Ready for more the iA way

Denis Ricard

President and Chief Executive Officer



2025 INVESTOR EVENT

Ready for more The iA way



- Focus on target markets where iA can be a leader
- Distinctive strength in building and managing **lasting** distribution relationships
- Ensuring clients' peace of mind by **better meeting their needs with our products**
- Smart technological choices that best combine human and digital experience
- Scalability and agility to support future growth

10%+ annual average Core EPS^{††} growth (medium-term) **17%+** Core ROE⁺⁺ (2027)

\$650M+

Organic capital generation (2025) 25% to 35% of core earnings

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Dividend payout ratio^{††}



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