveness.

#### Fair Value Hedges

Interest rate risk hedging

The Company entered into a hedging relationship in order to reduce its exposure to interest rate risk related to financial assets classified as available for sale. The Company entered into interest rate swap contracts with maturities ranging from less than 1 year to 14 years as at June 30, 2021 (from 1 year to 14 years as at December 31, 2020).

The Company entered into a hedging relationship in order to reduce its exposure to interest rate risk on financial liabilities classified as financial liabilities at amortized cost. The Company entered into interest rate swap contracts with maturities of less than 1 year to 7 years as at June 30, 2021 (less than 1 year to 8 years as at December 31, 2020).

For the six months ended June 30, 2021, the Company has recognized a gain of \$15 on the hedging instruments (loss of \$27 for the six months ended June 30, 2020) and a loss of \$17 on the hedged items (gain of \$28 for the six months ended June 30, 2020). For the six months ended June 30, 2021, the Company has recognized an ineffectiveness of \$2 (\$1 for the six months ended June 30, 2020).

## Currency rate risk hedging

The Company entered into a fair value hedge to manage its exposure to changes in currency rate risk related to financial assets classified as available for sale. The Company entered into forward contracts with maturities of less than 1 year as at June 30, 2021 (less than 2 years as at December 31, 2020). For the six months ended June 30, 2021 and 2020, the Company did not recognize any ineffectiveness.

#### Cash Flow Hedges

The Company entered into a cash flow hedging relationship in order to manage its exposure to changes in currency rate risk on financial assets denominated in foreign currency. The Company entered into swap contracts that have maturities from less than 1 year to 8 years as at June 30, 2021 (from 2 years to 9 years as at December 31, 2020). For the six months ended June 30, 2021 and 2020, the Company did not recognize any ineffectiveness.

During the six months ended June 30, 2020, the Company ended a cash flow hedging relationship which was entered into in 2019 in order to manage its exposure to changes in currency rate risk on forecasted transactions. The Company was using forward contracts that had maturities of less than 1 year. For the six months ended June 30, 2020, the Company did not recognize any ineffectiveness.

## 9 > Segregated Funds Net Assets

(in millions of dollars)	As at June 30, 2021	
Assets		
Cash and short-term investments	\$ 1,597	\$ 1,077
Bonds	6,189	6,481
Stocks and investment funds	28,037	25,207
Mortgages	31	27
Investment properties	15	16
Derivative financial instruments	<del>-</del>	26
Other assets	542	155
	36,411	32,989
Liabilities		
Accounts payable and accrued expenses	542	185
Derivative financial instruments	32	_
	574	185
Net assets	\$ 35,837	\$ 32,804

The following table presents the change in segregated funds net assets:

		ters ended une 30	Six months ended June 30				
(in millions of dollars)	20	21	2020	2021		2020	
Balance at beginning	\$ 33,4	37	\$ 25,460	\$ 32,804	\$	27,868	
Add:							
Amounts received from policyholders	1,9	51	1,046	4,064		2,824	
Interest and dividends	1	)5	155	212		279	
Net realized gains	3	31	137	738		213	
Net increase (decrease) in fair value	1,2	51	2,370	1,191		(804)	
	37,1	)5	29,168	39,009		30,380	
Less:							
Amounts withdrawn by policyholders	1,1	)8	539	2,862		1,625	
Operating expenses	1	60	124	310		250	
	1,2	88	663	3,172		1,875	
Balance at end	\$ 35,8	37	\$ 28,505	\$ 35,837	\$	28,505	

## 10 > Debentures

On February 21, 2020, the Company issued subordinated debentures in the amount of \$400 maturing February 21, 2030, bearing interest of 2.40%, payable semi-annually from August 21, 2020 to February 21, 2025, and variable interest equal to the three-month Canadian Dollar Offered Rate (CDOR), plus 0.71%, payable quarterly, commencing May 21, 2025 until February 21, 2030. These subordinated debentures are redeemable by the Company starting February 21, 2025, in whole or in part, subject to prior approval by the Autorité des marchés financiers (AMF). The carrying value of the debentures includes transaction costs and an issuance discount which are amortized for a total of \$2.

#### 11 > Share Capital

The share capital issued by the Company is as follows:

	As at June 30	As at June 30, 2021					
(in millions of dollars, unless otherwise indicated)	Number of shares (in thousands)	ı	Amount	Number of shares (in thousands)		Amount	
Common shares							
Balance at beginning	107,064	\$	1,674	106,966	\$	1,666	
Shares issued on exercise of stock options	399		21	185		9	
Shares redeemed				(87)		(1)	
Balance at end	107,463	\$	1,695	107,064	\$	1,674	

## **Stock Option Plan**

As at June 30, 2021, the number of outstanding stock options (in thousands) was 1,876 (1,965 as at December 31, 2020). For the six months ended June 30, 2021, the Company granted (in thousands) 310 stock options exercisable at \$58.55 (285 stock options exercisable at \$73.93 for the year ended December 31, 2020).

#### **Normal Course Issuer Bid Redemption**

During the year ended December 31, 2019, with the approval of the Toronto Stock Exchange, the Board of Directors renewed the Normal Course Issuer Bid redemption and authorized the Company to purchase, in the normal course of its activities, from November 12, 2019 to November 11, 2020, up to 5,335,397 common shares, representing approximately 5% of its 106,707,949 common shares issued and outstanding as at November 1, 2019. For the six months ended June 30, 2020, a total of 86,872 common shares were purchased and cancelled for a net cash amount of \$4, of which \$1 was recorded against share capital and \$3 against retained earnings. On March 13, 2020, redemptions were suspended in accordance with instructions from regulatory authorities. As at June 30, 2021, no Normal Course Issuer Bid redemption was in effect.

#### **Dividends**

	Quarters ended June 30							Six months ended June						une 30		
	20				202	20			20	21			202	20		
(in millions of dollars, unless otherwise indicated)	Total	Per s (in dol	hare lars)		Total	Per : (in do	share ollars)		Total	Per (in d	share ollars)		Total	Pe (in (	r share dollars)	
Common shares	\$ 52	\$	0.49	\$	52	\$	0.49	\$	104	\$	0.97	\$	104	\$	0.97	

## **Dividends Declared and Not Recognized on Common Shares**

A dividend of 0.485 dollars per share was approved by the Board of Directors of the Company on July 29, 2021. This dividend was not recorded as a liability in these Financial Statements. This dividend will be paid on September 15, 2021 to the shareholders of record as of August 20, 2021, date on which it will be recognized in the equity of the Company.

#### Dividend Reinvestment and Share Purchase Plan

The Company offers a Dividend Reinvestment and Share Purchase Plan to its common shareholders. Dividends on common shares are deducted from equity in the period in which they were authorized. The common shares issued under the plan will be purchased on the secondary market.

## 12 > Preferred Shares Issued by a Subsidiary

Preferred shares issued by iA Insurance, a subsidiary of the Company, are the following:

	As at June 30, 2	As at December 31, 2020				
(in millions of dollars, unless otherwise indicated)	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amoun		
Preferred shares, Class A, issued by iA Insurance						
Balance at beginning and at end	21,000	\$ 525	21,000	\$ 525		

## Dividends

	Quarters ended June 30									Six m	onths en	nded June 30				
	20	21			202	20			20	21			202	20		
(in millions of dollars, unless otherwise indicated)	Total	,,	r share dollars)		Total	,, -	r share dollars)		Total		r share Iollars)		Total	,: •	er share dollars)	
Preferred shares, issued by iA Insurance																
Class A – Series B	\$ 1	\$	0.29	\$	1	\$	0.29	\$	3	\$	0.58		3	\$	0.58	
Class A – Series G	2		0.23		3		0.23		4		0.47		5		0.47	
Class A – Series I	2		0.30		1		0.30		4		0.60		3		0.60	
Total	\$ 5			\$	5			\$	11			\$	11			

## 13 > Accumulated Other Comprehensive Income

(in millions of dollars)	Bor	nds	St	ocks	inve	ther sted sets	Cur trans	rency lation	He	dging	Total
Balance as at December 31, 2020	\$ 1	136	\$	6	\$	_	\$	(30)	\$	(29)	\$ 83
Unrealized gains (losses)		(72)		27		(1)		_		_	(46)
Income taxes on unrealized gains (losses)		17		(7)		_		_		_	10
Other		_		_		_		(62)		43	(19)
Income taxes on other		_		_		_		_		(6)	(6)
	(	(55)		20		(1)		(62)		37	(61)
Realized losses (gains)	(	(19)		_		_		_		_	(19)
Income taxes on realized losses (gains)		5		_		_		_		_	5
		(14)		_		_		_		_	(14)
Balance as at June 30, 2021		67		26		(1)		(92)		8	8
Balance as at December 31, 2019		73		(8)		_		73		(82)	56
Unrealized gains (losses)	1	118		15		_		_		_	133
Income taxes on unrealized gains (losses)		(31)		(3)		_		_		<del></del>	(34)
Other		_		_		_		(103)		63	(40)
Income taxes on other		_		_		_		_		(10)	(10)
		87		12		_		(103)		53	49
Realized losses (gains)	(	(32)		2		_		_		_	(30)
Income taxes on realized losses (gains)		8				_				_	8
		(24)		2		_		_		_	(22)
Balance as at December 31, 2020	1	136		6		_		(30)		(29)	83
Balance as at December 31, 2019		73		(8)		_		73		(82)	56
Unrealized gains (losses)		79		(43)		_		_		_	36
Income taxes on unrealized gains (losses)		(20)		11		_		_		_	(9)
Other		_		_		_		72		(24)	48
Income taxes on other		_		_		_		_		4	4
		59		(32)		_		72		(20)	79
Realized losses (gains)		(17)		(1)		_		_		_	(18)
Income taxes on realized losses (gains)		4		_		_		_		_	4
		(13)		(1)		_		_		_	(14)
Balance as at June 30, 2020	\$ 1	119	\$	(41)	\$	_	\$	145	\$	(102)	\$ 121

## 14 > Capital Management

#### Regulatory Requirements and Solvency Ratio

The Company is committed to respecting certain requirements of the guideline on capital adequacy requirements for life insurers (CARLI).

According to CARLI, many items are included in the solvency ratio:

The available capital represents the total Tier 1 and Tier 2 capital, less other deductions prescribed by the AMF.

Tier 1 capital contains more permanent equity items and is primarily composed of equity attributable to common shareholders and preferred shares. Goodwill and other intangible assets are deducted from this category.

Tier 2 capital is primarily composed of subordinated debentures.

The surplus allowance is the value of specific provisions for adverse deviations included in insurance contract liabilities.

The eligible deposits are amounts related to unregistered reinsurance agreements, which are deposited in guarantee instruments.

The base solvency buffer is determined according to five risk categories, namely credit risk, market risk, insurance risk, segregated funds guarantee risk and operational risk. These risk components are calculated using various methods and consider the risks associated to asset and liability elements that are on and off the Statement of Financial Position. The base solvency buffer represents the sum of risk components minus some credits (for example, between-risk diversification and adjustable products) multiplied by a scalar of 1.05.

The CARLI total ratio is calculated by dividing the sum of the available capital, the surplus allowance and the eligible deposits by the base solvency buffer.

According to the AMF guideline, the Company must set a target level of available capital that exceeds the minimum requirements. The guideline also stipulates that most of the available capital must be Tier 1, which absorbs the losses related to current operations.

The Company manages its capital on a consolidated basis. As at June 30, 2021, the Company maintains a ratio that satisfies the regulatory requirements.

(in millions of dollars, unless otherwise indicated)	June 30, 2021
Available Capital	
Tier 1 Capital	\$ 3,049
Tier 2 Capital	1,822
Surplus allowance and eligible deposits	5,189
Total	\$ 10,060
Base solvency buffer	\$ 7,716
Total ratio	130%

As at December 31, 2020, the solvency ratio was 130% and the Company maintained a ratio that satisfied the regulatory requirements.

## 15 > General Expenses

## Impairment of Goodwill

As at March 31, 2020, as a result of the COVID-19 pandemic described in Note 2, the Company reviewed the financial projections of PPI Management Inc. Further to this review, an impairment test was performed with respect to PPI Management Inc.'s operations included in the Individual Insurance sector cash-generating units (CGU). This led the Company to recognize an impairment of goodwill of \$24. This amount was recognized in the Income Statement in *General expenses*. The recoverable amount of the CGU is determined by the higher of value in use and fair value less costs of sale which, as of March 31, 2020, was the value in use, determined using cash flow projections before tax based on future financial projections approved by management covering a five-year period.

#### 16 > Income Taxes

The effective income tax rate differs from the Canadian statutory tax rate due to the following items:

	Qu	arters end	ed June 30		Six months ended June 30					
(in millions of dollars, unless otherwise indicated)	2021		2020		2021		2020			
Income before income taxes	\$ 304		\$ 247		\$ 537		\$ 291			
Income tax expense at Canadian statutory tax rate	81	26 %	66	27 %	142	26 %	78	27 %		
Increase (decrease) in income taxes due to:										
Differences in tax rates on income not subject to tax in Canada	(2)	(1)%	_	— %	(3)	(1)%	(1)	— %		
Tax-exempt investment income	(16)	(5)%	(8)	(3)%	(23)	(4)%	(29)	(10)%		
Non-deductible (non-taxable) portion of the change in fair value of investment properties	(1)	<b>-</b> %	3	1 %	1	<b>–</b> %	7	2 %		
Adjustments of previous years	7	3 %	(10)	(4)%	7	2 %	(11)	(4)%		
Variation in tax rates	(1)	— %	_	— %	1	— %	(1)	— %		
Other	1	<b>-</b> %	1	- %	3	1 %	7	2 %		
Income tax expense (recovery) and effective income tax rate	\$ 69	23 %	\$ 52	21 %	\$ 128	24 %	\$ 50	17 %		

## 17 > Segmented Information

The Company operates and manages its activities according to five main reportable operating segments, which reflect its company structure for decision making. Management makes judgments in the aggregation of business units into the Company's operating segments. Its products and services are offered to retail customers, businesses and groups. The Company primarily operates in Canada and the United States. The main products and services offered by each segment are the following:

Individual Insurance - Life, health, disability and mortgage insurance products.

Individual Wealth Management – Individual products and services for savings plans, retirement funds and segregated funds, in addition to securities brokerage, trust operations and mutual funds.

Group Insurance – Life, health, accidental death and dismemberment, dental care and short and long-term disability insurance products for employee plans; creditor insurance, replacement insurance, replacement warranties, extended warranties and other ancillary products for dealer services; and specialized products for special markets.

Group Savings and Retirement – Group products and services for savings plans, retirement funds and segregated funds.

US Operations - Miscellaneous insurance products sold in the United States such as life insurance products and extended warranties relating to dealer services.

Other – Auto and home insurance products, services supporting the activities that have no link with key segments such as asset management and financing, Company capital and some adjustments related to consolidation.

The Company makes judgments and uses assumptions and methodologies to allocate general expenses that are not directly attributable to a business segment. The allocation of other activities is mainly performed according to a formula based on equity and is uniformly applied to each operating segment.

The other assets and other liabilities, except mainly for derivative financial instruments, are classified in their entirety in the Other column since they are used for the operational support of the Company's activities.

## **Segmented Income Statements**

Quarter ended June 30 2021				
	A	~~~~~	1a 20	2024

					Q	uarter e	ended .	June 3	0, 2021	1		
		Indiv	/idual			Gro	up					
(in millions of dollars)	Insu	rance		Wealth gement	Insu	rance		vings and ement	l US	Other	Total	
Revenues												
Net premiums	\$	445	\$	1,266	\$	429	\$	668	\$	195	\$ 101	\$ 3,104
Investment income		1,413		30		55		111		80	41	1,730
Other revenues		33		434		19		27		59	(62)	510
		1,891		1,730		503		806		334	80	5,344
Operating expenses												
Gross benefits and claims on contracts		206		594		299		367		154	13	1,633
Ceded benefits and claims on contracts		(71)		_		(13)		(6)		(102)	27	(165)
Net transfer to segregated funds		_		672		_		173		_	_	845
Increase (decrease) in insurance contract liabilities		1,441		3		9		235		101	_	1,789
Increase (decrease) in investment contract liabilities		_		_		7		_		_	_	7
Decrease (increase) in reinsurance assets		(50)		_		_		_		(22)	_	(72)
Commissions, general and other expenses		252		380		151		32		167	2	984
Financing charges		2		1		9		_		_	7	19
		1,780		1,650		462		801		298	49	5,040
Income before income taxes and allocation of other activities		111		80		41		5		36	31	304
Allocation of other activities		27		4		_		4		(4)	(31)	_
Income before income taxes		138		84		41		9		32	_	304
Income taxes		24		23		15		2		5		69
Net income		114		61		26		7		27	_	235
Net income attributed to participating policyholders		(1)		_		_		_		_	_	(1)
Net income attributed to shareholders	\$	115	\$	61	\$	26	\$	7	\$	27	\$ _	\$ 236

Quarter ended June 30, 2020 Individual Group Savings Wealth Management US Operations and Retirement Other Insurance Total (in millions of dollars) Insurance Revenues Net premiums \$ 394 \$ 774 \$ 366 \$ 354 150 \$ 75 2,113 3,727 277 (72)91 92 40 4,155 Investment income Other revenues 28 370 9 25 35 (51)416 4,149 1,072 466 656 277 64 6,684 Operating expenses Gross benefits and claims on contracts 198 339 279 272 132 1,220 Ceded benefits and claims on contracts (64)(18)29 (137)(7) (77)423 101 Net transfer to segregated funds 524 Increase (decrease) in insurance contract liabilities 3,732 (72)22 254 81 1 4,018 Increase (decrease) in investment contract liabilities 21 21 Decrease (increase) in reinsurance assets (27)1 7 (1) (19)Commissions, general and other expenses 204 320 121 26 129 (9)791 Financing charges 3 8 7 19 1 647 272 27 4,046 1,011 434 6,437 Income before income taxes and allocation of other 103 61 32 9 5 37 247 activities 5 Allocation of other activities 27 4 1 (37)130 32 10 10 247 Income before income taxes 65 Income taxes 22 28 2 (2) 2 52 108 37 30 12 8 195 Net income Net income attributed to participating policyholders 7 7 Net income attributed to shareholders 101 37 30 12 8 \$ \$ \$ \$ \$ \$ \$ 188

Six months ended June 30, 2021

						Six months ended June 30, 2021							
		Indi	vidual			Gro	oup						
(in millions of dollars)	Ins	urance	Mana	Wealth gement	Insu	ırance	Savings and Retirement	Ope	US Operations		Other	1	Total
Revenues													
Net premiums	\$	864	\$	2,872	\$	828	\$ 1,328	\$	394	\$	193	\$ 6	,479
Investment income		(1,643)		(155)		38	(97)		(39)		76	(1	,820
Other revenues		62		848		36	57		126		(113)	1	,016
		(717)		3,565		902	1,288		481		156	5	,675
Operating expenses													
Gross benefits and claims on contracts		450		1,221		602	1,655		305		24	4	,257
Ceded benefits and claims on contracts		(159)		_		(24)	(12)		(199)		54		(340
Net transfer to segregated funds		_		1,647		_	(391)		_		_	1	,256
Increase (decrease) in insurance contract liabilities		(1,624)		(226)		(34)	(49)		(99)		1	(2	2,031
Increase (decrease) in investment contract liabilities		_		_		(7)	_		_		_		(7
Decrease (increase) in reinsurance assets		(73)		_		1	3		52		(1)		(18
Commissions, general and other expenses		486		780		291	67		355		5	1	,984
Financing charges		3		1		17	_		1		15		37
		(917)		3,423		846	1,273		415		98	5	5,138
Income before income taxes and allocation of other activities		200		142		56	15		66		58		537
Allocation of other activities		48		11		2	5		(8)		(58)		_
Income before income taxes		248		153		58	20		58				537
Income taxes		54		40		18	5		11				128
Net income		194		113		40	15		47		_		409
Net income attributed to participating policyholders		(6)		_		_	<del>-</del>		_		_		(6
Net income attributed to shareholders	\$	200	\$	113	\$	40	\$ 15	\$	47	\$	_	\$	415

Six months ended June 30, 2020	
Group	

					Six	k month	s ende	d June 3	30, 202	20			
		Indi	vidual			Gro	up						
(in millions of dollars)	Ins	urance	Mana	Wealth agement	Inst	urance		avings and ement	Ope	US rations		Other	Tota
Revenues													
Net premiums	\$	791	\$	1,852	\$	790	\$	987	\$	288	\$	160	\$ 4,868
Investment income		2,481		255		107		229		146		80	3,298
Other revenues		57		746		30		52		67		(96)	856
		3,329		2,853		927		1,268		501		144	 9,022
Operating expenses													
Gross benefits and claims on contracts		427		896		574		658		257		21	2,833
Ceded benefits and claims on contracts		(127)		_		(31)		(13)		(151)		51	(271
Net transfer to segregated funds		_		848		_		364		_		_	1,212
Increase (decrease) in insurance contract liabilities		2,497		404		32		186		196		1	3,316
Increase (decrease) in investment contract liabilities		_		_		22		_		_		_	22
Decrease (increase) in reinsurance assets		(39)		_		4		2		(60)		(1)	(94
Commissions, general and other expenses		448		671		272		54		242		(10)	1,677
Financing charges		8		1		16		_		_		11	36
		3,214		2,820		889		1,251		484		73	 8,731
Income before income taxes and allocation of other activities		115		33		38		17		17		71	291
Allocation of other activities		52		6		1		2		10		(71)	_
Income before income taxes		167		39		39		19		27		_	291
Income taxes		19		25		1		(1)		6			50
Net income		148		14		38		20		21		_	241
Net income attributed to participating policyholders		8		_		_		_		_		_	8
Net income attributed to shareholders	\$	140	\$	14	\$	38	\$	20	\$	21	\$	_	\$ 233
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## **Segmented Premiums**

## Quarter ended June 30, 2021

		Individual				Gro	up						
(in millions of dollars)	Insu	rance	Mana	Wealth gement	Insı	ırance		avings and ement	US Operations		Other		Total
Gross premiums													
Invested in general fund	\$	553	\$	220	\$	458	\$	212	\$	367	\$	41	\$ 1,851
Invested in segregated funds		_		1,046		_		463		_		_	1,509
		553		1,266		458		675		367		41	3,360
Premiums ceded													
Invested in general fund		(108)		_		(29)		(7)		(172)		60	(256)
Net premiums	\$	445	\$	1,266	\$	429	\$	668	\$	195	\$	101	\$ 3,104

	Quarter ended June 30, 2020												
		Individual				Gro	up						
(in millions of dollars)	Ins	urance	Mana	Wealth gement	Insi	urance		avings and ement	Оре	US rations		Other	Total
Gross premiums													
Invested in general fund	\$	493	\$	174	\$	397	\$	72	\$	280	\$	14	\$ 1,430
Invested in segregated funds				600				289		_			889
		493		774		397		361		280		14	2,319
Premiums ceded													
Invested in general fund		(99)		_		(31)		(7)		(130)		61	(206)
Net premiums	\$	394	\$	774	\$	366	\$	354	\$	150	\$	75	\$ 2,113

					Six	month	s end	ed June	30, 20	21		
		Indi	vidual			Gro	up					
(in millions of dollars)	Ins	urance	Mana	Wealth gement	Insu	rance		avings and rement	Oper	US ations	Other	Total
Gross premiums												
Invested in general fund	\$	1,071	\$	449	\$	883	\$	251	\$	736	\$ 76	\$ 3,466
Invested in segregated funds		_		2,423		_		1,090		_	_	3,513
		1,071		2,872		883		1,341		736	76	6,979
Premiums ceded												
Invested in general fund		(207)		_		(55)		(13)		(342)	117	(500)
Net premiums	\$	864	\$	2,872	\$	828	\$	1,328	\$	394	\$ 193	\$ 6,479
					Six	month	s ende	ed June	30, 202	20		
		Indi	vidual			Gro	up					
(in millions of dollars)	Ins	urance	Mana	Wealth agement	Inst	ırance		Savings and irement	Ope	US rations	Other	Total
Gross premiums												
Invested in general fund	\$	980	\$	380	\$	856	\$	120	\$	537	\$ 43	\$ 2,916
Invested in segregated funds		_		1,472		_		881		_	_	2,353
		980		1,852		856		1,001		537	43	5,269
Premiums ceded												
Invested in general fund		(189)		_		(66)		(14)		(249)	117	(401)
Net premiums	\$	791	\$	1,852	\$	790	\$	987	\$	288	\$ 160	\$ 4,868

## **Segmented Assets and Liabilities**

					Asa	at June	30, 20	21				
	Indi	vidual			Gro	oup						
(in millions of dollars)	Insurance	Mana	Wealth agement	Ins	urance		vings and ement	Ope	US rations		Other	Total
Assets												
Invested assets	\$ 24,923	\$	2,001	\$	1,975	\$	4,823	\$	1,380	\$	8,673	\$ 43,775
Segregated funds net assets	<del>_</del>		22,021		_	1	3,816		_		_	35,837
Reinsurance assets	39		_		223		126		1,815		(146)	2,057
Other	111		1,094		_		_		109		6,014	7,328
Total assets	\$ 25,073	\$	25,116	\$	2,198	\$ 1	8,765	\$	3,304	\$	14,541	\$ 88,997
Liabilities												
Insurance contract liabilities and investment contract liabilities	\$ 24,028	\$	2,023	\$	2,238	\$	4,982	\$	1,842	\$	(107)	\$ 35,006
Liabilities related to segregated funds net assets	_		22,021		_	1	3,816		_		—	35,837
Other	490		54		3		7		_		10,695	11,249
Total liabilities	\$ 24,518	\$	24,098	\$	2,241	\$ 1	8,805	\$	1,842	\$	10,588	\$ 82,092
					As at I	Decemb	er 31, 2	2020				
	Indi	vidual			Gro	oup						
(in millions of dellars)	Incurance	Man	Wealth	ln	curanca		avings and ement	One	US erations		Other	Total
(in millions of dollars)	Insurance	IVIAII	agement	1118	surance	Reur	ement	Ope	FIAUUTIS	—	Other	TOtal
Assets	A 05 000		0.445		4.000		1010	•	4.047		0.045	 15 113
Invested assets	\$ 25,922	\$	2,145	\$	1,969		4,949	\$	1,347	\$	8,815	45,147
Segregated funds net assets	(20)		19,240		_	1	3,564		4.005		(4.40)	32,804
Reinsurance assets	(36) 109		1 006		222		130		1,805		(140)	1,981
Other			1,096						74		5,255	6,534
Total assets	\$ 25,995	\$	22,481	\$	2,191	\$ 1	8,643	\$	3,226	\$	13,930	\$ 86,466
Liabilities												
Insurance contract liabilities and investment contract liabilities	\$ 25,661	\$	2,246	\$	2,272	\$	5,030	\$	2,003	\$	(110)	\$ 37,102
Liabilities related to segregated funds net assets	_		19,240		_	1	3,564		_		_	32,804
Other	441		47		3		8		_		9,548	10,047
Total liabilities	\$ 26,102	\$	21,533	\$	2,275	\$ 1	8,602	\$	2,003	\$	9,438	\$ 79,953

## 18 > Earnings Per Common Share

## **Basic Earnings Per Share**

Basic earnings per share are calculated by dividing the net income attributed to common shareholders by the weighted average number of outstanding common shares during the period.

		Quarters e June 3		Six months ended June 30				
(in millions of dollars, unless otherwise indicated)		2021	2020		2021		2020	
Net income attributed to common shareholders	\$	231	\$ 183	\$	404	\$	222	
Weighted average number of outstanding shares (in millions of units)		107	107		107		107	
Basic earnings per share (in dollars)	\$	2.16	\$ 1.71	\$	3.77	\$	2.07	

## **Diluted Earnings Per Share**

Diluted earnings per share are calculated by adjusting the weighted average number of outstanding common shares to take into account the conversion of all potentially dilutive common shares.

The dilutive effect of stock options considers the number of shares presumed issued without consideration, calculated as the difference between the number of shares deemed to have been issued (by assuming the outstanding stock option grants are exercised) and the number of shares that would have been issued at the average market price for the year (the number of shares that would have been issued using the issuance proceeds, using the average market price of the Company's common shares for the period). For the quarter and for the six months ended June 30, 2021, an average of 41,832 and 51,399 antidilutive stock options respectively (555,361 options for the quarter and 315,584 options for the six months ended June 30, 2020) were excluded from the calculation.

	C	uarters e June 3		Six	months June 3	
(in millions of dollars, unless otherwise indicated)		2021	2020		2021	2020
Net income attributed to common shareholders	\$	231	\$ 183	\$	404	\$ 222
Weighted average number of outstanding shares (in millions of units)		107	107		107	107
Add: dilutive effect of stock options granted and outstanding (in millions of units)		1	_		1	_
Weighted average number of outstanding shares on a diluted basis (in millions of units)		108	107		108	107
Diluted earnings per share (in dollars)	\$	2.15	\$ 1.71	\$	3.76	\$ 2.07

There was no transaction on common shares that could affect these calculations after the closing date and before the date of authorization for issue of these Financial Statements.

## 19 > Post-Employment Benefits

The Company maintains a funded defined benefit plan and a number of unfunded plans that provide pension benefits and defined contribution plans.

The Company also provides other post-retirement benefits. These include additional health care benefits, life insurance and dental benefits. The Company also provides post-employment benefits such as salary continuation for short-term disabilities.

## Amounts Recognized in Net Income and Other Comprehensive Income

#### **Quarters ended June 30** 2021 2020 (in millions of dollars) Pension plans Other plans Pension plans Other plans Current service cost \$ 17 15 1 Net interest 3 1 2 1 Administrative expense 1 1 Components of the cost of defined benefits recognized in the net income 21 1 18 2 Remeasurement of net liabilities (assets) as defined benefits<sup>1</sup> Rate of return on assets (excluding amounts included in the net interest above) (79)(181)3 Actuarial losses (gains) on financial assumption changes 26 (1) 347 Losses (gains) on components of the cost of defined benefits recognized in other 3 comprehensive income (53)(1) 166 Total of defined benefit cost components \$ (32)\$ \$ 184 \$ 5

<sup>1</sup> Changes in financial assumptions and assumptions on rate of return on assets, which represent market-based assumptions, are reviewed on a quarterly basis. All other assumptions are reviewed on an annual basis.

#### Six months ended June 30 2021 2020 Pension plans Other plans Pension plans Other plans (in millions of dollars) \$ 34 \$ \$ 30 2 Current service cost 1 Net interest 5 1 4 1 Administrative expense 1 1 Components of the cost of defined benefits recognized in the net income 40 2 35 3 Remeasurement of net liabilities (assets) as defined benefits<sup>1</sup> Rate of return on assets (excluding amounts included in the net interest above) 27 (19)Actuarial losses (gains) on financial assumption changes (233)(3)94 1 Losses (gains) on components of the cost of defined benefits recognized in other comprehensive income (206)(3) 75 1 4 Total of defined benefit cost components \$ (166)\$ (1) \$ 110

## Items that will not be reclassified subsequently to net income

			Quart	led June 3	,,			
		202				)		
(in millions of dollars)		plans	Other	plans	Pension	plans	Other	plans
Losses (gains) on components of the cost of defined benefits recognized in other comprehensive income								
Remeasurement of post-employment benefits	\$	(53)	\$	(1)	\$	166	\$	3
Income taxes on remeasurement of post-employment benefits		14		_		(43)		(1)
Total of other comprehensive income	\$	(39)	\$	(1)	\$	123	\$	2

	Six months ended June 30									
		202	1		2020					
(in millions of dollars)		plans	Other	plans	Pension	plans	Other	plans		
Losses (gains) on components of the cost of defined benefits recognized in other comprehensive income										
Remeasurement of post-employment benefits	\$	(206)	\$	(3)	\$	75	\$	1		
Income taxes on remeasurement of post-employment benefits		54		1		(20)		_		
Total of other comprehensive income	\$	(152)	\$	(2)	\$	55	\$	1		

## 20 > Commitments

## **Investment Commitments**

In the normal course of the Company's business, various outstanding contractual commitments related to offers for commercial loans, private placements, joint ventures and real estate are not reflected in the financial statements and may not be fulfilled. There were \$623 (\$773 as at December 31, 2020) of outstanding commitments as at June 30, 2021, of which the estimated disbursements will be \$16 (\$72 as at December 31, 2020) in 30 days, \$295 (\$308 as at December 31, 2020) in 31 to 365 days and \$312 (\$393 as at December 31, 2020) in more than one year.

#### Letters of Credit

In the normal course of operations, banks issue letters of credit on behalf of the Company. As at June 30, 2021, the balance of these letters is \$2 (\$7 as at December 31, 2020).

#### Lines of Credit

As at June 30, 2021, the Company had operating lines of credit totalling \$56 (\$56 as at December 31, 2020). As at June 30, 2021 and 2020, no lines of credit were used. The purpose of these lines of credit is to facilitate financing of the Company's operations and meet its temporary working capital requirements.

<sup>&</sup>lt;sup>1</sup> Changes in financial assumptions and assumptions on rate of return on assets, which represent market-based assumptions, are reviewed on a quarterly basis. All other assumptions are reviewed on an annual basis.

#### **Conference Call**

Management held a conference call to present its results on Thursday, July 29, at 2:00 p.m. (ET). You can listen to a replay of the conference call for a 90-day period on the Company's website at ia.ca, under About iA, in the Investor Relations/Financial Reports section.

## **About iA Financial Group**

iA Financial Group is one of the largest insurance and wealth management groups in Canada, with operations in the United States. Founded in 1892, it is one of Canada's largest public companies and is listed on the Toronto Stock Exchange under the ticker symbols IAG (common shares) and IAF (preferred shares).

#### **Shareholder Information**

There are three ways to reach us, depending on the type of information you want to obtain:

For questions regarding your shares and the Dividend Reinvestment and Share Purchase Plan:

Computershare Investor Services Inc.

Telephone: 514 982-7555 1877 684-5000 (toll free) Email: ia@computershare.com

To obtain financial information about Industrial Alliance, contact the Investor Relations Department:

**Investor Relations Department** 

Industrial Alliance Insurance and Financial Services Inc.

Telephone: 418 684-5000, extension 105862 1 800 463-6236, extension 105862 (toll free)

Fax: 418 684-5192 Email: investors@ia.ca Website: www.ia.ca

For questions regarding Industrial Alliance products and services, contact your agent. If you don't have an agent, contact Industrial

Alliance at:

Industrial Alliance Insurance and Financial Services Inc.

1080 Grande Allée West PO Box 1907, Station Terminus Quebec City, QC G1K 7M3 Telephone: 418 684-5000

1 800 463-6236 (toll free) Website: www.ia.ca

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