

## **CLOSING REMARKS**

### **Denis Ricard**

So I guess, you've heard today that we are ready for more. Hopefully, we've been able to convince you, that the iA way has been a great success for us. We have the right strategy. We have the right people. We have the right system processes, and, also, we've got the means of our ambition and we've got capital. So with that said, I'd like to thank you, and thanks all the presenters for today. And you will have a chance to chat with us during the lunch time. Thank you very much.